

MINISTERIAL POLICY STATEMENT FINANCIAL YEAR 2014/15 VOTE 122



Presented to the Parliament of Uganda by:
Frank Tumwebaze [MP]
MINISTER FOR THE PRESIDENCY AND
KAMPALA CAPITAL CITY AUTHORITY



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VOTE 122

For

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Abbreviations and Acronyms

AfDB African Development Bank

Bn Billions

BPR Business Process Reengineering

CDD Community Driven Development Programme

CID Criminal Investigations Department
DPP Directorate of Public Prosecution
ECD Early Childhood Development

ED Executive Director

EDO Executive Director's Office
ESS Education Social Services

ETS Engineering and Technical Services

GCSP Gender, Community Services and Production

GIS Geographical Information System

GIZ German Agency for International Cooperation

HR Human Resource
IA Internal Audit

ICT Information Communication Technology
ICT Information, Communication Technology

IDI Infectious Diseases Institute

K'net Kampala Capital City Authority Network
KARET Kampala Recovery and Transformation

KCCA Kampala Capital City Authority

LGMSD Local Government Management and Service Delivery Programme

LS Legal Services

MoWT Ministry of Works and Transport

MTEF Medium Term Expenditure Framework

NGO Non-Governmental Organization

NTR Non Tax Revenue

PHE Public Health and Environment

Phy Physical Planning

PPDA Public Procurement and Disposal of Public Assets

PS/ST Permanent Secretary/Secretary to Treasury

RAP Resettlement Action Plan

RC Revenue Collection

SBD Strategy and Business Development

SFG School Facilitation Grant

SG Solicitor General

SSED Small Scale Enterprise Development Programme

TS Treasury Services UGX Uganda Shillings

UPE Universal Primary Education

URF Uganda Road Fund

USE Universal Secondary Education

FOREWORD

Rt. Hon Speaker, Honorable Members of Parliament,

I take this honour to present to you, the Ministerial Policy Statement for Kampala Capital City Authority (Vote 122) for the Financial Year 2014/2015 for consideration and approval.

Madam Speaker, the Ministerial Policy Statement has been prepared in line with the guidelines prescribed by the Ministry of Finance, Planning and Economic Development and it's being presented before you in accordance with Section 6(1) of the Budget Act 2001.

Madam Speaker, Honorable Members, KCCA marked its third year of existence in April 2014 with significant achievements in the transformation of the City not only in terms of the tangible outputs that we have accomplished but more importantly in restoring hope for the residents of Kampala, the Development Partners and to Government. Under the 3 year minimum recovery programme, KCCA implemented a series of flagship programmes that included; corporate rebranding and restoring public trust, streamlining the financial management, increasing local revenue collections, recruitment of a competent and highly motivated staff, recovery of institutional assets, rehabilitation of key infrastructure including roads, drainage channels, health centers and schools, increasing garbage collection and cleanliness of the city, enforcing compliance to basic law and order as well as greening and beautification in the City.

Kampala is firmly on course to transforming into a modern City. In the last three years we increased our local revenue collection by over 86%, rebuilt our assets register to a worth of UGX 422 billion from a book value of UGX 45 billion that we inherited, reconstructed and upgraded over 146 Kms of roads, more than doubled our garbage collections from an average of 14,000 tons per month to over 32,000 tons per month, created over 8,200 workspaces, supported over 3,000 urban farmers with inputs, provided start-up capital to over 1,579 youth, constructed and renovated over 35 classrooms and 5 science laboratories, processed 2,346 building plans and many more achievements as highlighted in the Ministerial Policy Statement.

These tangible achievements demonstrate our decisive and firm commitment to the development of a sustainable and liveable Kampala for all our citizens.

However, our notable achievements notwithstanding, KCCA recognises the magnitude of the task a head in addressing the enduring City challenges of continuous process improvements and the ever increasing resident demands.

Madam Speaker, I would like to register my sincere gratitude to all stakeholders for the support extended to KCCA in realising all the above achievements. We at KCCA are counting on the continued and invaluable support from the Honourable Members to enable us deliver on our institutional mandate of total City transformation.

As we start the next phase of the transformation, we will be decisive in confronting these challenges through proactive and innovative interventions as we have outlined in our new Strategic Plan.

Our focus for this year will be to further consolidate the achievements gained so far, enhance efficiency in delivery of services through implementation of the strategic plan under the overall theme of laying the foundation for City transformation and to realize the set objectives under the various programmes and projects. Therefore a significant part of the budget has been earmarked to enhancing infrastructure development with emphasis on road works, transformation of the transport network, improving the education and health facilities across the City, as well as garbage management.

For the FY 2014/15, KCCA budget is projected at UGX 268.7 Bn of which UGX 131.7 Bn is from Government grants, UGX 20 Bn form Uganda Road Fund (URF), UGX 22.5Bn from external financing for KIIDP 2 and UGX 94.4 Bn is projected NTR collection. We hope that with the support of all stakeholders, KCCA will deliver on its mandate of transforming Kampala into an attractive, vibrant and sustainable City."

Frank Tumwebaze (MP)

MINISTER FOR THE PRESIDENCY AND KAMPALA CAPITAL CITY AUTHORITY

KCCA MISSION, VISION AND CORE VALUES

KCCA Mission Statement: To Deliver Quality Services to the City

Mission Descriptors:

Delivering: Providing and facilitating the delivery of public services in the city.

Quality: Top of the range service offered to residents and visitors in Kampala Capital

City.

Service: Public services and innovative thinking that enable our citizens and visitors

realize their individual and community goals

City: Refers to the people, natural resources, physical infrastructure and landscape

within the defined territory of Kampala capital city

KCCA Vision Statement: To be a Vibrant, Attractive and Sustainable City.

Vision Descriptors:

Sustainable: Efficient use of the environment, guaranteeing intergenerational respect,

protection of the biodiversity and natural ecosystems.

Vibrant: A Healthy, economic and socially viable city.

Attractive: An admirable, green, secure and hospitable city.

City: Refers to the people, natural resources, physical infrastructure and Landscape

within the defined territory of Kampala capital city

Core Values

Client Care: We shall attend to client needs fairly and professionally in a timely Manner

Integrity: We shall be honest, transparent and accountable in the execution of our

Work

Team work: We shall support and respect each other

Innovativeness: We shall use creative approaches in addressing clients' needs

Excellence: We shall deliver a high standard of Performance that exceeds Client's

Expectations

1.0 KCCA Establishment

KCCA has 10 Directorates with an approved total establishment of 1,332 technical staff. As at the end of May 2014, 395 positions had been filled as summarised in the Table below.

Table 1: Staff deployment Per Function

Level	ED's Office	HR	Phy	ETS	TS	LS	IA	RC	PHE	SBD	ICT	GCSP	ESS	Total
ED	1	0	0	0	0	0	0	0	0	0	0	0	0	1
DED	1	0	0	0	0	0	0	0	0	0	0	0	0	1
Director	0	1	1	1	1	1	1	1	0	0	0	1	1	9
D-Director	0	2	0	2	1	1	1	2	0	1	0	2	2	14
Manager	5	3	3	2	3	1	1	2	0	3	2	2	0	27
Supervisor	5	9	3	7	3	5	4	9	2	0	3	7	6	63
Officer	45	2	23	19	15	12	9	82	7	2	4	30	14	264
Assistant	4	1	0	9	0	1	0	0	0	0	0	0	0	15
Support	0	1	0	0	0	0	0	0	0	0	0	0	0	1
Subtotal	61	19	30	40	23	21	16	96	9	6	9	42	23	395

In a bid to close the manpower gaps and deal with the workload to deliver required services to the City, Management decided to engage staff with required competences on temporary terms and casuals.

1.0

VOTE OVERVIEW

KCCA is mandated to facilitate the delivery of quality services to the people in the City in a manner that ensures value for money. In its undertaking KCCA meets its mandate by implementing programmes financed by Government, development partners and locally generated revenues.

Over the last three years of its existence, KCCA has successfully undertaken a series of reforms to set the path for sustained transformation of the City. These reforms have not only focused on implementing short-term recovery activities but also designing the medium and long-term strategic development framework for the City.

In the year 2014/15 KCCA shall seek to enhance further implementation of the key strategic programmes and projects as stipulated in the KCCA 5 Year Strategic Plan namely;

- a) Neighborhood Infrastructure Planning
- b) Integrated City Transportation Infrastructure
- c) City Resilience and Sustainable Drainage Management
- d) Social Development, Health and Education
- e) City Economic Growth
- f) Institutional Development

The priorities for FY 2014/15 are therefore aligned along the above strategic thrusts. These areas of focus are also in line with the Government and sector priorities for the FY 2014/15. Efforts will also be geared towards prudent utilization of the available resources and reinforce strategic partnerships with the private sector in the delivery of public services in the City.

2.0 Summary of Medium Term Budget Allocations

For the FY 2014/15, Government has allocated UGX 131 Bn, UGX 20Bn from Uganda Road Fund while UGX 22.5 Bn is from external financing for KIIDP 2 and KCCA projects to collect UGX 94.5 Bn from Non Tax Revenue. The total expected financing for KCCA is UGX 268.7 Bn.

Table 2: Overview of Vote Funding and Expenditure for FY 2013/14

Summo	ary of past performanc	e and Medi	um Term Bud	dget Alloca	ıtions (UGX	Billion)
Grant/Fu nd	Туре	Budget (2013/14)	Actual Released (June 14)	Budget 2014/15	Budget 2015/16	Budget 2016/17
Dogueroni	GOU Wage	45.04	44.99	48.40	48.40	76.39
Recurrent	GOU Non-Wage	12.73	12.25	12.72	15.37	13.56
Toto	ıl Wage + Non-Wage	57.77	57.25	61.12	63.77	89.94
	GOU Development	60.65	59.51	70.65	71.50	75.08
Develop	External Financing- KIIDP2	-	-	22.52	100.14	102.22
ment	Uganda Road Fund	12.50	12.43	20.00	20.00	20.00
Total Development (GOU Dev, External Financing + URF)		73.15	71.94	113.17	191.64	197.30
<u>Total Rec</u>	urrent + Development[1]	130.92	129.19	174.29	255.41	287.24
	Non Tax Revenue[i]	68.16	64.08	94.47	119.55	153.02
	Grand Total	199.09	193.27	268.76	374.96	440.26

Note:

- The total GOU released funds as at June 2014 is UGX 129.18 Bn against a budget of UGX 130.85 Bn which is 99% of the budgeted funds released.
- NTR collected as at 31st May 2014 is UGX 64.080 billion against annual target of UGX 68.1 Billion
- The total URF released funds as at June 2014 is UGX 12.43 billion against a budget of UGX 12.5 Billion.

a) Government Grants

For the FY 2013/14, Government appropriated UGX 130.9Bn (including URF of UGX 12.5 Bn) to KCCA. For the period July 2013 to June 2014, a total of UGX 129.189 Bn had been received from GOU and URF to facilitate KCCA operations. These funds included UGX 116.757 Bn from GOU and UGX 12.432 Bn from URF as summarised in the table below.

Table 3 Releases to KCCA for the period July 2013 to June 2014

Particulars	Quarter 1 ('000)	Quarter 2 ('000)	Quarter 3 ('000)	Quarter 4 ('000)	Totals
GOU Funding	27,629,374	48,681,005	30,011,892	10,435,624	116,757,894
Uganda Road Fund	3,108,000	3,108,000	3,108,000	3,108,000	12,432,000
Grand Total	30,737,374	51,789,005	33,119,892	13,543,624	129,189,894

b) Non Tax Revenue;

The cumulative NTR collection for the period July 2013 to May 2014 stands at UGX 64.080 Billion against the expected annual target of UGX 68.164 Bn for FY 2013/14 ending in June 2014. The full target is expected to be collected by the end of June 2014.

Compared to FY 2012/13 where revenue collection totalled to UGX 55.7 Bn, local revenue collections is expected to grow by 22.3% for the FY 2013/14 when the full target of UGX 68.14 Billion is collected by the end of June 2014.

Medium Term Local Revenue Projections



Period

c) Medium Term Budget Allocations by Vote Function

The medium term budget allocations by vote function are summarized in table 4 below:

Table 4: Medium Term Budgetary Allocations by Vote Function

S/N	SECTOR/ VOTE FUNCTION	AMOUNT (UGX Bn) 2013/14	AMOUNT (UGX Bn) 2014/15	AMOUNT (UGX Bn) 2015/16	AMOUNT (UGX Bn) 2016/17
1	Agriculture	1.35	1.36	1.38	1.45
2	Education	26.58	29.23	29.36	33.23
3	Health	5.37	5.52	5.54	7.06
4	Water and Environment	0.01	0.01	0.01	0.01
5	Social Development	1.55	1.9	1.551	1.559
6	Accountability	0.43	0.43	0.442	0.462
7	Public Sector Management	10.22	30.43	30.59	54.1
8	Works and Transport	85.41	105.42	186.192	189.061
9	Urban Planning, Security and land use	-	-		
	Subtotal-GOU	130.91	174.28	255.06	286.93
10	Local Revenue	68.16	94.47	119.55	153.02
	Grand Total	199.074	268.76	361.744	404.281

3.0 VOTE PERFORMANCE FOR FY 2013/14 AND PLANNED OUTPUTS FOR FY 2014/15

This section highlights the utilization, achievements and challenges for FY 2013/14 as well as the detailed budgetary allocations for the FY 2014/15.

3.1 TRANSPORT AND ROAD INFRASTRUCTURE IMPROVEMENT

Infrastructure development and especially road rehabilitation continued to be one of the major investment areas for KCCA over the FY 2013/14. A total of 14.85 Km of bitumen were completed and asphalt works have been undertaken on 10Kms of roads in the City.

In FY 2013/14, a total of UGX 69.22 Bn (i.e. UGX 65.40 Bn from GOU, UGX 3.82 Bn from NTR) was committed to this sector. As at 31st May 2014, a total of UGX 63.91 had been disbursed on road works /maintenance of roads and bridges, Supervision Consultancy fees, compensations, rehabilitation and upgrade of drainage system, purchase and maintenance of street lights, electricity bills and other electrical accessories.

To supplement Government efforts, extra funding towards road infrastructure improvement was availed under the Kampala Institutional and Infrastructural Development Project (KIIDP 1) funded by the World Bank.

Madam Speaker and Honorable Members, during FY 2013/14, the following achievements were recorded under this sector.

1. Road Improvement

A total of 34.40 Kms of new roads were commissioned to be reconstructed/upgraded and maintained in the City. This was in addition to 29.1 Km which were still under construction by close of 2012/13 making a total of 64km. During the year a total of 20.5 km of roads was completed. The progress on the various roads is summarized below;

a) Road Reconstruction/Upgrading Works Completed (Paved Roads)

Table 5 Completed Roads in FY 2013/14

No	Road name	Source of Funding	Road Length (Km)	Lane Length(Km)	Amount (UGX '000)	Division
1	Mackay road	URF	0.22	0.65	373,500	Central
2	Nakasero Road		1.56	3.12		Central
3	Lumumba Avenue -1		0.55	1.10		Central
4	Buganda Road		2.12	8.48		Central
5	Queens lane		0.28	0.56		Central
6	Wandegeya rise		0.50	1.00		Central
7	Lourdel road	GoU	0.58	1.16	22,385,945.0	Central
8	Nakasero rise		0.35	0.70		Central
9	Lumumba road-2		0.35	0.70		Central
10	Biashara		0.29	0.58		Central
11	Mulondo		0.32	0.64		Central
12	Market parking		0.30	0.60		Central
13	Kafumbe Mukasa	GoU	0.67	1.68	3,371,728.1	Central
14	Kabaka'njagala		0.97	2.43		Lubaga
15	Kalinda road	GoU	0.33	0.83	5,375,000.0	Lubaga
16	Ssekabaka Kintu		1.07	2.14		Lubaga
17	Nabunya road	Call	0.27	0.54	0.027.475.0	Lubaga
18	Kabusu road	GoU	1.10	2.20	2,936,475.0	Lubaga
19	Gomotoka	GoU	0.76	1.52	1,400,343.1	Lubaga
20	Nsambya & Hanlon road	URF /GoU	1.90		3,711,617.4	Makindye
21	Soweto	NAV I D I	1.30	2.60	4,168,334	Makindye
22	Kimera	Word Bank	0.90	1.80	3,728,308	Kawempe
23	Mutungo-biina	GoU	2.08		2,331,047.0	Nakawa
	Banda circular	GoU	1.90		2,473,891.0	Nakawa
	Total	GOU/URF/WB	20.5	34.4	51,882,688.8	

b) Roads Projects still in Progress

Table 6

Road Projects Still in Progress as of June 2014

	PROJECT DESCRIPTION	Road name	Length Km	DIVISION	FUNDING	CONTRACT SUM (UGX '000)	STATUS/COMMENTS
-	Mbogo road by Omega	Mbogo road	1.80	Makindye	CON	2,356,736	Still struggling with contractor to complete
2	Maintenance of a Section of Jinja road	Jinja road	2.85	Central	CON	10,146,000	Expected to be completed by end of July 2014
	-	Lugoba	3.85				Works started on Lugoba and
က	Keconstruction /	Bahai	2.85	Kawempe	GON	14,817,307.9	Bahai. Expected to be
	2	Kyebando Central	1.00				completed by March 2015
	-	Mutundwe	4.50				Works started on Mutundwe
4	Keconstruction /	Weraga	2.45	Lubaga	GON	15,167,589.1	road. Expected to be
	2000	Wansaso	0.18				completed by March 2015
		Go dowm	0.40				Works started on Bukasa ring,
2	Reconstruction /	Bukasa Ring	3.00	Makindve	GoU	8.584.684.6	Church road and Godown.
ı	upgrade Lot-4	Church road	0.40				Expected to be completed by March 2015
		Kibuli road	1.50				

	PROJECT DESCRIPTION	Road name	Length Km	DIVISION	FUNDING	CONTRACT SUM (UGX '000)	STATUS/COMMENTS
		Kintu	1.00				
		Canon	0.65				
		Kamuli Link	0.58				
		Circular drive	0.40				
		Valley drive	0.80				
		Corporation	0.27				
		Martyr's road	0.27				
		Wanainchi	0.40				
		Access 2	0.10				
		UNEB Access	0.35				Works in advanced stages, 14
٧	Reconstruction /	Lakeside	1.00	CACACA		14 602 408	out of 19 roads have received
)	upgrade Lot-5	Radio Maria	0.55)		final layer. Expected to be
		Mutungo-1	0.75				
		Mutungo ring-2	0.75				
		Kabalega crescent	0:30				
		Buvuma	0.27				
		Muwafu road	0.23				
		Martyr's Rise	0.05				
		Martyrs Drive	0.25				
		Martyr's Gardens A and B	0.50				
		Martyr's Link	0.17				

c) Periodic Maintenance

A number of gravel roads in Divisions have been improved through periodic maintenance. Sectional repairs were carried out on the very bad sections of tarmac roads as we await funding for their reconstruction. Some of the sectional repairs undertaken are listed below:

ID	ROAD NAME
1	Bazalabusa
2	KAR loop
3	Kasalaina
4	Kalenge
5	Corydon lane
6	Nalongo close in Katwe
7	Muganzi lane in Katwe
8	Katego
9	Bombo road
10	Makerere Hill road

d) Civil Works executed under KIIDP 1 Funding

In the year 2013/2014 the following civil works were executed under KIIDP.

Table 7 Infrastructure works undertaken under KIIDP

Project Component	Project Status
Completion of Kimera & Soweto	Completed
Completion of Extension of the Landfill	Completed
Completion of Lubigi channel	Completed

e) Street Lights

In the FY2013/14, a total of UGX 2.00Bn was allocated for electrical works including electricity bills for street lighting. As at end of May 2014, UGX 1.772 Bn had been spent on the following;

- Re- installed street lights in the following areas; Wampewo Avenue, Parliament Avenue, Dewinton rise, Shimoni road, Entebbe road, Clement Hill, Yusuf Lule road, Kiira rd, Windsor Cresent, Winsor loop, Mabua road, Upper Kololo Terrace, Lower Kololo Terrace Somero road and Acacia Avenue
- Payment of electricity bills for street lights

Madam Speaker, our efforts to light the City using solar street lighting were further supported through a donation of 98 LED solar lights from the Chinese Government. These lights have been installed on Kabaka'anjagala road, Mbogo road, State

House road and around USAFI market. This technology is still on a pilot phase and once proven will be rolled out to cover other areas of the City.

f) Other accomplishments

- KCCA started on the road infrastructure mapping, inventory and condition assessment. This will provide the input into road maintenance planning using the road management system /tools;
- Completion of installation of sewer line along Kafumbe-Mukasa Road;
- Completion of construction of the New Taxi Park;
- KCCA undertook registration of motorcycles in the City with the purpose of streamlining this industry. A total of 65,783 motorcycles were registered of which 2,414 were Corporate owned 8,976 were for personal use and 54,393 representing 83% as Boda Boda. The registration data has been useful to inform our proposed strategies that will be enforced before the end of the calendar year.

2 Drainage Improvement in the City

Madam Speaker and Honorable Members, owing to our interventions in improving drainage infrastructure and waste management, most parts of the city no longer suffer from flooding. Last year, KCCA spent a total of UGX 392.611 million from Local Revenue on the following activities aimed at improving drainage channels in the City:

- Construction of Mayanja Drainage;
- Repair of drainage black spots on Kintu road, Coryndon, Jjuuko and Kayemba roads;
- Construction of drainage channels on St. Augustine and Nsereko roads have been completed;
- Routine maintenance of Nakivubo Channel is on-going;
- Drainage works on Sikh street Dastur are at 80% completion and works on Jinja Road at 90%;
- Drainage works are still on-going at Ttula, Luthuli and Salaama road, Kakajjo, Kasokoso and Mutungo.

PLANNED OUTPUTS FOR FY2014/15

In the FY2014/15, KCCA will continue executing the running contracts, and implementing the Road Network Improvement Programme that was developed following recommendations from the study undertaken by Ministry of Works, Uganda National Roads Authority and KCCA.

For FY 2014/15 UGX 105.42 Bn, (i.e. UGX 62.9 Bn from GOU, UGX 20.0Bn from URF and UGX 22.5 from External Funding) has been allocated to this sector. The following roads and drainage channels will be reconstructed and / or upgraded;

a) Roads to be Maintained Using Funding from the Uganda Road Fund (URF)

Funding under URF is conditional and used only for routine and periodic maintenance of existing roads. The following works will be undertaken;

Table 9 Road Maintenance Programme for FY 2014/15

#	Road name	From	То	Division	Road length Km	Cost, UGX'000	Remarks
	A: Routine Maintena	nce					
1	Maintenance of Bituminous road (force account 480Km)	Α	Ill five division	ns	480	9,600,000	Patching, shoulder reinstatement, sectional reinstatement and drainage maintenance
2	Maintenance of Gravel roads (force account 450Km)	Α	all five division	ns	450	2,655,000	Grading, spot gravelling, road side drains and isolated culvert installation
3	Dust palliative/low cost seal trials	A	all five division	ns	100	690,000	
	B; Periodic maintend	ance					
	Sebanakita road	Gadhafi	Kyadondo	Central	0.4	F00 000	
	Coronation road	Hoima	Nsalo	Central	0.28	500,000	
	Kiwatule KNBP	BP Kiwatule KNBP			0.75	337,500	Overlay
	Mugwanya road	nya road Masaka Lubaga road hospital			1.7	2,950,000	sub base /base reinstatement and surfacing
	Retention monies	onies Several contra				167,500	
	C; Others						
1	Road safety activities and Road Marking of selected roads			All divisions		700,000	
2	Traffic planning and management studies			All divisions		400,000	
3	Overhaul and Recor	affic lights		450,000			
4	Overhaul and Reconfiguring Nakawa traffic lights equipment			Nakawa		350,000	
5	Overhaul and Recorlights equipment	nfiguring No	itete traffic	Lubaga		750,000	
6	Road Equipment mo	aintenance		All divisions		450,000	
						20,000,000	

b) Roads and Drainage Works to be undertaken with GoU Development Funding.

The following ongoing projects have been rolled over to FY 2014/15 at a total cost of UGX 62.9Bn

Table 10 Roads and Drainage Works to be undertaken FY 2014/15

	PROJECT DESCRIPTION	DIVISION	BALANCE TO BE PAID ON CONTRACT (UGX '000)	Allocation for 2014/15 (UGX '000)
1	Payment of retention Kabakanjagala, Kalinda, & Sekabaka kintu	Lubaga	361,125.17	361,125.2
2	Payment of retention for Nabunya, Kabusu	Lubaga	77,601.79	77,601.8
3	Payment of retention for Sewer line along Kafumbe Mukasa	Central	189,324.66	189,324.7
4	Substantial payment for Reconstruction Nakasero roads	Central	2,565,829.27	1,446,532.0
5	Payment of retention for Reconstruction / upgrade Lot-3 (Gomotoka road)	Lubaga	96,801.52	96,801.5
6	Payment of retention for Reconstruction of Kafumbe Mukasa and Kisenyi roads Kafumbe Mukasa road	Central	164,105.63	164,105.6
7	Compensation of Lubigi channel claimants and Others	Kawempe	1,437,751.70	145,512.7
8	Completion of Periodic Maintenance of a Section of Jinja road	Central	4,752,903.31	3,740,273.5
9	Completion of Mbogo Road	Makindye	1,400,687.16	1,223,932.0
10	Completion of Reconstruction / upgrade Lot-1 (Lugoba, Bahai and Kyebando central)	Kawempe	12,594,711.72	11,112,980.9
11	Completion Reconstruction / upgrade Lot-2(Mutundwe, Weraga and Wansaso roads)	Lubaga	12,892,450.78	11,375,691.9
12	Completion of Reconstruction / upgrade Lot-4(Go down, Bukasa ring, Church and Kibuli roads)	Makindye	8,144,544.80	7,200,229.5
13	Completion of Reconstruction / upgrade Lot-5 (Kintu, Canon, Kamuli link, Circular drive, Valley drive, Corporation road, Martyr's road, Wanainchi, Access 2, UNEB/Kakungulu, Lakeside, Radio Maria, Mutungo-1, Mutungo-2, Kabalega, Buvuma, Martyr's garden A-B, Martyr's dirve, Muwafu, Martyr's rise	Nakawa	6,743,297.31	5,281,630.2
14	Drainage Improvement along Nkere Drainage channel and scout lane in Makindye	Makindye	329,918.60	296,926.7
15	Completion of Drainage Improvement along Kakajjo in Muntungo and Kasokoso in Nakawa	Nakawa	326,309.50	293,678.6

	PROJECT DESCRIPTION	DIVISION	BALANCE TO BE PAID ON CONTRACT (UGX '000)	Allocation for 2014/15 (UGX '000)
16	Road Inventory, conditions assessment and setting up of road management system	All	7,197,642.10	5,758,113.7
17	Engineering consultancy services- Nakawa and Central	Nakawa	650,000.00	617,500.0
18	Engineering consultancy services Jinja road-Central	Central	152,000.00	144,400.0
19	Engineering consultancy services Lubaga and Kawempe	Kawempe	985,350.00	936,082.5
20	Engineering consultancy services - Makindye	Makindye	765,850.00	727,557.5
21	Reconstruction of Collapsed retaining wall at Prince Charles	Central	1,900,000.00	1,710,000.0
22	RAP costs Makerere Hill road, Mambule road, Nalukolongo Channel and Bakuli-Nakulabye road	all	30,000,000	10,000,000
	SUBTOTAL		93,728,205.00	62,900,000.40

Table 11 Summary of Projects by Division Excluding RAP Costs

Division	Amount (UGX '000)	Percentage share
Central	7,394,635.8	14.0
Kawempe	12,194,576.1	23.1
Lubaga	11,911,220.3	22.5
Makindye	9,448,645.7	17.9
Nakawa	6,192,808.7	11.7
ALL	5,758,113.7	10.9
TOTAL	52,900,000.4	100

c) Planned Infrastructure improvements under KIIDP II for FY 2014/15

Following World Bank approval of the USD175 million grant for KIIDP II, the following projects have been identified with a funding provision of UGX 22.5 Bn and scheduled to start in the FY 2014/15 subject to approval by Parliament.

- Constructing of Nalukolongo Drainage channel;
- Improvement of traffic flow through construction of Makerere hill road, and Bukuli- Kasubi- Namungoona into dual carriage ways;
- Road junction improvements and signalisation for Bwaise, Fairway and Kabira road junction;

- Carrying out studies into updating the drainage Master plan, and Multi modal transport master plan
- Settlement of RAP costs for Makerere Hill road, Mambule road, Nalukolongo Channel and Bakuli-Nakulabye road and Kiira road whose funding will be counterpart contribution from GOU of UGX 10 Bn for FY 2014/15 as indicated in the above Table B number 22.

d) Cable cars

Madam Speaker, innovation and introduction of innovative ideas are critical in City transformation. In the FY 2014/15, KCCA proposes to undertake comprehensive study on the possibility of introducing the Cable Car System in Kampala as an innovative and attractive approach to public transport.

The Cable car system is deemed to address the traffic congestion challenges because of the numerous advantages including; avoiding traffic jam, lower installation costs compared to railway, unique rider experience, and positive ecological footprint and saving on space.

e) Mass public transport

Madam Speaker and Honorable Members, whereas KCCA has over the last three years undertaken several measures aimed at improving the road infrastructure in the City, the City is still congested and with frequent traffic jams.

In the FY 2014/15 KCCA in collaboration with private sector players will pilot the city bus transport services that is aimed at systematically improving public transport, with effective regulating regime and ensure attractiveness through reliable services at a predictable cost.

f) Street Lighting

In the FY 2014/15, UGX 2.81Bn from Local Revenue has been allocated for maintenance of street light in the City, traffic lights and administrative building electrical installations.

g) Drainage

In the FY 2014/15, UGX 1.05 billion from Local Revenue has been allocated for maintenance of drainage channels including Nakivubo channel and other auxiliary drainage channels in the city.

3.2 EDUCATION AND SOCIAL SERVICES

Madam Speaker, Kampala has a total of 81 public primary schools with a total population of over 61,349 pupils and 21 public secondary schools. With increased enrollment in both UPE and USE coupled with inadequate investments and maintenance, the existing facilities have been overwhelmed and are in a sorry state.

KCCA's long-term vision for the Education Sector is to reconstruct, upgrade and equip all public schools and technical institutes in the City to enhance skills in line with Government policy. The strategy is to reconstruct 5 model public primary schools over the next five years complemented by the annual investments in maintenance and small scale upgrades in the other schools.

In the FY2013/14, KCCA allocated UGX 27.99Bn (UGX 26.60Bn from GOU and UGX 1.40Bn from NTR) to the Education and Social Services sector.

For the period July 2013 - May 2014, total expenditure was UGX 25.22 and major expenditure areas included Teachers' salaries, Sports activities, inspection of public and private schools, UPE and USE capitation grants, Teachers training and Health Training institutions transfers. Over the period under review the following were also registered:

- Disbursed UGX 18.71Bn as payment for teachers' salaries for primary, secondary and tertiary institutions;
- Disbursed UGX 5.47Bn as transfers to UPE, USE, Tertiary and other Autonomous institutions including teacher and health teaching institutions;
- Disbursed a total of UGX 2.30Bn as allocated from the (LGMSD & SFG) for development of school infrastructure;
- UGX 180 million has been allocated for school inspection, printing and management of Primary School examinations including PLE Construction of Staff houses at St. Lawrence Kigoowa primary School and Kawempe Church of Uganda Primary School were completed;
- Completed renovation of teachers houses at East Kololo Primary School;
- Installed Lightening conductors at East Kololo, Old Kampala, Mpererwe Church of Uganda Primary School, St. Martin Mulago Primary School, Kasubi Church of Uganda Primary School, Uganda Martyr' Primary School, St. Joseph Nsambya Girls Primary School, Military Police Primary School, Ntinda School for the Deaf and Bukoto Muslim Primary school;
- Construction of toilet facilities at Katwe Primary School and Ggaba Demonstration Primary schools was completed;

- Renovation of Kisugu Primary School classroom block has been completed;
- Renovation of Naggulu Katale staff quarters are at roofing level and expected to be completed in the first quarter of FY 2014/15;
- 680 desks were provided to Mpererwe Church of Uganda Primary School, Kisaasi Primary School, Mackay Memorial Nattete, Kitebi Primary, St. James Biina Primary School, Murchison Bay, Kibuye primary School and St. Peter Nsambya Primary schools;
- Construction of 10 stance water borne Toilet at Summit View Kololo Primary school was completed;
- 35% of pupils presented for PLE (2012) passed in Grade 1;
- A total of 1,400 schools were inspected

Other achievements in the Education sector included

- Carried out capacity building activities for 95 teachers training in ICT and provided 320 scouting guide books to a number of City schools;
- A 22 classroom block is under construction at Kampala High School with support from World Bank and MoES. Works are at first floor slab level;
- With support from AMREF 10 City schools were provided with VIP toilets and 2 schools with water borne toilets;
- With support from Africa Development Bank a toilet facility was provided at St. Denis Ssebugwawo primary School;
- 28 schools have been provided with furniture;
- With support from USAID and MoES 17 schools were provided with computers;
- With support from Living Earth Organisation energy saving stoves was provided to various Schools;
- Ten KCCA schools' playgrounds have been earmarked, site analysis done and architectural work under way for development

Library Services

During the FY 2013/14, KCCA allocated a total of UGX 80.7 million for library services in the City and here below are the achievements:

 During the year KCCA reopened the library services located at City Hall and the Library has been designated as the Institutional Repository for all KCCA publications. By the end of May 2014, KCCA Library services recorded a total of 5492 adult library users and 714 children users who came to the library for various library and related services;

- Established the Lubaga Division Urban Council Library and re-stocking is in progress;
- KCCA received a donation of 10 computers and assorted library furniture from MTN who also offered wireless Internet connectivity for a period of one year;
- A contract for library automation was signed and 2600 books had their bibliographic details captured;
- Under the schools online program that is funded by British Council 30 KCCA staff and 102 teachers from a number of public schools were trained in usage of e-library resources;
- As part of the way to promote library services through a comprehensive marketing strategy KCCA organised and held the Nelson Mandela Children's reading tent activities for the slum children and for the school children in the City. Both events were well received and 37 schools participated;
- Established partnerships with Children International in Uganda, National Book Trust of Uganda, Kawempe Youth Centre, Peace Corps Uganda, and British Council intended to promote library services and reading culture in Kampala.

Sports Activities

UGX 1.05Bn from NTR was allocated to KCCA Sports Clubs and Schools Sports activities. Here below are the key achievements registered:

- KCCA Sports clubs participated in several sports events, including, FUFA super league events, in which KCCA emerged as the Champions and runners-up in the Uganda Cup. KCCA FC participated in the Mapinduzi cup in Zanzibar and emerged as Champions. KCCA participated in the CAF Champions League during the Year;
- KCCA basketball club participated in the National basketball league 2013
 where it emerged first runners up. Basketball club participated in two major
 international tournaments of Zone v championship in Bujumbura where it
 emerged as third. The team participated in the inter cities basketball
 championships in Dar es Salaam where it was the second overall;
- KCCA Netball club participated in the East African Netball championships in Dar es Salaam and in the national rally and national league;
- KCCA Volleyball club participated in three local events Makerere Open,
 Ndejje open and KIU open and the National League;
- KCCA Athletics team participated in five (5)national competitions including;
 National cross country, National Over distance and UAF trials 2014;
- KCCA Sports team participated in the regional East Africa Local Authorities Sports and Cultural Association (EALASCA) in Bujumbura emerging second overall;

- KCCA staff fitness program is on-going and other staff corporate socialization and recreation benefits have been organized including participation in the corporate league, MTN marathon, Kampala ward marathon, Kabaka's birthday run and friendly matches with various corporate entities;
- KCCA has promoted community sports programs in schools and division grass root sports where KCCA primary schools participated in the National Primary championships and National athletics championships.

Urban Tourism Development

Whereas urban tourism is seen as one of the potential economic drivers of the City, it is one of those sectors that are underfunded. In the FY 2013/14 only UGX 25 million was provided towards the development of tourism in the City and achievements in the period include:

- Launched the Kampala Tourism Web portal;
- A total of 65 guides were trained in international urban tourism guiding best principles and were sensitised about KCCA's strategic plans for urban tourism development;
- KCCA signed an MOU with Wavah Books for publications of the Kampala City Tourist Guide.

PLANNED OUTPUTS FOR FY 2014/15

Madam Speaker, KCCA's long-term vision for the Education Sector is to reconstruct, upgrade and equip all public schools and technical institutes in the City to enhance skills in line with Government policy. Among the key strategies over the next five years include the reconstruction of 5 model public primary schools. This will be complemented by the annual investments in maintenance and small scale upgrades of the other schools.

For the FY2014/15, KCCA has allocated UGX 31.62 Bn (UGX 29.23 Bn from GOU and UGX 2.394 from NTR) to the Education and Social Services sector for the following interventions;

a) UGX 2.1 Bn from LGMSD and SFG has been allocated for development of school infrastructure as indicated in the Table below:

Table 12 EDUCATION PROJECTS IN FY 2014-2015

ID	Activity - ON-GOING PROJECTS FY 2013-2014	Location /Division	Budget UGX
1	Renovation of classrooms at Namugoona Kigoobe P/s	Lubaga	63,560,494
2	Construction of a double storied classroom block Kamwokya P/S	Central Division	121,708,656
3	Naguru Katali Primary school-construction of Staff House	Nakawa	83,574,597
4	Renovation of staff quarters(St. Mbaga Tuzinde Kiwatule	Nakawa	90,908,290
5	Construction of a Ten Stance VIP Latrine and Provision of a water harvesting system at St. Jude Pri. Sch Naguru	Nakawa	56,054,720
6	Construction of Staff Quarters at St. Lawrence Kigowa PS	Nakawa	20,334,578
7	Kawempe CoU Primary school-Staff accommodation	Kawempe	20,746,814
8	Kisugu CoU Pri. School. Renovation of classroom block	Makindye	7,155,730
9	Lightening Contractors for the following schools		
	East Kololo	Central	
	Old Kampala Primary School	Central	
	St. Martin Mulago	Kawempe	
	Mpererwe Primary school	Kawempe	
	Uganda School for the Deaf	Mulago	11.070.100
	Bukoto Muslim School	Nakawa	11,072,120
	St. Joseph Nsambya	Makindye	
	Uganda Martyrs Lubaga	Lubaga	
	Military Children's School	Makindye	
	Lubiri Primary school	Lubaga	
	Sub Total		475,115,999
10	New Planned Projects For Fy 2014/15		
	Whole School Upgrade program planned FY 2014/15		
	Namungoona Kigobe P/S	Lubaga	
	Bukasa P/S	Makindye	
	Naguru Katale P/S	Nakawa	1,669,526,451
	Makerere University P/S	Kawempe	
	Busega Community P/S	Lubaga	
	Kisaasi P/S	Kawempe	
	Nakasero P/S	Central	
	Buganda Road P/S	Central	
	Kitante P/S	Central	
	Kasanga Seed School Completion	Makindye	
	Sub Total		1,669,526,451
	Grand Total FY 2014/15		2,144,642,450
	MTEF ALLOCATION FY 2014/15		2,144,642,450

Other expenditure areas

- b) UGX 21.52Bn for Payment of salaries for teachers in primary, secondary and tertiary institutions
- c) UGX 5.49Bn from the Government of Uganda as Capitation grants to UPE, USE, Tertiary and other Autonomous institutions including teacher and health teaching institutions;
- d) UGX 100 million and printing and management of primary school examinations including PLE.
- e) UGX 80.5 million has been allocated for school inspection;
- f) UGX 123.8 million has been allocated for co-curricular activities in the City and other education activities:

Sports and Arts Development

For FY 2014/15 UGX 2.133 Bn from NTR has been allocated to KCCA Clubs and Schools Sports activities. The following sports activities are planned for the financial year:

- Primary Schools' Ball Games and Athletics competitions;
- KCCA mini- marathon and Inter-division competitions;
- EALASCA games to be held this September 2014 in Kampala;
- KCCA FC participation in the CAF competition and also in the local league
- Grassroots/community sports competitions;
- KCCA sports day(including inter-directorate competitions);
- Staff recreation activities like Table Tennis, Scrabble, Darts and Aerobics;
- Sports outreaches to the communities in KCCA;
- Sports Facilities maintenance and upgrading.
- Participate in other professional sports disciplines like basketball, netball, athletics, volleyball among others

Urban Tourism Development

Urban tourism development is one of the focus areas for growing the local economy. The medium term strategies include establishment of a conducive policy framework, development of innovative products that attract investments, collaborating with industry players to build capacity for a vibrant urban tourism sector and implementing consumer-focused marketing programmes. Owing to underfunding in this sector many of the activities for the previous year are being

rolled over to FY2014/15. KCCA has provided UGX 37 million from NTR for the following activities;

- Promoting urban Tourism
- Capacity building
- Tourism Product Development
- Quality assurance in hospitality facilities

3.3 PUBLIC HEALTH, WATER AND ENVIRONMENT MANAGEMENT

Madam Speaker and Honorable Members, KCCA continues to recognizes that the provision on quality health services to City residents is a key factor in not only improving productivity but a necessary ingredient in economic growth and sustainability of Kampala.

In the FY 2013/14 and in order to improve the health conditions in the City, KCCA continued to invest and pursue interventions that promote public health, including effective and sustainable solid waste management practices, investments that improve service delivery in curative health and in the improvement of sanitation in the city.

As noted last year, KCCA's long-term strategy is to create an equitable and high quality health service in the City and in this regard, in the foregoing financial year we witnessed the commencement of the reconstruction of Kiruddu and Kawempe Health Centers into 170 bed hospitals under the African Development Bank Funded Programme.

The anticipated hand over of Naguru Hospital by the Ministry of Health has not yet been realized. KCCA will continue to engage the Ministry to expedite the hand over during FY 2014/15.

For the FY 2013-2014 this sector was allocated UGX 9.79Bn of which UGX 5.37Bn is from GOU and UGX 4.42Bn from NTR for Primary Health care activities, salaries for health Workers, sanitation and maintenance of Public toilets, purchase of protective gear and workman tools, Consultancy among others.

For the period July 2013 to May 2014 UGX 8.24Bn was spent on wages for public health workers, casuals workers for garbage management, transfer to NGO hospitals, public Health Care activities in health centres, sanitation activities and maintenance of Public toilets. As earlier alluded to, KCCA registered a number of significant achievements in the public health sector as further highlighted here below:

Public Health Management

- KCCA in partnership with the Sustainable Renal Foundation launched the first peritoneal dialysis unit at Kisenyi Health Centre. This unit is currently the best Unit in the country and will help treat children and maternal acute renal failure cases.
- By close of May 2014, KCCA had recorded a total 295,632 in the OPD, 13,247 deliveries and a total attendance of 29,733 antenatal care in these health centres.
- UGX 516 million had been received and spent on Primary Health Care programmes under KCCA health centre;
- UGX 804 million was disbursed to NGO hospitals in the City;
- KCCA in partnership with International Hutcheon Clinic for Children (IHCC) started the Ear clinic at Kisugu Health centre III in January 2014. The clinic is currently offering ear Services to children aged 5 years and below and health education to mothers /guardians on how to care for ears. By the end of May 2014, over 170 children with ear problems had been treated. This service is to be rolled out to other KCCA managed health centres;
- The maternity unit in Kisenyi Health Centre IV has been fully renovated, well-equipped and now fully functional. By close of May 2014, the Unit was handling on average total of 5 deliveries per day;
- KCCA with support from UNICEF and other partners implemented Family Health
 Days (FHDs) with the goal of increasing access to the minimum health care
 package and promote the accelerated reduction of child and maternal
 mortality in Kampala;
- Pneumococcal Conjugate Vaccine (PCV10) was introduced into routine immunization by the Ministry of Health, Uganda (MoH) in the FY 2013/14;
- 29,520 long lasting Insect mosquito nets were distributed to pregnant women and children under the age of one year completing DPT3 vaccine in fight against malaria;
- A total of 29,289 patients were active on Anti-Retroviral Treatment (ART) in the period of reporting. 5,940 were newly enrolled on ART as of May 2014 and 48,744 clients received HIV counselling and testing over the financial year;
- Works on Kitebi health centre are about 20% with plinth and super structure walling done;
- The works on renovation of City Mortuary is still on-going and 75% completed;
- Remodelling of Kawaala Health Centre is still at Designs stage. While maintenance work has been carried out at the City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centres.

Solid Waste Management

KCCA continues to register incremental success in solid waste management and the following were registered in the FY 2013/14;

- 360,459 tonnes of solid waste was collected with about 60% collected by KCCA. This gives an average of 32,769 tons/month, from 29,543 tons/month in June 2012 indicating an increment of 11% over the period;
- Eight (8) solid waste trucks were delivered; these included three (3) compactors with a capacity of 20 tonnes and five (5) skip loading trucks with a capacity of 10 tonnes each and a servicing capacity of eleven (11) skips;
- Completed extension of the Kiteezi Landfill under KIIDP 1;
- Currently, International Finance Corporation (IFC) is assisting KCCA to develop a framework for the evaluation of proposals from private parties for participation in Kampala's solid waste management system through a public private partnership arrangement. This Project seeks to leverage private sector expertise, innovation and capital in the collection, transportation, treatment & disposal of municipal solid waste. The procurement process is expected to be completed before the end of this Calendar year

Public Conveniences

- Plumbing, drainage and maintenance works have been carried out at KCCA Public toilets. These include; Constitutional Square I & II, New Taxi Park I & II, Nakawa I and II, Entebbe Road, Nakasero Market I, II and III, Watoto Church, Nateete Market Toilets and Wandegeya market public toilets;
- UGX 416 million was spent on reconstruction, maintenance and running expenses for public toilets;
- A total of 4193 cesspool trips were made in the five divisions;
- With support from WaterAid, CIDI and AEE,7 VIP latrines, 2 water based toilets and 10 Ferro cement tanks have been constructed in the following pro-poor schools Ttuula Primary School, Kawempe Mbogo, Stallion Primary School, Makerere University Primary School, Golden Gate Primary School, St Martin Mulago, Bilal Muslim, Aunt Milly Kazo, Mpererwe Church of Uganda Primary School.

Inspection of premises and eating places

In order to encourage hygiene in the City, KCCA carries out a series of inspection on markets and eating places and institutes penalties for noncompliance. In the FY 2013/14, KCCA inspected 3061 premises of domestic and public health importance. Furthermore, a total of 5,737 food handlers were medically examined.

Further efforts to improve City hygiene included

- Sensitizing of 5,639 people on various issues of food safety, sanitation, hygiene and on TB issues. Participants in these events included cattle traders from Wankulukuku and Nsoba abattoir (Lubaga Division), vendors from Nakasero, Bugolobi and Kitintale markets, Hostel owners, school head teachers and a number of participants from the large and medium industries operating within the City;
- Animal inspection was carried out of which a total 132,864 animals were inspected and slaughtered i.e. 31,425 goats, 32,109 pigs and 69,330 cows.
 129 animals were condemned and 949 stray dogs were put to sleep in different parts of the city.

Environment Management

This is a routine activity conducted through review of Environment Impact Assessment (EIA) statements prepared for development projects that are proposed for implementation in the City. This process provides guidance and advice to NEMA regarding permits and certification of development projects in the City.

- 43 EIAs were reviewed out of which 21 were approved, 3 were required to submit Environment Social and Monitoring Plan (ESMP) and the rest were rejected;
- 517 nuisance and improvement notices were issued.

PLANNED OUTPUTS FOR FY2014/15

Improving the quality of life in the City is dependent on KCCA's ability to promote healthy living practices and provide superior preventive and curative health services.

The challenge facing Kampala today is how to ensure that the city continues to provide opportunities for its citizens to improve their quality of life and environment to ensure sustainable urban development.

Kampala as a health city is a priority –if it is going to fulfill the objective of being the country's leading center for business and industry, and a truly world-class city that offers opportunities for prosperity and a better quality of life. A health city is not just about medical facilities but a multitude of factors at the level of the individual and the community that contribute to the well-being of the city's people – for example: weather-related, and environmental factors; crowding and conditions of deprivation; and community networks so that all residents can live and work in a safe, clean environment that they are proud of.

To realize the desired outcomes in health, sanitation and solid waste management, for the FY 2014/15 KCCA has allocated a total of UGX 18.85 Bn (UGX 5.53 Bn from GoU and UGX 13.32 Bn Local Revenue) for the following activities among others:

- UGX 6.69 Bn for payment of salaries and allowances for Health Workers and casual laborers respectively;
- UGX 2.30 Billion has been allocated for acquiring land to facilitate the expansion of Kiteezi Landfill;
- UGX 3.11 Billion form Local Revenue for maintenance of Kiteezi Land fill;
- UGX 3.03 Billion from NTR has been allocated for fuel and lubricants and maintenance of garbage trucks respectively;
- UGX 804 million from Government of Uganda has been allocated for transfers to NGO Health facilities;
- UGX 300 million for motor vehicle maintenance;
- UGX 240 million for tools and equipment;
- UGX 610 million has been allocated for Counter funding of Health Centres General Medicines, Office Imprest (PHC Maintenance Costs), Health Staff shoes and uniforms and utilities
- UGX 514 million has been allocated for upgrading public health infrastructure in the City and improving community sanitation and water supplies;
- UGX 751 million to construct and renovate health infrastructure including the maternity ward in Komabonga, secure lease for Kawala, renovate KCCA clinic at City Hall;
- UGX 514 million from NTR has been allocated for renovation, maintenance and running cost for public convenience places
- KCCA secured funding from the Lake Victoria Environment Management Project II (LVEMP II; through the Ministry of Water and Environment) to implement a project for "Reduction of environmental pollution and flood frequency in Kampala."

3.4 PHYSICAL PLANNING, DEVELOPMENT CONTROL AND LANDSCAPE MANAGEMENT

Madam Speaker and Honorable Members, over the past 50 years, Kampala has not had a well-designed and effective physical development plan. Whereas the Kampala Physical Development Plan (KPDP) was developed and approved by the Physical Planning Committee in April 2013, this however, requires the detailed

neighbourhood precincts if KCCA is to influence and direct development control in the City.

The absence of a defined urban design to direct development has had significant impact on the quality and accessibility to key infrastructure, affordable housing, meaningful employment, and green parks and spaces.

Critical in Kampala's transformation agenda therefore is the restoration of planned order that would direct and influence infrastructure Investment, public and green spaces, movement of goods and services, human settlements and economic engagement that are at the center of any sustainable city.

Whereas, KCCA has over the last two financial years requested GOU to make allocations for the preparation of detailed neighborhood plans, no provision has been made and this activity has not been undertaken due to lack of funding.

For Financial Year 2013/14, a total of UGX 1.39 from Local Revenue was allocated to this sector. For the period Jul 2013 - May 2014, UGX 1.077 Bn was spent and the following activities were undertaken;

- Payment of Wages and allowances for landscaping team and masonry workers;
- Improved the One Stop Client Care Centre at City Hall which has since registered approximately 200 incoming and outgoing client transactions on a daily basis. This has translated into 8,000 clients for the months of April and May 2014. The centre has provided the much needed link to our clients to lodge in and/or obtain information on the status of their land transactions and has greatly improved transparency and accountability of our staff;
- By end of May 2014, KCCA cleared all the inherited backlog of building plans that had accumulated since 2005. With this achievement KCCA shall now be In position to reduce on the number of days required for the building plan approval process from 30 to 20 days on average, which compares well with other cities;
- 1,337 Building Plans were reviewed, 340 building plan applications were assessed while 305 development application were received for submission to the Physical Development Committee (PPC);
- 286 Inspections of on-going construction sites were carried out across the City
- Completed the development of the detailed Landscape design and scheme for Jubilee park;
- Concept design for greening of the Lubigi channel has been developed and forwarded to the World Bank for comments;
- Developed landscape Concept design for the Queen's Clock Tower and Kafumbe Mukasa roundabout in partnership with Ssekabaka Muteesa 1 Foundation;

- Received and reviewed over 1,502 outdoor application of which 311 applications were approved;
- Removed temporary and illegal structure in Naguru, Kira road, Nsambya road, Sekati market, Ministers Village, Kabaka anjagala road, Muyenga Tank hill, acacia Mall wall on acacia avenue, along the drainage channel below Toyota Uganda;
- 3,281 land registration transaction were carried out and 4556 land transactions applications have been handled and completed training of process owners;
- Boundary Opening for several properties including; Bugolobi Market, Kitebi Health Centre, Plot M736 Cooper Road, Plot 488 Block 244 Kyadondo, Kitante Primary School, Plot 253 Block 243 Kyadondo, Chorydon Lane, Luzira Market; Nakawa Market Plot 1253 and 1254 Bk 195 Kyadondo and 2B Enterprise, Plots 30, 177, 513, 517, and 515 Block 209; Wandegeya market Park Yard, Kawaala Health Centre, Kawempe Health Centre, Usafi market and Usafi taxi park, Kiruddu Health Centre, Plots 97 and 993, Kalanamu, Bulemezi, Lusaze cemetery, Plot 775 block 257 Munyonyo, Plots 1644 and 1645 block 12 Kibuga, Luzige, Kabalagala Youth centre and Plot 3 Naguru road;
- Survey works were conducted for Lugogo Channel Reserve, Old Taxi Park, Plot 3A Lugogo by Pass, Kasubi Market, Plot 71 Spring Road; the demarcation of the extent of Lubigi Channel and identification of properties that will be affected during the construction of Makerere Hill Road and Hoima Road under KIIDP II;
- KCCA has redesigned and beautified several open places including:
 - Greening road islands along Kampala-Jinja Rd (3.0km), Coronation Rd,
 Kiira Rd (962metres) and various other open spaces.
 - Schematic landscape designs for Sheraton Gardens (8.2Km), Centenary Park, Katwe Road Island, Nsambya-Kibuye (2.3Km), Kabaka Ajangala Road Island (980metres), Jinja Road Linear Park (2km), and Jinja Road Cemetery (3 acres) have been completed and are awaiting implementation.

PLANNED OUTPUTS FOR FY2014/15

Madam Speaker and Honorable Members, major focus under this sector shall be in identifying funds to operationalize the Physical Development Plan for the Greater Kampala Metropolitan Area through developing the detailed schemes and land uses for the different areas of the City. This is critical in order to achieve our vision of an attractive City and ensure that the City development takes a sustainable path. KCCA Management is continuing to engage Government and development partners to mobilize resources to finance the development of the detailed Plan.

KCCA shall in the course of year continue surveying and securing all public assets including schools, hospitals, open spaces and road reserves in order to protect the

investments being done on these properties and reduce the cost of infrastructure development in the medium and long term.

For the FY2014/15, KCCA has allocated UGX 1.99Bn from Local Revenue to this sector for the following interventions;

- UGX 520 million for up scaling City landscape and beatification activities;
- UGX 120 million has been allocated for the initial activities of implementation of the Kampala Physical development plan.
- UGX 80 Million has been allocated for the Mainstreaming disaster risk reduction (DRR) in Physical planning activities;
- UGX 80 million for surveying of physical infrastructure;
- UGX 100 million for slum upgrading programme;
- UGX 60 million and UGX 72 million for survey activities and management of outdoor advertising respectively.

3.5 GENDER, PRODUCTION AND COMMUNITY SERVICE

Madam Speaker, in the FY 2013/14, UGX 4.80 Bn was allocated to this sector as follows; UGX 1.22Bn for providing inputs for urban agriculture under the NAADS programme; UGX 376 million from Local Revenue for trade and commercial development activities including support to SACCOS, social welfare activities and marking international days; UGX 171 million was allocated to support Women, Youth and Disability Councils, Functional Adult Literacy, Library services and general goods and supplies. A provision of UGX 1.2 billion was allocated for the commitment towards purchase of USAFI market.

For the period ended July 2013 - May 2014, total expenditure of UGX 2.95 had been incurred on community mobilization, sensitization and start-up cost for NAADs, Community Driven Development (CDD), Public Library expenses, women, youth events, Goods and supplies. Here below are highlights of some of the achievements registered;

a. Community Driven Development Programme (CDD)

By the end of May 2014, a total of UGX 1.236 Billion had been disbursed as summarized in the table below.

ı	a	D	ıe	J

COMMUNITY DRIVEN DEVELOPMENT

Division	Number of Groups		Number of b	oeneficiar	ies	Amount UGX ('000)
		Total	Females	Males	Youth Gr.	
Lubaga	59	1,707	1001	706	10	293,000
Kawempe	53	1,381	921	460	21	252,500
Central	17	568	394	174	6	82,500
Makindye	61	1482	995	487	25	291,060
Nakawa	65	1754	1199	555	26	317,006
Total	255	6892	4510	2382	88	1,236,066

b) Community Services

- KCCA facilitated registration for 13, 030 births (6459 males and 6,571 females) and 835 deaths
- A total of 1,033 probation and welfare related cases were handled including child neglect, denial of access rights, seeking adoption and resettlement.
 237 street children were removed from the street and transferred to Kampilingisa.
- 573 community based organisations were registered during the year after assessment of their authenticity through the field visits.
- Youth council supported to develop a five year strategic plan
- 138 youths from Makindye, Lubaga and Kawempe were trained in greenhouse farming, briquette production, liquid soap making and soap making;
- In the FY 2013/14, KCCA has to date under the Small Scale Enterprise Development component (SSED) channelled a total of UGX 2.5 Bn through Centenary Bank and benefited 1,710 youths across the five divisions;
- Support 15 PWD groups with grants to set up income generating activities and 50 PWDs received appliances including clutches, white canes and calipers to improve their mobility.
- 645 labour disputes and 401 cases of workman's compensation have been settled through the labour offices across the city.
- KCCA in partnership with KIBO Foundation and UN Habitat graduated 321 youths in leadership, ICT, CISCO and INTEL.

c) Employment Services Bureau

The Kampala Employment Service bureau was operationalized and four volunteers with recommendation from KIBO foundation were identified to start conducting training of 50 young persons in ICT and leadership skills for a period of 10 weeks.

d) National Agricultural Advisory Services (NAADS)

For the period Jul 2013 to May 2014, a total of UGX 937 million had been disbursed to a total of 1,250 farmers from all the different Divisions and as summarized in the Table below. The major activity supported was in Poultry farming and with Nakawa Division registering the highest number of beneficiaries.

Table 14 NAADS beneficiaries by Division, FY 2013/14

Division	Beneficiaries	Value of inputs
Lubaga	218	163,500,000
Makindye	253	189,750,000
Kawempe	300	225,00,000
Nakawa	399	299,250,000
Central	80	60,000,000
Total	1,250	937,500,000

e) The Kyanja Agriculture Resource Centre

As a way of promoting urban agriculture in the City, the Kyanja Agriculture resource centre is now in operation. The following achievements have been registered;

- A green house and external demonstration garden have been completed;
- a total of 212 piglets have been distributed to various farmers across the City
- Completed construction of care takers house, store and records room are at over 85% completion level.
- By end of May 2014, the centre had received a total of 892 visitors conducted two training sessions in green house management and in production systems for 75 participants

f) Markets and Agricultural Trade Improvement Project (MATIP 1)

Wandegeya

Madam Speaker, business activity in the market is picking up, by end of May 2014 of the 1200 work spaces available, 1098 had been allocated to vendors. Of this more than 700 are in operation. There is a group of 50 food vendors that have not yet returned to the market, the reason being that cooking stoves have not yet been installed in the kitchen area. Procurement for the cooking stoves and dining room furniture was initiated and should be supplied / installed in the first quarter of 2014/15.

Cleaning of the market, payment of utility bills and provision of security are all provided by KCCA. In a move to improve management of the vendors affairs an Interim committee comprising of 9 members has been appointed and the new

leadership will attend to the day to day affairs of the vendors and handle certain issues on behalf of KCCA.

Busega

Madam Speaker, whereas s funding was secured under Markets and trade improvements programme (MATIP) for the construction of Busega market, works have been delayed awaiting completion of building plans. Construction is now expected to commence in the second quarter of FY 2014/15.

Usafi

Madam Speaker and Honourable Members, business at the market has continued to grow following revival of the taxi park in the same area. The number of vendors has now risen from 958 at the end of March 2014 to 2,415 vendors at the end of May 2014. KCCA has expressed interest in purchasing the market and turn into a modern business centre. A business case on this transaction has been prepared and submitted to MoFPED and has been presented to the Parliamentary Budget Committee. The value for the USAFI market given by the chief Government valuer is UGX 33.8 billion. Government committed to contribute towards purchase of this market.

g) Commercial Services

During the FY 2013/14, a total of 213 groups were sensitized to form and register Cooperatives; 125 SACCOS were inspected; 61 interim audits of Cooperatives were carried and 95 SACCO executives trained in governance and Management of SACCOs.

PLANNED OUTPUTS FOR FY2014/15

Madam Speaker, Kampala continues to experience sporadic population growth owing to its position as the country's economic hub accounting for 80% of the country's industrial and commercial activities. This growth as in many other Cities comes along with the challenges of rapid urbanization and the associated social challenges including urban poverty, unemployment, the youth and the vulnerable groups.

The challenge facing Kampala today is how to tackle the numerous social challenges and ensure that the city continues to provide opportunities for its citizens to improve their quality of life and environment to ensure sustainable urban development.

In accordance to the KCCA 5 Year Strategic Plan, the plan is to focus on social services infrastructure rehabilitation and upgrade, guide the development of

social programs and policies that will create the enabling environment needed to guarantee social protection and high labor productivity in the city. Our long-term vision is to create a competitive city within the region and globally through identifying, developing and aggressively promoting those sectors that give us a competitive advantage. The strategy is to facilitate business growth through creating integrated workspaces, up-scaling urban agriculture through the provision of improved quality of inputs, improving business licensing processes, enhancing access to investment financing and ensuring equitable access to resources.

In addition to previous interventions like procurement of land and construction of markets, UGX 6.94Bn have been allocated to the following activities that will be undertaken in FY2014/15 among others;

- UGX 1.40 Bn from Government of Uganda has been allocated to Community Driven Development initiatives;
- UGX 350 million for completion of the Kabalagala Youth Centre;
- UGX 135 million from Local Revenue has been allocated for equipping of the Kampala Employment and Service Bureau;
- UGX 1.28 Bn for providing inputs for urban agriculture under the NAADS programme NAADS This includes UGX 61 million as counterpart contribution from NTR sources
- UGX 158 million has been allocated to support Women, Youth and Disability Councils, Functional Adult Literacy,
- UGX 2.90 from Local Revenue has been allocated as a contribution towards the purchase of USAFI market land;
- UGX 229 million from Local Revenue has been allocated for purchase of eco-stoves and dining room furniture for Wandegeya market;
- UGX 80 million from GoU funding for Library services.

3.6 PUBLIC SECTOR MANAGEMENT (Institutional Efficiency and Development)

a) Political Governance

Madam Speaker and Honorable Members of Parliament, UGX 13.5Bn was earmarked from Local Revenue to facilitate KCCA political leaders as follows among others:

- UGX 11.87 Bn for monthly emoluments of political leaders at Divisional and Authority level;
- UGX 967 million for political leaders committee sitting allowances;
- UGX 30 million for office imprest for the offices of the Lord Mayor and Deputy Lord Mayor;
- UGX 107 million for office imprest for the offices of Divisional Mayors and Deputy Mayors;

- UGX 192 million for facilitating Authority and Divisional Council Meetings;
- UGX 400 million was provided for inland and foreign travel for political leaders, seminars and workshops

By the end of May 2014, a total of UGX 11.12 Billion had been spent on political leaders emoluments, Council meetings, events, engagements and travel among others.

Planned outputs for FY2014/15

For the FY2014/15, a total of UGX 15.02 Bn has been allocated to facilitate political leaders as follows among others;

- UGX 12.40 Bn for monthly emoluments of political leaders at Divisional and Authority level
- UGX 1.93 Bn million for political leaders allowances, facilitation of committee sitting, capacity building and travel
- UGX 164 million for office imprest for Political Leaders

b) Legal Affairs

Kampala has over the past two decades witnessed economic growth owing to the stable overall security that has prevailed across the country. However, in order to ensure sustainable City transformation, economic and human development, it is extremely important to maintain a dignified, safe environment by ensuring and improving security, justice and safety for all Kampala residents and visitors.

KCCA still requires a strong legal framework with sufficient internal capability to protect herself and ensure survival as strong corporate institution. Secondly, as under its mandate to ensure security, justice and safety in Kampala and its environs, KCCA must ensure that the rule of law is observed in the City by all residents and visitors if Kampala is to transition to a modern and sustainable City. The cost of non-compliance to established ordinances and bylaws can be enormous and render the City unmanageable. Indeed this is already being experienced in terms of the high costs of compensations associated with infrastructure development even where available road reserves have been occupied illegally. Improving law enforcement is therefore an area of strategic importance.

For the FY 2013/14, UGX 2.69Bn (UGX 1.9Bn from NTR and UGX 790 million from GoU) was allocated to facilitate the Legal Affairs Directorate activities including equipment and allowances for law enforcement officers, security of all KCCA installations and activities; compensation to third parties and consultancy, subscriptions and continuous professional development.

For the period Jul 2013 to May 2014, UGX 2.39 had been spent on compensation to 3rd parties, payment for security and related costs, activities for enforcing trade

order, procurement of law Enforcement uniforms. Madam Speaker, the following were achieved:

- 2536 cases were handled, out of which 1501 convictions were secured, 176 cases were dismissed others are still pending;
- 70 litigation cases are being handled internally by the directorate of Legal Affairs;
- Expanded the scope of trade order operations to cover more areas of the City like Wandegeya and other places;
- 173 contracts were handled, out of which 97 were signed and 47 are pending clearance from Solicitor General's office;
- 50 enforcement officers underwent training classes with the Uganda Police in a bid to better equip them with the skills of professionally handling the issues of trade order and other aspects of enforcement;
- 15 memorandum of understanding were handled bythe Directorate of Legal affairs while d 39 legal opinions were prepared and issued on various matters including contract provisions and interpretation, procedures and remedies under the relevant laws and other applicable laws.
- Developed a memorandum of understanding that was signed between KCCA and representatives of Wandegeya Market vendors;.
- Acquired 2 walk-through machines, 3 handheld scanners, 3 vehicle search mirrors and 30 disposal batteries for the handheld scanners, 53 helmets and 280 enforcement T-shirts obtained for the Law Enforcement section; Organised and participated in Division councillor exchange visits within the East African region

Planned outputs for FY2014/15

As a corporate function, security has now emerged as an important component of the city overall risk identification and mitigation. It is within such a context that KCCA is developing a master plan that seeks to provide safe and secure services to protect the city's transportation network, events, critical buildings and key installations, relevant infrastructure and the citizens.

One of the major activities in the FY 2014/15 shall be efforts to work with the building owners to install CCTV cameras and draft a Bill for Parliament approval requiring that all old and new buildings in the City install CCTV cameras and data management systems by the end of the financial year.

KCCA believes that a safe and peaceful environment is not only a right for its residents but that it is essential for growth and prosperity. Both the experience of crime and the bad perceptions of high levels of crime play a significant role in business investment decisions in Kampala. KCCA shall in accordance with the KCCA Act 2010, seek the establishment of the Kampala City Metropolitan Police Department(KCMPD). KCMPD will be structured within the Uganda Police force but with a more focused and clear mandate over the City and responsible for the:

- Initiate the installation of security cameras in the City
- 24 hours surveillance, preventive and policing of the entire City
- Preventative policing and patrolling of high-risk areas;
- Establishing an information management system to share crime data with the Uganda Police;
- Oversight and management of the CCTV in public places;
- Anti-fraud technology;
- Signs warning pedestrians and tourists of risk areas;
- Traffic control within the City;
- Increase on the number of day and night patrol in order to prevent crimes

The KCMPD will be uniquely branded and with their guidelines and areas of operation clearly communicated to the residents and to the general public.

KCCA will continue to equip and strengthen the legal and enforcement arms of the Authority and has for the FY 2014/15 earmarked UGX 2.92 Bn for the following activities among others:

- UGX 1.7 Bn for compensations;
- UGX 200 million for law enforcement Uniforms;
- UGX 100 million for security equipment;
- UGX 50 million for consultancy, subscriptions and continuous professional development

c) Revenue Management

Madam Speaker, we believe that the long-term sustainability of City Transformation lies in KCCA's ability to mobilize sufficient resources to finance delivery of services in the City. Revenue collection has significantly increased over the past three years in spite of the legal gridlocks and challenges and by end of May 2014, total Local Revenue collection stood at UGX 64.08Bn which is 94% of the annual target of UGX 68.1 Bn

Our long-term goal is to ensure that KCCA generates sufficient revenue to meet its operating budget and KCCA shall continue to re-engineer and automate all revenue management processes, reduce the cost of paying taxes and enhance compliance. Madam Speaker, we shall seek the support of Parliament on the proposed legislations.

For the FY 2013/14 UGX 2.62Bn was allocated to the Directorate of Revenue Management. As of May 2014, UGX 1.0 Bn had been spent and the following were achieved:

- UGX, 64,08Bn has been collected against the annual target of UGX. 68.1Bn representing a performance of 94% as at the end of May, 2014;
- UGX 1.6Bn was paid as a first instalment for the Revenue Management Sysytem
- 43 sensitizations engagements to enlighten taxpayers and staff on the different sources of revenue were conducted in the five Divisions of the city;
- UGX 88.5 million was spent on procuring of specialized revenue stationary and accessories including seals and tags used in the enforcement of Trading Licenses;
- Automation of Taxi collection fees is on-going and the electronic payment platform is expected to be launched in the first quarter of the FY 2014/15;
- Reviewed and made contribution to the amendment of the Local Government rating Act 2005, the Trade Licensing Act, and development of the Street parking, Property Standards and Commercial Road Users regulations;
- Carried out 34 tax payers audits from which a total revenue of UGX. 1,23 BN is expected;

Planned outputs for FY 2014/15

As indicated in our plan, raising own resources to finance service delivery is the most realistic and sustainable way of financing the transformation journey. Streamlining Local Revenue Management is at the core of KCCA's Financing Strategy that is centred on the promotion of the 80/20 principle to optimize resource use for high impact results.

For the FY 2014/15 UGX 3.70 Bn has been allocated to the Directorate of Revenue Management for the following earmarked activities among others;

- To collect UGX 94.47 Bn which is the projection for the FY 2014/15;
- UGX 2.70 Bn for second installment towards the procurement of the Revenue Management System
- UGX 290 million for tax awareness campaign
- UGX 144 million for purchase of specialized revenue stationary

d) Treasury Management

Madam Speaker and Honorable Members, KCCA has been established based on strong principles of accountability, transparency and prudence in financial management. The Treasury Management Systems and Procedures ensure that we can account for all the funds that we spend and thereby show value for money in all our undertakings.

In the FY 2013/14, the Treasury Services function was allocated UGX 1.95Bn of which UGX 1.30Bn from NTR and UGX 654 million was from GoU to the following activities:

Integrated Financial Management System (IFMS) recurrent costs; statutory reporting engagements; development and dissemination of the KCCA Accounting Manual; counterpart funding for donor funded projects; clearance of domestic arrears and subscriptions to professional bodies and consultancy services.

For the period July 2013 to May 2014, UGX 1.59Bn had been spent on clearing outstanding liabilities-creditors, subscriptions to professional bodies and facilitation for continuous professional development programs for the directorate staff-CPD, IFMS maintenance costs, KIIDP Counterpart funding. The following achievements were registered during the year among others;

- Prepared and submitted KCCA final accounts for FY 2012/13 which were audited by the Office of the Auditor general and a report submitted to Parliament;
- Completed preparation of accounts for the Kampala Infrastructure and Institution Development (KIIDP 1) which were submitted to the World Bank after being audited by the Auditor General;
- Completed valuation of KCCA assets, with an assets value of UGX 422 Bn. An
 update asset register has been put in place;
- Reviewed and streamlined Treasury Service process flows and reduced the turnaround time in service delivery;
- Completed the review of the draft financial policies and procedures manual which was submitted for approval;
- Streamlined budget management and monitored budget implementation ensuring that expenditure is in accordance with the approved work-plans and budgets;
- Facilitated KCCA operations by effecting payments to staff for salaries and other activities as well as settling claims for suppliers / contractors who offered services to KCCA:
- Participated in the upgrade of the Integrated Financial Management System (IFMS) from Oracle release 11 to release 12 and successfully implemented the Treasury Single Account as required by MoFPED;
- Streamlined revenue accounting and reporting systems, reviewed revenue collection MOUs with Authorised Commercial Banks to ensure that revenue collected is secure and fully accounted for.

Planned outputs for FY2014/15

Madam Speaker, KCCA shall continue to strengthen the financial management systems to ensure they are robust to support the operations of the Authority. For the FY 2014/15 UGX 5.78 Bn has been allocated for the following activities among others:

 UGX 272 million is earmarked for Integrated Financial Management System (IFMS) recurrent costs;

- UGX 4.74 Bn for clearance of inherited liabilities, domestic and tax arrears;
- UGX 292 million for statutory reporting engagements, dissemination of KCCA accounting manual among others;
- UGX 100 million from Local Revenue for counterpart funding for donor funded projects;
- UGX 155 million for both subscriptions to professional bodies and engraving of assets.

e) Administration and Human Resources

Madam Speaker, for the past three years, KCCA has operated with less than one third of the approved structure due to inadequate funds to meet staff costs. This has meant that staff work extra hours and multitask to realize the achievements registered this far. However, sustaining the transformation process still requires that KCCA not only recruits adequate staff with the right competences but also that they are equipped with the necessary tools and skills to transform the city.

For the FY 2013-2014 this sector was allocated UGX 55.7Bn of which UGX 28.7Bn was from NTR and UGX 27.06 Bn from GoU and allocated as follows among others:

- UGX 1.11Bn for printing and general stationary for KCCA Headquarters and the 5 Divisional Offices
- UGX 1.58Bn for insurance, fuel, lubricants, motor vehicles maintenance and fleet management expenses.
- UGX 45 Bn for meeting staff costs including death benefits.
- UGX 1.15 Bn for maintenance of buildings including the second phase of the renovations for City Hall and Divisional Offices
- UGX 800 million was allocated for staff training and development
- UGX 164 million for retooling (office furniture, office equipment)
- UGX 998 million to meet utility costs for all KCCA facilities including communication and internet expenses while UGX 96 million was provided for maintenance of IT equipment and Computers.
- UGX 895 million was for office imprest and office running expenses for all KCCA offices.
- UGX 200 million provided for adverts

Madam Speaker, for the period July 2013 to May 2014, UGX 51.2 was spent from both GoU and NTR allocations on Payment of staff salaries, renovation and maintenance of office buildings including City hall and Divisional Office, payment for utilities, printing and stationery and staff training. The following achievements were registered during the year among others;

- By the 31st May 2014, KCCA staff engagement was at 395 permanent staff;
- The various repair works and renovations have been carried out on KCCA premises with the objective of improving the office environment and

maintaining the buildings in a good state. To date, renovations of the following premises have been completed:

- City Hall First Floor wing A and a section of Treasury Services on third floor.
 The works have been completed and the offices are ready for occupancy.
- Makindye Division main office block has been painted and given a new look
- KCCA Guest House has been created at Kitante Primary school. This will help accommodate development partners at a more affordable cost.
- Sezibwa House was renovated and is now operating as an employment bureau and resource centre under the Directorate of Gender.
- o Renovations works at Nakawa Division Office and the Community Centre
- Internal and external staff trainings for over 200 staff were organised in order to enhance their skills and productivity;

Planned outputs for FY 2014/15

In accordance to our Strategic Plan, the focus shall be on all initiatives that are geared towards improving institutional efficiency and effectiveness through improved business and corporate support functions and enhancing urban governance. Efforts shall be geared toward facilitating KCCA take advantage of the improved institutional design to adopt a client-focused service, build institutional competences and match professionalism with client needs and expectations. This will foster a skilled, professional and committed workforce that is courteous fair, transparent, and committed to improved service delivery. The focus shall be to;

- a) enhance the KCCA human resource capacities and productivity;
- b) operate modern business processes supported by Information Technology for functional integration and improved systems; in order to realize an efficient and result oriented institution.

The overall goal is for KCCA to increasingly become an accountable, efficient, resulted-oriented and ethical Authority in the delivery of high quality public services.

For the FY2014/15, UGX 68.42 Bn (i.e UGX 27.22 GoU and UGX 40.92 Local Revenue) has been allocated to general operations and human resource costs as follows among others;

 UGX 715 million has been allocated for printing and general stationary for KCCA Headquarters and the 5 Divisional Offices

- UGX 1.58Bn has been allocated for insurance, fuel, lubricants, motor vehicles maintenance and fleet management expenses.
- UGX 60 Bn has been provided for staff costs and these among others include salaries, death benefits, workman compensations, medical costs, gratuity to contract staff and NSSF;
- UGX 250 million has been provided for procuring land for the KCCA Makindye Division offices
- UGX 600 million has been provided for renovations for City Hall
- UGX 1.00 Bn has been allocated for staff training and development
- UGX 164 million for retooling (office furniture, office equipment)
- UGX 900 million has been allocated to meet utility costs for all KCCA facilities including communication and internet expenses

f) Internal Audit

Internal audit is an independent, objective assurance activity designed to add value and improve KCCA's operations. The audit function is responsible for enforcing controls and ensuring effectiveness of risk management, governance processes and value for money for all our activities.

For the FY 2013/14, UGX 135 million was allocated to the Internal Audit Directorate for consultancy services, subscriptions to professional bodies among others.

The following were accomplished during the year;

- Final reports have been prepared for the following audits, Procurement Review, Terminal Benefits and response verification, Risk and Fraud policies, Road fund, NAADs, UNICEF Concern for FHD activities and KCCA health centres;
- Revenue Performance, covering the period July 2012 to June 2013 was reviewed and Expenditure performance for the period July 2012 to June 2013 was reviewed;
- Internal Audit and Quality Assurance Manuals were prepared;
- The Stores Management process was reviewed;
- Risk Management sensitisation was conducted

Planned outputs for FY2014/15

Madam Speaker, KCCA is committed to promoting accountable practices in all processes and ensuring value for money. KCCA shall therefore seek to address the absence of the KCCA Public Accounts Committee and further strengthen the Authority's audit function. To provide assurance to Management, the Directorate of Internal Audit undertakes various audit and risk management activities during the Financial Year and UGX 117 million has been allocated to facilitate internal audit activities for the FY2014/15.

g) Executive Support

Madam Speaker, the Executive Support function helps Management to provide effective leadership and Strategic direction to all KCCA functions, programmes and projects. The function also provides management with the necessary support in overseeing the implementation of programmes, tracking and reporting performance as well as engaging the public on Authority activities. Executive Support includes the following functions: Strategy Management & Business Development, Public and Corporate Affairs, ICT, Procurement and Asset Disposal and the Offices of the Divisional Town Clerks.

For the FY2013/14, KCCA allocated UGX 2.32 Bn (UGX 1.56 from GoU and 765 million from NTR) to the Executive Support function for the following activities among others; UGX 500 million for ICT, computer supplies and software licenses; UGX 731 million for advertisement, public relations, community engagements (Barazas) and organizing the 2013 City Festival; UGX 327 million was allocated for LGMSD investment services costs, monitoring and evaluation and budget preparation activities for FY2014/15 including parish, divisional and authority budget conferences; UGX 275 million for foreign travel for all technical staff; UGX 170 million for books & periodicals, contracts committee expenses, welfare, printing & stationary and courier services.

By the end of May 2014, UGX 1.90 Bn was spent and the following achievements were registered;

- In line with Government Budget Process KCCA organized the Parish and Divisional Budget conferences in the preparation of the 2014/15 Budget;
- Finalised KIIDP II Concept Note that was submitted and approved by the World Bank for consideration. The total funding requirements for KIIDP II project is US\$
 175 million to cover the identified priority areas.
- KCCA successfully organized the second Kampala City Festival in October 2013 that attracted over 300,000 people;
- Management is continuing to engage other Development Partners to support the various strategic interventions identified in the Strategic and Capital Investment Plan
- KCCA has finalized a comprehensive programme for streamlining Bodaboda operations in the City following public outcry. Implementation of the programme will commence before the end of the calendar year 2014;
- A total of 165 procurement contracts (87%) for the FY 2012/13 were concluded to the point of award out of 189 procurement requisitions made.
- All monthly procurement reports were submitted to PPDA as required by the Central Government Procurement Regulations; The KCCA network infrastructure was upgraded to 6MB per month while Divisional offices were upgraded from 128 kilobytes to 1 megabyte per second.
- The call budget module has been deployed to regulate and monitor telephone use

- In order to improve the IFMS systems efficiency a direct connection between KCCA and MoFPED has been installed
- The Extended Power Backup to boost systems stability in the datacentre was supplied at a cost of UGX 42 million. This will give us power backup of at least 2 hours at full load and 4 hours at half load
- ICT equipment have been set at Employment Service Bureau to facilitate training in Internet services.

Planned outputs for FY2014/15

Focus under the Executive Support function for the FY 2014/15 shall be to:

- a) set up proper urban governance structures
- b) enhance citizen accountability structures;
- c) enhance use of Information Technology for functional integration and improved systems;
- d) improved urban planning and enhance the monitoring function
- e) address institutional inefficiencies and redundancies;

For the FY2014/15, UGX 4.23 Bn (i.e UGX 1.78 Bn Gou and UGX 2.45 Bn from Local Revenue) has been allocated to the Executive Support function and some of the major expenditure activities include;

- UGX 200 million for the Future Of Cities Forum that KCCA will be hosting in September 2014;
- UGX 150 million for procurement of consultancy services for Cable car Project;
- UGX 1.2 Bn has been provided to set up the Teachers' and Health Workers' SACCO;
- UGX 900 million has been allocated for advertisement, public relations, organizing the 2014 City Festival and organizing of community engagements (Barazas);
- UGX 400 million for IT and computer supplies;
- UGX 327 million has been allocated for LGMSD investment services costs, monitoring and evaluation and budget preparation activities for FY2014/15 including parish, divisional and authority budget conferences.
- UGX 170 million for books & periodicals, contracts committee expenses, welfare & entertainment, printing & stationary and courier services.

Projects not concluded in the FY 2013/14

There are a number of projects that were planned and budgeted for during the FY 2013/14 but were not concluded by the closure of the year. These will be carried forward into the FY 2014/15 along with the committed funds.

4.0 MAJOR CHALLENGES EXPERIENCED DURING THE FINANCIAL YEAR

Some of the challenges we encountered during the FY 2013/14 included:

- Underfunding of critical sectors like physical planning and Revenue mobilisation;
- KCCA inherited a large number of very old and dilapidated school infrastructure which requires a lot of money to renovate and also expand. The budgetary allocation for the schools reconstruction is in adequate;
- High litigation costs due to inherited legal cases;
- Low appreciation of City reform programmes by some sections of the public;

5.0 REVENUE ENHANCEMENT PROPOSALS FOR 2014/15

Madam Speaker and Honorable members, in order to significantly increase revenue collection during the financial year FY 2014/15, we propose that the following amendments to the revenue supporting laws, byelaws, the related regulations and some of the existing revenue related contracts with KCCA be made to take effect from 1st July 2014.

- The rate applied to the rateable value of properties for property rates purposes be revised from the current 6% to 10% in line with Section 3(2) of the Local Governments Rating Act, 2005. This is necessary because a constant rate of 6% has been applied to the rateable value of the properties over the last several years and no revision in the property values has been done since 2004.
 - If this revision is effected, revenue from property rates is projected to increase by about 66% (UGX 7.04 Bn) next financial year.
- 2. The market dues be increased by 200% in line with Section 30 of the Markets (Kampala Markets) Byelaws considering the fact that the current rates were determined in 2005 and do not reflect the current economic circumstances hence making the cost of collecting market dues very high in proportion to

the revenue realized. According to the said above review, market dues on a batch of matooke, for example, would be increased from UGX. 200 to UGX 600, on a 100 Kg sack of rice, from UGX 700 to UGX 2100 and for chicken, from UGX. 300 to UGX 900. The market rents may be maintained.

If the proposed above reviews are effected, revenue realized from markets is projected to increase by 100% (UGX 1.2 Bn) next financial year.

3. The outdoor advertising rates be increased by 100% in a bid to make them get closer to matching the revenue which is realized by the advertising firms from such advertisements. Currently, for example, whereas we charge an annual fee of UGX 1.3m in respect of a 72 square metres billboard, the advertising firms charge an average monthly fee of UGX 4m which translates into UGX 48m in a year.

If the above proposal is adopted, revenue realized from outdoor advertising will increase by 100% (UGX 2.5Bn) next financial year.

- 4. Street parking fees be increased by 50% and the contract with Multiplex be revised to reflect a change in the monthly fees to be remitted to KCCA by the said 50%. Besides leading to increase in revenue realized from street parking by 50% (UGX 0.7Bn) next financial year, if the proposed change is effected, the proposal may also help in reducing on congestion in the city as it will discourage street parking.
- 5. Building plan fees and all the related fees, such as demolition fees, be increased by 150% in order to match them with the current economic situation considering the fact that the current fees are so low as they were set so many years ago. Building plan fees, for example, are currently UGX. 1000 per Square metre of the area to be covered by each floor of the building to be constructed.

The proposed increase in fees, if adopted, will lead to an increase in revenue realized from the reference source of 150% (UGX 2.25Bn) next financial year.

6. The fees proposed below in respect of the different categories of motor vehicles and motor cycles operating within the city be introduced.

If the above proposal is adopted, an increase in road user charge of about 80% (UGX 9Bn) will be realized next financial year. The detailed proposed rates are indicated below:

Table 15 Proposed Commercial Road User Fees

	Category of Vehicle or motor cycle	Monthly fee (UGX)	Quarterly fee	Annual fee UGX
1	Motor Cycle (Commercial)	20,000	54,000	192,000
2	Special Hire (1-4 seaters)	25,000	67,500	240,000
3	Pick-ups (up to 2.5 Tons)	30,000	81,000	288,000
4	Special hire (5-8 seaters)	60,000	162,000	576,000
5	Other Goods vehicle or motor cycle	100,000	270,000	960,000
	Goods vehicle or motor cycles or motor			
6	cycles or motor cycles Box Body	100,000	270,000	960,000
7	Small Trucks (2.5 Tons& less than 10 Tons)	120,000	324,000	1,152,000
8	Taxi/Van 9-18 seater	120,000	324,000	1,152,000
9	Bus or Coach 19-29 Seater	206,000	556,200	1,977,600
10	Tippers & Big Truck ('Magulu Kumi' & more)	240,000	648,000	2,304,000
11	Bus or Coach 30-39 Seater	296,000	799,200	2,841,600
	Bus or Coach 30-39 Seater with standing			
12	capacity of above five passengers	403,000	1,088,100	3,868,800
13	Bus or Coach 39- 62 Seater	433,000	1,169,000	4,156,800
	Goods vehicle or motor cycles or motor			
14	cycles or motor -cycles Trailers	480,000	1,296,000	4,608,000
15	Bus or Coach above 62 Seater	532,000	1,436,400	5,107,200

Table 16

Proposed Fines Structure

Particulars	Fine (UGX)
Operating without a valid KCCA Road User Sticker	50% monthly
	sticker
Failure to show or provide a valid KCCA Road User Sticker	200,000
on request	
Failure by driver or owner to display the sticker or an	50,000
improper display of the sticker	
Obstruction to KCCA Staff during KCCA work	500,000
Causing damage to KCCA's property in the parking area	200,000
Unlawful soliciting of money and fees other than those	500,000
specified by KCCA	
Loading from stages other than the one (s) specified for	100,000
the vehicle/ taxi in question.	
Fighting in the parking area	50,000
Loading of passengers at none gazetted parks/stages	100,000
Over loading of vehicles	50,000
Un lawful assembling in the parks	500,000
Hooting un necessarily	30,000
Touting for passengers	30,000
Loading without order	30,000
Vending in gazetted parks	100,000
Un lawful Cooking in gazetted parks	100,000
Being Idle and disorderly in the parking area	30,000
Smoking & Spitting in the parking area	30,000
Conducting unlawful business in the parking area	100,000
Washing or repairing vehicles from park or stage	50,000
Parking in none gazetted areas.	100,000
Unlawful advertisement in the parking area	100,000

Details to be provided in schedules that shall accompany the relevant Ordinances.

SUPPORT FROM DEVELOPMENT PARTNERS

Madam Speaker and Honorable members, KCCA continues to receive tremendous support from Development Partners and other stakeholders in form of funding to specific projects and general institutional support. I would like to thank all those who have supported us in various ways including the following:

- 1) The World Bank
- 2) Markets and Agricultural Trade Improvement Programme (MATIP)

- 3) Improvement of Health Services in the City of Kampala Project (IHSCKP) under the Ministry of Health,
- 4) African Development Bank
- 5) AMREF
- 6) Living Earth Organization
- 7) KIBO foundation
- 8) British Council
- 9) Bill and Melinda Gates Foundation
- 10) UN habitant
- 11) Water Reid
- 12) Lake Victoria Environment Management Programme

The projects funded by the development partners have been fully integrated into the strategies for the Financial Year 2014/2015.

6.0 UNFUNDED PRIORITIES

Madam Speaker, given the funding constraints, I would like to bring to your attention the following priorities that remain unfunded in the various sectors.

Madam Speaker, these priorities are not a wish list but critical services that the City residents badly need. It is my sincere hope that you will support our humble request for additional funding.

The unfunded priorities for the F/Y 2014/15 are summarized as follows:

Table 17 KCCA Unfunded Priorities for FY 2014/15

NO	INTERVENTION	UGX (Bn)
1	Implementation of KIIDP 11 Resettlement Action Plan Costs)	20.00
2	Revenue Management system/Revaluation of KCCA properties	10.60
3	Implementation of Detailed Kampala Physical Plan	9.00
4	Roads and Drainage	94.50
5	Education Infrastructure	6.30
6	Procurement of USAFI Market	28.90
7	Procurement land for markets and construction of more public markets in Kampala	15.00
8	Rehabilitation of KCCA buildings	3.50
	TOTAL	187.8

7.0 CONCLUSION

Madam Speaker, on behalf of the Management and staff of KCCA, I wish to reiterate our commitment to City transformation.

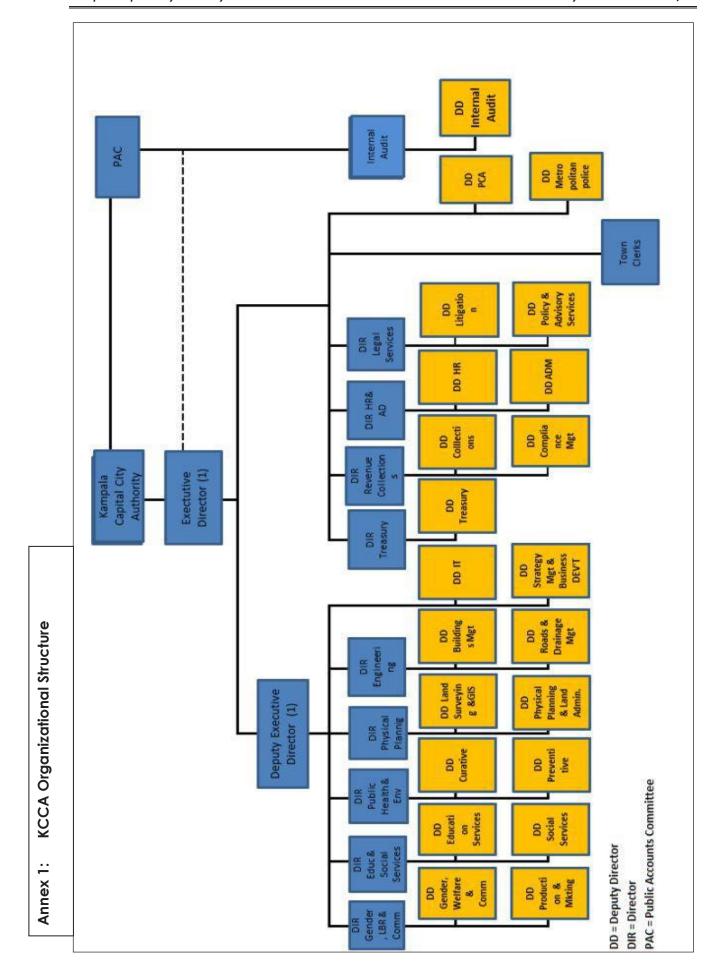
For the FY2014/15, Government has provided additional resources to improve the road infrastructure in the City. However, the overall resource envelop remains inadequate to finance the short and medium term service delivery requirements of the City.

The unfunded priorities in the FY 2014/15 amount to UGX 187.80 Bn. The problem of inadequate funding for recruitment of staff will remain a challenge which will further put a strain on KCCA's ability to mobilize revenue and deliver the required services. Most of the unfunded priorities are critical to laying the foundation for the transformation of the City and therefore need to be considered for financing to enable KCCA avoid increased cost of delayed or under investment.

Madam Speaker and Honorable Members, it is therefore my humble request that you to consider increasing financing to KCCA for it to be able to transform Kampala into a modern, attractive, vibrant and sustainable City.

Together we strive to transform the City

ANNEXES



KCCA SUMMARISED BUDGET ESTIMATES FOR 2013/14 & 2014/15 BY ITEM ALLOCATIONS Annex 2:

	2013/14 A	pproved	2013/14 Approved Budget (UGX '000'000)	K '000'000)	2014/15	Oraft Estim	2014/15 Draft Estimates (UGX'000'000)	000,00
Urban Road Network Development	Oob	Ext. Fin	AIA/NTR	Total	nos	Ext. Fin	AIA/NTR	Total
Output Class: Outputs Provided	85,400		2,603	88,003	82,900	22,517	3,961	109,378
211102 Contract Staff (Drainage Casual Wages)	-	-	-	-	-	ı	350	350
223005 Electricity (Streetlights & Traffic lights)	-	-	-	-	-	-	1,000	1,000
228003 Maintenance of Street & Traffic Lights)	-	-	1,403	1,403	-	1	1,811	1,811
228004 Maintenance Drainage Infrastructure)	-	-	1,200	1,200	-	1	008	800
231003 Roads and Bridges (Road Construction)	65,474	-	-	65,474	49,900	22,517	-	72,417
281503 Engineering and Design Studies and Plans (RAP Costs)	4,426	ı	-	4,426	10,000	ı	-	10,000
281504 Monitoring, Supervision and Appraisal of Contracts	3,000	ı	-	3,000	3,000	ı	-	3,000
415008 Transfer from Uganda Road Fund	12,500			12,500	20,000	1	-	20,000
Grand Total:	85,400	0	2,603	88,003	82,900	22,517	196'E	109,378
Total Excluding Taxes, Arrears and AIA	85,400	-	-	85,400	82,900	22,517	-	105,417
Education and Social Services					-	-	-	-
Output Class: Outputs Provided	18,792	-	1,175	19,967	21,598	-	7,394	23,992
211101 Teachers Salaries	18,009	-	-	18,009	21,517	1	-	21,517
211102 Contract Staff Salaries (KCCA Clubs)	702	-	-	702	-	1	442	442
211103 Allowances(Winning Bonus KCCA F.C)	20	-	450	470	-	1	38	38
221001 Advert & Public Relations (Tourism PR)	-	-	-	1	•	1	15	15
221002 Workshops and Seminars (Extra Curricular, other KCCA Prof sports & EALASCA)		-	100	100	-	1	456	456
221008 Computer Supplies and IT Services	7	-	-	7	•	1	-	-
221009 KCCA FC Maintenances Costs (Meals ,transport, refreshments , Hotel bills e.t.c)		-	200	200	1	1	387	387
221010 Corporate League & Community Sports	-	1	-	1	•	ı	70	70

221011 Printing, Stationery, Photocopying and Binding (Mocks Exams)	1		100	100	ı	1	82	82
223005 Electricity for KCCA sports grounds facilities	-	-	-	-	-	-	12	12
223006 Water KCCA FC Water for KCCA sports ground facilities		1	-	-	-	-	5	5
224002 General Supply of Goods and Services (Others professional sports)	1	1	150	150	1	-	ı	-
224005 Uniform Beddings and Protective wear (KCCA FC Sports Accessories)	-	-	-	-	1	-	55	55
225001 Consultancy Services-Short Term (School Inspection)	-	1	25	52	81	-	262	343
227002 Travel Abroad (KCCA FC International Engagements)	-	-	150	150	-	-	269	269
227004 Fuel, Lubricants and Oils	19	-	-	19	-	-	-	-
228002 Maintenance - Vehicles	15	-	-	15	-	-	-	-
228003 Maintenance Machinery, Equipment	20	-	-	70	-	-	-	-
Output Class: Outputs Funded	5,487	-	-	5,487	5,487	-	-	5,487
263106 Other Current grants - Schools Capitation Grants	5,487	-	-	5,487	5,487	-	-	5,487
Output Class: Capital Purchases	2,305	-	-	2,305	2,145	-	-	2,145
231001 Non-Residential Buildings (School Facilitation Grant)	1,245	ı	1	1,245	1,305	ı	-	1,305
231002 Residential Buildings (Education infrastructure)	1,000	-	-	1,000	840	-	-	840
231006 Furniture and Fixtures (SFG Schools)	09	1	-	09	-	-	-	-
Grand Total:	26,583	-	1,175	27,758	29,230	-	2,394	31,624
Total Excluding Taxes, Arrears and AIA	26,583	-	-	26,583	29,230	-	-	29,230
Community Health Development					•	ı	-	-
Output Class: Outputs Provided	2,833	1	4,118	6,951	3,246	1	210	3,456
211101 Health Staff Salaries	2,186	-	-	2,186	2,730	-	-	2,730
211103 Allowances (Public Health Casual Wages)	31	-	3,414	3,444	-	-	-	-
221002 Workshops and Seminars (Health Staff Conventions)	15	-	-	15	-	-	-	-
221009 Welfare and Imprests (Health Centers)	72	1	-	72	111	1	-	111
221011 Printing, Stationery, Photocopying and Binding -Health	10	1	90	100		ı	ı	

•	90	20	270	116	06	•		•	804	804	3,441	780	٠	241	2,420	7,701	5,515	•	11,145	3,964	-	364	114	3,089	150
•	-	1	150	09	1	1	1	1	1	1	1,976	149	1	241	1,586	2,186	•	٠	11,135	3,964	1	364	105	3,089	150
,	-	1	-	,	•	,	-	,	1	,	٠	-	-	-			•	•	1	,	-	-	-	-	'
ı	06	20	120	95	06	ı	1	ı	804	804	1,465	631	1	1	834	5,515	5,515	•	10	ı	1	-	10	ı	ı
100	09	30	360	,		150	25	409	804	804	1,730	086	750	-	,	9,485	2,368		6,353	1	100	-	10	2,780	
100	-	-	-	,		150	,	364	•	,	•	-	-	-		4,118			6,343	,	100	-	1	2,780	
	ı	ı	1	ı		ı	1	ı	ı	ı	ı	1	1	ı	ı	ı	•		ı	ı	ı	-	ı	ı	
1	09	30	360	-		-	25	45	804	804	1,730	086	750	-		2,368	2,368		10	-	-	-	10	-	
221012 Small Office Equipment (Public Health)	223005 Electricity (Bills for Health Centers))	223006 Water (Bills for Health Centers)	224001 Medical supplies (Medicines)	224004 Cleaning & Sanitation (Medical waste)	224005 Uniforms Beddings & Protective Gear (Health Staff Uniforms)	228001 Maintenance - Civil (Renovation Public Toilet)	228003 Maintenance Machinery, Equipment and Furniture-Health	228004 Maintenance Other-Health facilities	Output Class: Outputs Funded	263321 Conditional trans. to Autonomous(NGO Hospitals)	Output Class: Capital Purchases	231001 Non-Residential Buildings (Health Infrastructure)	231002 Residential Buildings (Health Infrastructure)	231005 Machinery & Equipment (Garbage Trucks tools)	231007 Other Fixed Assets (Procure Leases and Kiteezi Land)	Grand Total:	Total Excluding Taxes, Arrears and AIA	Sanitation and Environmental Services	Output Class: Outputs Provided	211102 Public Health Casual Wages	221008 Computer Supplies and IT Services	224004 Cleaning & Sanitation (Public Toilet)	225001 Consultancy Services-(Environment Management)	227004 Fuel, Lubricants and Oils (Trucks for Solid Waste Mgt)	228001 Maintenance Civil - Renovation of Public Toilets

228002 Maintenance of Vehicles- Service & repair of Garbage Trucks	,	,	350	350	,	1	350	350
228004 Maintenance Kiteezi Landfill	1	ı	3,113	3,113	1	-	3,113	3,113
Grand Total:	10		6,343	6,353	10	-	11,135	11,145
Total Excluding Taxes, Arrears and AIA	10	-	-	70	10	-	-	10
Gender, Community and Economic Development					-	-	-	-
Output Class: Outputs Provided	171	-	376	247	171	-	908	477
211102 Contract Staff Salaries					-	-	-	-
221001 Advert & Public Relations (Promotion of gender & Comm.Progs					19	-	-	19
221002 Workshops and Seminars (Functional Adult Literacy)	22	-	-	77	22	-	99	78
221007 Books, Periodicals and Newspapers (Library Periodicals)	81	-	-	81	-	-	20	20
221009 Welfare and Community Engagements	-	-	150	150	-	-	-	-
222001 Telecommunication (E-Library and internet Subscription)					30	-	-	30
224002 General Supply of Goods and Services	2	1	226	231	-	-	-	٠
225001 Consultancy Short Term (Public Library system)					19	-	155	174
228004 Maintenance Other (Public Library fixtures & Fittings e.t.c))					19	-	-	19
282101 Women Youth & Disability Programs	64	1	1	64	64	-	75	139
263334 Community Development (Community Driven Devt)	1,376	1	1	1,376	1,376	-	-	1,376
231001 Non Residential Buildings (Completion of Kabalagala Youth Centre)					350	-	-	350
Grand Total:	1,548	-	376	1,924	1,898	-	306	2,204
Total Excluding Taxes, Arrears and AIA	1,548	-	-	1,548	1,898	-	-	1,898
Economic Policy Monitoring Evaluation and Inspection					ı	-	-	-
Output Class: Outputs Provided	10,219	-	49,971	60,190	30,426	-	908'59	96,232
211101 KCCA Staff Salaries	4,097	-	29,216	33,312	24,097	-	27,814	51,911
211103 Sitting allowance ,terminal benefits, Workman compensation etc.	130	1	220	350	99	-	2,616	2,682
212101 10% Employer NSSF Contribution					•	-	4,129	4,129
212105 Political Leaders Emoluments	1	ı	12,727	12,727		-	12,398	12,398
213001 Staff Medical expenses	ı	ı		•	•	-	871	871

Kampala Capital City Authority

213002 Incapacity, death benefits and funeral expenses	-	-	72	72	•	1	42	42
213004 Contract Staff Gratuity					-	-	2,989	2,989
221001 Advertising and Public Relations	332	-	009	932	410	-	450	860
221002 Workshops and Seminars (Stakeholder Engagements)	33	-	288	321	33	-	483	516
221003 Staff Training (Capacity Building)	200	-	300	800	276	-	708	1,234
221007 Books, Periodicals and Newspapers	12	-	-	12	-	-	9	9
221008 Computer Supplies and IT Services (Computer accessories)	-	-	96	96	98	-	09	146
221009 Welfare and Imprests	109	-	950	1,058	179	-	1,046	1,224
221011 Printing, Stationery, Photocopying (General Admin Stationary)	197	-	952	1,149	238	-	550	788
221012 Small Office Equipment (Security Gadgets)	08	-	199	279	100	-	-	100
221014 Bank Charges & Other Bank Related Costs					-	-	40	40
221016 IFMS Recurrent Costs	273	-	1	273	273	-	1	273
221017 Subscriptions (Professional Bodies)	69	-	-	59	245	-	168	413
222001 Telecommunications (Internet and CUG Subscriptions)	-	-	477	477	74	-	526	009
222002 Postage and Courier	9	-	-	9	-	-	1	-
222003 Information and Communications(Microsoft Subscription)	200	-	1	200	340	-	54	394
223002 (Output VAT)	-	-	ı	1	-	-	4,578	4,578
223004 Guard and Security services	180	-	444	624	168	-	554	722
223005 Electricity (KCCA Installations electricity Bills)	270	-	-	270	300	-	-	300
223006 Water (KCCA Installations Water Bills)	-	-	250	250	195	-	105	300
224002 General Supply of Goods and Services	315	-	580	895	-	-	-	-
224004 Cleaning & Sanitation (Office Cleaning & Sanitation)	-	-	1	-	-	-	257	257
224005 Uniforms & Protective Wear (Law enforcement Uniforms)	1	-	-	-	-	-	233	233
225001 Consultancy Services- Short-term (Future Cities)	429	-	700	1,129	449	-	482	931
226001 Insurances	200	-	-	200	200	-	1	200
227001 Travel Inland (Political Leaders)	ı	1	100	100	1		92	92

Lubricants and Oils (Administration)600-cenance - Civil Buildings (KCCA Buildings & Installations)150-cenance - Vehicles (Administration)705-cenance Machinery, Equipment (Retooling)164-cenance Other (Division Operations)75-tions (political Leaders Donations)& Penalties & Refundsensation to 3rd Parties (Litigation)530-	600 150 705 164 75		1,000	009	009	1	50	650
Maintenance - Civil Buildings (KCCA Buildings & Installations)150-Maintenance - Vehicles (Administration)705-Maintenance Machinery, Equipment (Retooling)164-Maintenance Other (Division Operations)75-Donations (political Leaders Donations)Fines & Penalties & RefundsCompensation to 3rd Parties (Litigation)530-	150 705 164 75	1 1 1	1,000					
705 - 705 - 600 - 705 - 75 - 75 - 75 - 75 - 75 - 75 -	705 164 75	1 1		1,150	206	-	1,550	1,756
tooling) 164 75 530	164	1	-	705	704	-	166	870
75	75		1	164	164	-	566	430
530 -		-	ı	75	-	-	300	300
530 -	1	,	ı	-	25	1	105	130
530 -					-	-	26	56
	530	-	200	1,030	479	-	1,206	1,685
-	10,219		49,971	60,190	30,426	-	908'59	96,232
Total Excluding Taxes, Arrears and AIA - 10,219	10,219	-	-	10,219	30,426	-	-	30,426
Revenue Collection and Mobilization					-	-	-	_
Output Class: Outputs Provided - 2,1	434		2,184	2,617	434	-	3,310	3,744
211102 Market Collectors Wages - 10	-	-	100	100	-	-	80	80
221001 Advertising and Public Relations (Mobilisation & Awareness) - 10	1	1	100	100	-	-	100	100
221002 Workshops and Seminars (Tax Payer Education)	1	-	220	220	100	-	220	320
221008 Computer Supplies and IT Services (Revenue system 86 enhancement)	1	1	864	864	100	ı	1	100
221011 Printing, Stationery, Photocopying (Accountable Stationary) 434 - 20	434	-	200	634	144		-	144
221012 Small Office Equipment (Office tools)	-	-	ı	-	06	-	-	90
222003 Information & Communication Technology (IT-2nd Instalment on	1	1	1	ı	-	-	2,700	2,700
225001 Consultancy Services- Short-term (Boda Boda Reorganization)	1	-	700	700	-	-	210	210
Grand Total: 434 - 2,1	434	-	2,184	2,617	434	-	3,310	3,744
Total Excluding Taxes, Arrears and AIA - 434 -	434	-	-	434	434	-	-	434
Urban Planning ,Security and Land use					-	-	-	-
Output Class: Outputs Provided - 1,3			1,396	1,396	•		1,998	1,998
211102 Landscaping Casual Wages - 76	1	1	764	764	•	-	737	737

-	•			•				
221001 Advert & Publication Relations *Popularization of the Kampala Physical Plan)	ı	-	-	ı	•		120	120
221002 Work shops & Seminars (Civic Physical Planning Education)	-	-	-	-	-	-	50	20
221008 Computer Supplies and Information Technology (Land Registry)	-	-	-	-	-	-	40	40
221012 Small Office Equipment (Survey tools & Equipment)	-	-	09	09	-	-	150	150
222003 ICT -Land, Landscaping and Survey Software					-	-	73	73
224002 General Supply of Goods and Services	-	-	7.5	72	-	-	-	-
225001 Consultancy (Slum Upgrade, Disaster Risk reduction, surveying)	-	-	-	-	-	-	308	308
228004 Maintenance Other (Landscaping/Greening)	-	-	200	200	ı	ı	520	520
Grand Total:	-	-	1,396	1,396	•	•	1,998	1,998
Total Excluding Taxes, Arrears and AIA	-	-	-	•	-	-	•	
Urban Commercial and Production Services					•	-	-	-
Output Class: Outputs Provided	1,348	-	-	1,348	1,347	-	3,376	4,724
211101 Production Staff Salaries	44	-	-	44	52	-	-	52
211102 Market and Fisheries Casual Wages						1	151	151
221002 Workshops & Seminars (Urban agricultural extension services- Trainings)					-	-	15	15
224001 Medical and Agricultural supplies (Production Mkting Grant)	1,305	-	-	1,305	35	1	10	45
224006 Agricultural Supplies (NAADS)	-	-	-	ı	1,260	-	-	1,260
231005 Machinery & Equipment (Wandegeya Market Stoves)	-	-	-	-	-	-	230	230
281504 Monitoring Supervision & Appraisal (NAADS Counter Funding)	-	-	-	1	-	1	61	61
311101 Land (Usafi Market)					-	1	2,909	2,909
Grand Total:	1,348	-	-	2,697	1,347	-	3,376	4,724
Total Excluding Taxes, Arrears and AIA	1,348	-	-	1,348	1,347	-	-	1,347
Grand Total	130,910	ı	68,164	199,074	151,759	22,517	94,473	268,749

**where AIA is Appropriation in Aid

Annex 2				Seaso	Seasonality by Re	Revenue source	rce						
REVENUE SOURCE	July '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	April '15	May '15	June '15	TOTAL
Business License	1,093,085,146	795,399,609	546,448,684	325,414,947	471,913,180	438,011,807	1,793,984,522	4,091,971,621	3,233,847,747	2,550,775,580	1,365,187,782	648,303,954	17,354,344,580
Property rates	1,489,242,841	2,005,202,326	2,087,105,667	2,040,735,935	1,865,167,148	1,706,345,377	1,696,699,047	1,923,768,521	1,876,567,446	2,202,226,437	1,646,590,591	1,955,122,282	22,494,773,619
Rent & Rates	212,035,627	480,317,226	364,675,479	547,272,471	313,817,460	243,146,423	358,130,148	653,749,366	794,654,034	970,011,881	578,567,896	125,084,761	5,641,462,771
Park fees(Incl strt parking	1,584,628,925	1,655,287,484	1,731,783,960	1,767,367,087	1,945,676,643	1,803,295,128	1,838,320,803	1,784,200,400	1,643,955,895	1,369,641,659	1,331,128,659	1,930,741,448	20,386,028,093
Advertising	301,057,334	172,421,502	551,670,573	508,510,473	443,525,716	279,397,849	382,194,041	222,867,760	1,062,962,359	170,725,245	767,604,323	400,875,604	5,263,812,780
Markets	196,989,292	212,185,075	203,074,891	198,755,783	184,492,991	226,643,815	186,835,781	161,066,471	169,879,842	140,918,879	114,840,659	107,710,030	2,103,393,509
Land fees	841,382,549	520,338,735	1,575,859,510	213,031,565	244,260,373	242,729,792	375,221,083	337,698,954	116,048,146	50,967,345	57,081,556	335,065,355	4,909,684,964
Local Service Tax	347,728,419	558,858,056	481,852,523	766,042,384	1,476,349,345	906,379,001	578,613,110	980,325,447	737,032,325	627,645,465	385,131,408	221,453,922	8,067,411,405
Building fees	278,809,976	178,044,998	278,682,082	320,317,311	309,637,483	271,451,453	215,994,811	264,757,794	273,919,948	271,707,366	250,813,425	274,684,494	3,188,821,141
Local Hotel Tax	185,376,845	203,132,472	190,837,375	263,100,741	244,932,511	311,977,093	181,821,761	173,707,272	208,280,873	164,828,814	103,120,481	127,821,376	2,358,937,614
Others	176,356,640	180,496,582	236,689,053	197,537,364	191,318,182	164,302,420	311,293,532	226,302,776	347,557,786	192,732,134	303,757,078	175,878,287	2,704,221,834
TOTAL (Incl VAT)	6,706,693,596	6,961,684,065	8,248,679,797	7,148,086,061	7,691,091,032	6,593,680,158	7,919,108,639	10,820,416,382	10,464,706,401	8,712,180,806	6,903,823,857	6,302,741,514	94,472,892,309

Annex 3

PRESENTATION ON THE KCCA BUDGET FRAMEWORK PAPER TO THE PARLIAMENTARY SECTORAL COMMITTEE ON PRESIDENTIAL AFFAIRS

ISSUE FOR CLARIFICATION ON THE KCCA BFP 2014/15

1. What strategies do you have in clearing the KCCA revenue arrears?

Response:

- The composition of the inherited arrears balance by 2010 (non-property rates and ground rent) was not known and how it was generated. KCCA then created a dedicated arrears recovery team to identify and follow up on all the defaulters. With this effort, KCCA has been able to segment the different arrears in form of big defaulters, government defaulters and the small ones.
- Developed arrears recovery guidelines which has helped in the streamlining of the arrears recovery process.
- A formal request has been submitted to the Minister of Finance requesting her intervention in approaching government agencies/ministries which have not cleared their arrears.
- Un-collectable arrears have been identified and shall be submitted to the Authority for write off.
- KCCA is continuing to eliminate from the billable properties, those which have ceased to qualify as revenue generating properties; such as; Residential owner occupied and demolished properties.

2. What are your medium term revenue projections as you plan to be self-sustaining?

Response:

Other measures KCCA shall undertake in order to support revenue growth

- 7. A revaluation of all the properties located within the City; and increased use of the GIS
- 8. Overall automation of the revenue collection
- 9. Revise the rate applied to the rate-able value of properties from the current 6% to 10%
- 10. Enforce penalty on buildings where parking spaces were converted to other uses
- 11. Revise general rates including out-door advertising, building plan, Street parking demolition fees among others.

Submit Revenue projections by source.

Response:

Medium term Revenue Projections by source as we plan to be self-sustaining

REVENUE SOURCE			PROJECTED REVENUE	E	
	2014/15	2015/16	2016/17	2017/18	2018/19
1. Business Licenses	15,939,629,694	19,127,555,633	20,083,933,414	21,088,130,085	22,142,536,589
2. Property Rates	19,025,319,569	19,025,319,569	41,855,703,052	41,855,703,052	41,855,703,052
3. Rent and Rates	3,356,475,963	3,524,299,761	4,229,159,713	4,440,617,699	4,662,648,584
4. Street Parking	2,167,200,000	2,167,200,000	2,167,200,000	2,167,200,000	2,167,200,000
5. Park Fees	25,920,000,000	28,320,000,000	30,720,000,000	31,334,400,000	31,961,088,000
6. Advertisements	2,038,786,801	2,140,726,141	2,247,762,448	2,360,150,570	2,478,158,099
7. Markets	2,520,000,000	2,646,000,000	2,778,300,000	2,917,215,000	3,063,075,750
8. Land Fees	2,400,000,000	2,400,000,000	2,400,000,000	2,400,000,000	2,400,000,000
9. Local Service Tax	7,336,201,971	8,803,442,365	9,243,614,483	9,705,795,208	10,191,084,968
10. Building Plan Fees	2,750,000,000	3,025,000,000	3,327,500,000	3,660,250,000	4,026,275,000
11. Local Hotel Tax	1,798,700,490	1,888,635,515	1,983,067,291	2,082,220,655	2,186,331,688
12. Penalties and Fines	162,750,000	170,887,500	179,431,875	188,403,468	197,823,642
13. Other Revenue Sources	152,250,000	159,862,500	167,855,625	176,248,406	185,060,827
Total Including VAT	85,567,314,488	93,398,928,984	121,383,527,901	124,376,334,143	127,516,986,199

3. What is the progress of the implementation of the youth fund?

Response:

The MOU between KCCA and Centenary Bank to manage the youth fund was signed on 30th October 2012 and UGX 3.3 billion released to the bank. Sensitization and mobilization of the youths to access the fund was done by KCCA and Centenary bank. To date a total of 2.5 billion has been extended 1,710 youths across the 5 divisions.

4. How does KCCA plan to increase workspaces in the city, what is the progress on this activity

Response:

KCCA plans to increase working places in the city by constructing more public markets. For this to happen funds are required for procurement of land and for construction.

KCCA would specifically like to procure land for the following markets;

- Usafi market,
- Kasubi market
- Kansanga Market
- Nakulabye

KCCA has procured land and developed funding proposals for the following market:

- Ntinda market
- Gaba market
- Kitintale market
- Bukoto market
- Nabutiti

Construction of the 5 markets in Kasubi, Nabutiti, Gaba, Kitintale, Bukoto and redevelopment of Nakawa Market will create 22,800 workspaces. KCCA requires about 250 Billion for development of these markets.

KCCA plans to construct an artisan park as one other initiative that will create work spaces for youths in the city.

5. How does KCCA plan to operationalize the employment service bureau?

Response:

Refurbishment of the KCCA facility located at Ssenzibwa road to operate has an employment bureau has been completed. The centre has also been furnished with the necessary ICT infrastructure for training of identified youths in ICT skills.

In order to efficiently operationalize the bureau KCCA plans to

- Mobilize youth to make use of the bureau through the Youth Office and Community Development Offices at division level
- outsource services of a Human Resource Company to undertake aspects of job matching;
- conduct tailor made trainings at the centre for identified youths. Some of the short courses to be conducted shall include hands on trainings, in business management, marketing among others

6. What is the Progress regarding the level of tenancy and operation of Wandegeya market since it was commissioned by His Excellence the President?

Response:

Since commissioning of the market by HE The President in October 2013,

- A total of 1,059 allocation letters have been issued and 45 allocation letters remain uncollected to date. Announcements have been sent out in both print and electronic media informing the responsible vendors of the deadline after which the facilities will be issued to other interested parties;
- 2. A corresponding number of tenancy agreements have been signed between the vendors and KCCA;
- 3. Of the 1,059, 635 have resettled in the new market and are operating their business;
- 4. Another group of 55 comprising of cooks have not yet moved into the market because special cooking stoves which are suitable for cooking in the new market facility have not yet been installed. However, procurement for the cooking facilities is in process
- 5. A team of 33 cleaners has been recruited and these clean the market on a daily basis;
- 6. The process of renting out commercial facilities located in the market to the General Public was initiated and will soon be advertised in the press. Facilities up for rent include; a day care centre, Pharmacy, Banking hall, 2 cold rooms and parking spaces.

7. How do you plan to operationalize the Kampala Physical Development Plan?

Response:

Background

- 1. The Kampala Physical Development Plan 2013/23 was a follow up to the predecessor 1994 Kampala Structure Plan. It is a planning requirement that structure plans are periodically reviewed and updated to reflect and accommodate emerging developments and population growth needs.
- 2. The KPDP concept was conceived way back in November 2008 under the IDA funded Kampala Institutional & Infrastructure Development Project (KIIDP). The Consultancy Services were specifically earmarked for Upgrading of Kampala Structure Plan & Upgrading the Kampala Geographical Information System (GIS) Unit.

- 3. KIIDP was planned to be implemented in three major phases; the first phase was scheduled to last for three (3) years (Feb 2009-Feb 2012) and costing a total of US\$33.6 million. Part of the US\$ 33.6 million (US\$ 3.4 million was earmarked to finance the KPDP Consultancy Services.
- 4. There was no budgetary provision under the same KIIDP consultancy to develop Detailed Neighborhood Master Plan(s) for the entire city. The budget for doing the second phase (Detailed Neighborhood Master Plans) is estimated to triple to about US\$ 10-12 million, given the required level of planning details.
- 5. The Kampala Physical Development Plan (KPDP) concluded in October 2012 and was dully signed in April 29 2013 by the National Physical Planning Board (NPPB) at the Ministry of Lands Housing and Urban Development (MLHUD).
- 6. To operationalise the KPDP, it is important to undertake activities intended to translate it into Detailed Neighborhood Master plans for each of the planning precincts in the City. The Master Plans will help to give detailed planning guidance on developments, with regard to the recommended plot sizes, plot ratio, size of buildings, height levels, and street layouts, among others.

To implement the above, however, the following key activities have to be accomplished:

- I. Community sensitization and public engagements to create awareness and buy-in appreciation of the need and the likely changes in the different planning neighborhoods
- II. Surveying and mapping of planning areas to determine the extents of the boundaries of both existing and proposes developments.
- III. Land amendments, amalgamation/ or fresh surveys/sub-divisions to accommodate new planning schemes.
- IV. Conducting soil, water and material testing to ascertain and guide zoning and gazzetement decisions.
- V. Drainage reviews and master planning to cater for both existing and new upcoming developments
- VI. Street mapping, and road naming with all the due compensations to the reclaimed roads and streets.
- VII. Conducting area and site specific traffic impact assessment studies for traffic management and improvements
- VIII. Inter-agency planning consultations and stakeholder scooping engagement/workshops
 - IX. Acquisition of specialized equipment, data collection, processing and publishing.
 - X. Conducting environmental impact assessments and audits for the different planning areas
- XI. Developing Architectural and Engineering 2D & 3D schemes/designs for guiding developments in the entire planned neighborhoods.

- XII. Gazzetting and publishing special legal framework/planning ordinances to help enforce the new Detailed Master Plan
- XIII. Procurement of specialized services and equipment (Arial photography, hydrologists) to facilitate all the above activities, among others.

To operationalise the above, the Authority has embarked of the following as preliminary steps, as we continue to lobby and source funding:

- 1. Written and presented a Concept note to the Ministry of Finance, Prime Minister's Office, KOICA, for possible budget support to implement the above activities.
- 2. Embarked on in-house detailed neighborhood planning exercise beginning with the Lake front area covering the shore of Lake Victoria in Nakawa and Makindye Divisions. It is important to note that using in-house resources (limited staff, time and equipment) will take so long to accomplish the activity in the required timeframe and besides, the pace at which developments are taking place in the city is rather fast/high. It is recommended that the detailed planning process should implemented using a project approach, and accomplished within a defined timeframe.

Among the on-going activities so far include:

- I. Community sensitization and popularization of KPDP in all the Divisions (on-going) through the media, Town Clerks, Divisional Mayors, Physical Planning Clinics.
- II. Enforcing development controls on all the new developments in the City with reference to KPDP zoning and planning guidance.
- III. Preparation and review of secondary data for the targeted (lake front) planning area.
- IV. Data collection exercise
- V. Draft scheming and design.

8. Several complaints have been raised about KCCA land office, what specific challenges are you facing and how are you planning to address them?

Response:

Following the receipt of the Land Register for Kampala Capital City Authority (KCCA) Ministry Zonal Office (MZO) in February 2013, there has been good progress registered in the setting up and running of the lands zonal office. However, there are still several challenges that need to be resolved by the Ministry of Lands (MHLUD) and KCCA to ensure effective operation of the MZO and improve service delivery. The MZO has so far handled over **17,500** land related transactions in the last one year alone.

The major challenges faced are as follows:-

1. Clearing backlog

The lack of full committal of the land files in the LIS is still a cause of un-necessary delays at the MZO. The few available Registrars are still clearing backlog files on

incoming basis, thus impacting negatively on the turnaround time for the entire MZO, hence continued complaints from the public over delayed transactions.

Action taken: We have written and brought all the outstanding issues to the attention of the Permanent Secretary Ministry of Lands, Housing and Urban Development (MLHUD); secondly we have met and discusses the same with the Commissioner Land Registration, requesting that the files be committed in bulk as was the case in Jinja and Mbarara MZOs but this is yet been done.

2. Registrars

Considering the volume and scope of work involved, KCCA MZO should be having at least 5 full time Registrars of Titles to handle all the applications that are submitted on a daily basis. Currently the MZO receives between 800-1000 clients a week and yet it is manned by only 3 Registrars seconded by the MLHUD. The existing registrars have to attend to other land matters at the Ministry of Lands, as well as attend court and clients' inquiries who come to consult on a regular basis.

Action taken: KCCA has recommended urgent recruitment of 2 additional Registrars of Titles, to be inducted and deployed to assist in improving on the output of the MZO.

3. Senior Assistant Records Officer (S.A.R.O)

Since the departure of a Senior Assistant Records Officer (SARO) from the KCCA MZO, there has not been a substantive replacement of the SARO who is duly trained in land records management to run the MZO strong room.

Action taken: KCCA has identified 2 people among its current staff who are ready for training by MLHUD.

4. Client boundaries and receipt of documents

KCCA set up the Client Care Centre for the purpose of being the official link between the technical officers in the MZO and the public. KCCA has since introduced restricted areas especially to the registrar's workstations and the strong room. This was done to free the registrars and other staff from the danger of being compromised by unscrupulous individuals.

Action Taken: Introduced a visitor's card registration system managed by our Client Care Centre who are supposed to clear and give real-time feedback to the clients.

5. Missing files

There are some files which are still not traceable in the LIS system nor in the Strong Room reportedly at quality control stage (Q.C) implying that the file is in backlog and are not at the MZO yet there are applications affecting them and the clients have become impatient.

Action taken: We requested MLHUD to send all the missing and remaining files to facilitate this process.

6. L.I.S training

With the introduction of the new LIS system, most staff dealing with Land records are required to train on the system. The LIS training is intended to equip all staff with the necessary skills to maneuver through the LIS on a daily basis. The lack of LIS training for some of the staff in charge of file movements has resulted in mis-sorting and misplacement of files, hence unnecessary delays in completing land transactions.

Action taken: The Directorate of Physical Planning has requested for further training in the L.I.S for all officers who work on land records and interface with clients. The training is yet to take place after committal and updated of all the records.

7. Logistics

There is need for additional LIS connected computers to permit KCCA staff access the system to meet the increasing number of user needs and outputs, by the respective officers. The lack connectivity has led staff to keep using manual retrieval methods which cause unnecessary delays.

Action taken: The Ministry is currently conducting an (LIS) system and user needs assessment review to determine the actual performance capacity and additional requirements.

8. Limited users and user rights

There is limited access to the LIS excluding some of the key and functional routine users who require timely access to the system to input or conclude on assigned tasks. The other system users at the client care desk are required to give real time update to clients but instead they keep moving back and forth to inquire from the registrars on the status of the given files, which renders the system nonproductive. In addition, our legal and revenue officers often are required to verify land related matters some of which can be easily obtained from the LIS if the relevant officers have access and user rights.

Action taken: Requested the Ministry to arrange for additional user incenses for more staff, with a view to improve on the turn-around time and overall MZO out puts.

General recommendations

Given the above foregoing observations, I wish to make the following recommendations:

- 1. Urgent committal of all files onto the LIS to help expedite the process and turnaround time of handling transactions.
- 2. MLHUD to allow and arrange for urgent training of additional staff in LIS to enable them use the system.
- 3. MLHUD to review all the backlog records and send the missing files to KCCA MZO.
- 4. MLHUD to provide additional computers and accessories to facilitate the objectives of a faster and efficient electronic LIS.
- 5. MLHUD to train KCCA officers in readiness to take up most of the functions.

9. What is the Progress of the implementation of the World Bank funded projects of KCCA?

KIIDP I Projects

• Phase 1 Roads

The defects liability period for Bukoto-Kisasi, Kawempe-Mpererwe and Kawempe-Ttula roads expired at the end of March 2014. However, the Contractor is still at the site as a result of the on-going corrective defects on the lights.

Phase II Roads

The Substantial completion Certificates for Soweto and Kimera Road were issued to the Contractor. Therefore the contractors have entered the defects liability period.

• Lubiigi Project

The project is in the defects liability period and the Contractor is currently engaged with cleaning of the channel.

- A draft Environmental and Social Impact Assessment of KIIDP I has been finalised.
- Implementation Completion Report for KIIDP1 is being finalised

Updates on KIIDP II

- World Bank Board approved KIIDP II grant of USD 175 Million towards infrastructure development in the City.
- Preparatory activities are on-going and a Cabinet Memo has been prepared and submitted for approval. While contacts have been made to engage the relevant committees of Parliament on the project.

10. What is the current USE and UPE enrolment and student – Teacher ratio and the challenges faced in implementation of UPE and USE?

Response:

A summary of the current USE and UPE enrolment and student –teacher ratio is indicated in the Table below.

As indicated in the Table, the Student-teacher ratio now stands at 1:46.

Summary of USE and UPE enrolment in KCCA managed schools

No	Division	No Of Pupil	No Of Teachers							
1	Central	15,074	327							
2	Lubaga	12,628	286							
3	Kawempe	201								
4	Makindye	14,481	311							
5	Nakawa	14,512	328							
	Grand Total	66,183	1,453							
	_	Ratio	Ratio 1:46							

Details of the school enrolment per Division per school are attached in the Annex.

What are challenges faced in implementation of UPE and USE?

Response

A) USE/UPE INFRASTRUCTURE CHALLENGES

The facilities that support implementation of Universal Secondary Education /UPE in the City Schools require improvement and expansion.

There is urgent need to rehabilitate and expand 21 existing Public Secondary/Primary schools in Kampala.

The challenges in the secondary/primary schools include:

- 1. Lack of adequate academic facilities.
- 2. Limited student dormitories space
- 3. Inadequate staff housing.
- 4. Few classrooms to accommodate increased enrollments.
- 5. Fewer toilets stances available for both girls and boys.
- 6. Inadequate school furniture for staff and students /pupils.
- 7. Low level of ICT knowledge and equipment to support increased enrollment.
- 8. No budget provision for maintenance of classrooms/ toilets and equipment
- 9. Inadequate provision to pay utility costs for water, electricity and communication

B) The USE/UPE Implementation face challenges due to weak School Management/Governance capacity and Low Teaching Quality.

- 1. Low capacity for pedagogical and institutional management evident in Public Secondary and Primary School.
- 2. Poor curriculum delivery and low capacity to undertake curriculum reforms to meet the requirements for knowledge based economic development.
- 3. Low teacher salary, morale and effectiveness in Classroom delivery in science and technical subjects.
- 4. Poor student /pupil performance in the Science and technical Subjects.
- 5. Limited capacity in UPE/USE Schools to provide talent exposure in extracurricular activities for students and pupils.
- 6. No functional student/pupil career, counselling and moral guidance capacity in the City Schools.
- 7. Poor Library and laboratory facility to support quality teaching and learning.

11. Street vendors continue to operate in the City. How do you plan to sustain trade order in the City?

The Authority has currently embarked on the following measures to enhance trade order enforcement in the City;

- a) expanded the scope of trade order operations to cover more areas of the City like Wandegeya
- b) the Authority recently attained the secondment of a Senior Police Officer (SP Kituuma Rusoke, former DPC Wakiso) to KCCA as the head of the

- enforcement unit, which will boost KCCA's tactical and operational enforcement procedures.
- c) Carried out more extensive monitoring and disciplinary action against reprobate enforcement staff who encourage street trading through extorting money from the vendors. Over Twenty (20) enforcement officers were dismissed during this financial year alone.
- d) With the construction/establishment of more markets like USAFI, Wandegeya market and the initiation of various Community Youth Projects, the Authority has rendered the youth alternative avenues for generating income.
- e) more public sensitization campaigns are carried out, through the media, in order to discourage street trading
- f) The Authority now prosecutes offenders under the Trade Licensing Act, imposes more stringent penalties in terms of higher fines of up to 1 million shillings and/or longer jail sentences of up to six (6) months, as opposed to the Maintenance of Law and Order Ordinance 2006 that provides for fines of 40,000/- and/or jail term of 2 months. This has helped to deter street trading especially repeat offenders.

In addition to the aforesaid actions, KCCA proposes to initiate the following measures:

- a) Upon securing supplementary resources from local revenues, recruit more enforcement staff to boost the current staff of 283 enforcement officers, and procure more vehicles to boost the monitoring efforts
- b) arrest and prosecute members of the public who purchase from street traders as a way of deterring illegal street trading
- c) The Authority has slated more training classes for the enforcement officers with the Uganda Police in a bid to better equip them with the skills of professionally handling the issues of trade order and other aspects of enforcement.

12. What plans do you have for sustainable Solid Waste Management?

Situation

Guided by the Zero Waste Vision, we have witnessed an improvement in waste collection from KCCA's inception. The amounts deposited at the Kiteezi landfill have doubled from 16,000 in 2011 to 32000 tons per month in 2014.

The solid waste generation rates and the collection efficiency gains realized will increasingly put a financial strain on KCCA amidst other competing service needs in the city.

This function in Kampala is wholly financed from our local revenue.

Strategy for Sustainable SWM in Kampala

KCCA, has undertaken to pursue an integrated solid waste management approach that focuses on the whole value chain from generation to collection & transportation to treatment & disposal.

Premised on the polluter pays principle as articulated in the Solid Waste Management Ordinance (2000), KCCA commenced on increasing private sector and civil society involvement through the framework of the Kampala Solid Waste PPP Project. This is being realized through the procurement of bidders for the collection & transportation component and the landfill construction and operation component. Eight (8) have been shortlisted for collection and three (3) for the landfill operation.

Resulting from this process, in the short-to medium term, the private sector will bring its innovation to improving collection, availing appropriate technology, employment creation and cost optimization through the chain. The civil society is being engaged with a view to contributing to the longer-term gains of behavioral change.

Benefits being realized from the integrated approach to date:

- 1. Establishment of a private solid waste collectors association & consortium to bid for collection;
- 2. Formation of a civil society solid waste management consortium
- **3.** Zoning of the city with an emphasis on equity. The zones are calibrated to have the affluent and informal settlements served.

13.KCCA Health Centres are congested and there is shortage of essential drugs, how are you planning to address these challenges?

KCCA is currently managing 11 health facilities which account for 1% of the total health facilities in the City. In addition KCCA facilities are the only lower level facilities in Kampala that provide free services. However the KCCA managed facilities see about 30% of the total outpatient load in Kampala and this therefore explains the congestion.

Some measures KCCA is undertaking to address the congestion in the health facilities include;

- 1. Upgrading Kawempe HCIV and Kiruddu HCIII to 170 bed hospitals facilities. Construction has commenced.
- 2. Remodeling of Kisenyi Health center to expand on the scope of service to include an operating theater, maternity, dental services.
- 3. Improving on primary health care services through outreaches for immunization and sanitation in informal settlements.
- 4. Encourage Private Public partnerships in the provision of specific services like Tuberculosis treatment, HIV/AIDS services and immunization services at no cost.

The shortage of essential drugs at the health centres is caused by the inadequate allocation of medicines from National Medical Stores. For example a HCIV in Kampala that sees about 18,000 people per month gets approx. UGX 7m per month worth for medicines which is inadequate for the numbers seen.

KCCA is undertaking a number of strategies to address this situation however the major concern is the low funding levels for the Essential Medicines and Health Supplies (EMHS) in all the City health facilities. Among the measures being implemented by KCCA include:

- 1. Improving prescribing practices, through engaging Clinicians on Rational Medicine Use and use of Standard Treatment guidelines, as a strategy to reduce wastage on the little available.
- 2. Vigorous redistribution among facilities to prevent expiries and imbalances in distribution of supplies.
- 3. Supporting staff to manage Logistics Management Information Systems better, as a source of reliable data to aid accurate forecasting of needs. This is already being done through mentorship, CMEs and through SPARS (Supervision, Performance Assessment and Recognition Strategy)
- 4. Engagement of all Health Workers to understand the Essential Medicines Concept, in order to enable them use the limited funds for only the most vital items
- 5. Engaging the MoH and National Medical stores to allocate the funds for medicines based on outputs

14. Kampala City still has many dark spots that are a source of insecurity. What are your plans of lighting up the City?

<u>Response</u>

Plans for lighting up the City

Street lighting in the City has had a number of bottlenecks ranging from an old infrastructure network, vandalism, unstable electricity resulting into damage to components to high tariffs by UMEME.

In order to address these challenges going forward:

KCCA is currently piloting solar lighting on Kabakanjagala, Nsambya and Mbogo roads. So far, the results are impressive. Use of solar energy will low power cost and address the aging infrastructure challenges. KCCA intends to rollout solar street lights through a combination of PPPs and on new road construction. The challenge of vandalism will still be major.

15. Kampala is still very congested, the planned Boda Boda Management Process has slowed down with almost no change in the original status. What are KCCA's plans to decongest the City and how do you plan to reorganise the Boda Boda Industry? Provide committee with the Boda Boda Management Plan and Time limits.

Short term City traffic decongestion plans (0-2 years)

(a) Making existing roads motorable through routine maintenance by patching, sectional repairs, replacing missing road furniture, maintaining of traffic lights

- side drain repairs and reinstating walkways for paved roads, and grading and gravelling for unpaved roads
- (b) Reconstructing major traffic road links which are beyond routine maintenance
- (c) Upgrading unpaved roads to paved roads for links which can act as by-passes to stressed roads and junctions
- (d) Review the street parking to make it more efficient and using it as a measure to reduce car use in certain areas of the city.
- (e) Reintroduce city bus services to systematically improve public transport with clear effective regulating regime to ensure attractiveness through reliable service at a predictable cost. KCCA intends to deliberately promote the use of high passenger volume public transport vehicles (buses) and discourage the use of low passenger volume vehicles (taxis and Bodas). This delicate transition is required before government introduces the even bigger buses under the Bus Rapid Transit project.
- (f) Gazette public transport terminals at city peripherals to facilitate modal change. The gazetted parks are privately owned and KCCA will promote their use.
- (g) Debarment of Boda Bodas from certain areas of the city and control of their operations in the rest of the City
- (h) Start on the cable car pilot as part of the integrated transport network for the capital city by 2015 2016.

Medium term City traffic Decongestion Plans (2-5 years)

- 1) KCCA has made a deliberate effort to rejuvenate the passenger rail services and is working with MoWT, URC to this end.
- 2) Upgrade several roads and junctions to increase capacity; specifically;
 - a) Upgrading and signalising key junctions and road links in the City under the second phase of the Kampala Institutional and Infrastructure Development Programme (KIIDP II) in line with the new 5-Year Development Plan (2013/14 -2017/18). A total of 28 junctions will be upgraded and approximately 1km of roads will be dualled and a further 50 km upgraded/reconstructed.
 - b) Construction of multi-parking facility/transport terminals
 - c) Construction of a new bridge road linking Nsambya junction with city centre(Nasser/Nkrumah) to ease the pressures on road space. This is expected to be financed by the Chinese government;
 - d) Construction of 35km of roads in different Divisions under funding from GoU
 - e) Reconstruction and upgrading to concrete road standard of Ntinda Industrial Area road network;
- 3) In Conjunction with MoWT and UNRA, construct flyovers at Kitgum House and Clock Tower with Mukwano Road being widened to a dual carriageway under financing from the Japanese Loan to Government of Uganda, GoU and African Development Bank;
- 4) In Conjunction with MoWT and UNRA construct the BRT Pilot project;
- 5) Implement the implement of Non-motorised transport network;

Long term City traffic decongestion plans (more than 5 years)

- a) KCCA to construct more road and junctions upgrade.
- b) Develop a land use plan that is coordinated with transport infrastructure in line with the Kampala Physical Development Structure Plan (KPDP) that promotes the use of mass transport for inter-satellite cities transport, which will predominantly be through Bus Rapid Transit (BRT), mass commuter rail, and light rail;
- c) KCCA will as part of the KPDP develop the road network to ensure that car accessibility to all parts of the metropolitan authority is done smoothly with efficient junctions, accurate journey time and parking information.

Boda Boda Management plans and timelines

In October last year, KCCA undertook a free registration of motorcycles operating in the City. A summary of the registration statistic is indicated here below:

A snapshot of the KCCA motorcycle registration exercise Oct 2013.

	I	
Registered	54,393	100%
Data assessed	49,555	91%
Records pending	4,838	9%
	Yes	No
Vehicle Logbook	69%	22%
Driving Permit	21%	74%
Helmets	73%	27%
PSV	17%	62%
Third party	7%	62%

- Whereas it had earlier been estimated that over 150,000 motorcycles (Boda Bodas) operate in Kampala, a free registration exercise recorded 55,000 motorcycles.
- There are much less motorcycles operating with stages in the City than earlier reported and most of the motorcycles operating in the City are not registered with KCCA and these are from outside Kampala
- The registration data gives a better overview of the industry and shall be useful in informing all the KCCA proposed interventions

KCCA has since analysed the data and efforts to streamline this industry are on course with the following proposed measures/interventions:

- Introduction of the Kampala Motorcycle Operating Guidelines. The proposed Guidelines have been prepared in liasion with the Transport Licensing Board
- Police has made an input into the guidelines

- Introduction of the City Cycle identification system. The identification process shall first consider the registered persons and <u>only those with Driving Permits, PSV and log book</u> as per the traffic laws. This is expected to immediately reduce on the number is Bodas from outside Kampala
- Introduction of well designated Boda stages and Boda free zones-KCCA in conjunction with Police has embarked on identifying and marking places more ideal for Boda Boda stages the no Boda zones beginning with the CBD. This exercise is on-going and to be completed by end of May 2014.
- Introduction of traffic wardens KCCA is proposing to introduce traffic warden to support the Uganda Traffic Police on enforcement of the new measures.

All the above intervention are expected to start in May 2014.

16. What is the projected cost for road construction supervision FY 2014/15

Response:

Projected cost for road construction supervision for FY 2014/15

Approximately 4% of the allocations for roads infrastructure. In FY 2014/14, the budget is 52 Billion hence supervision costs approximately 2.1 Billion.

1. USE Secondary Schools Lubaga Division

NAME OF SCHOOL	TYPE	Y1	Y2	Y3	Y4	Y5	Y6	TOTAL	TR
Mackay Memorial College	Government USE	196	183	166	141	75	98	859	41
New Kabale Busega	PPP-USE	88	75	89	66			318	21
Our Lady of Fatima	PPP-USE	71	82	78	87			318	
New Styles	PPP-USE	34	49	62	81	10	7	243	15
Kitebi S.S.S	GoU -USE	660	564	367	305	129	117	2142	56
Natete Muslim	GoU USE	152	162	168	150	17	29	678	44
UG. Society of the Deaf V.T.C	PPP-UPPET	123	39	48				210	25
Total (USE)								4,558	202

2. USE Secondary Schools Kawempe

No.	School Name		Students						Total Number of
		\$1	S2	\$3	\$4	\$5	\$6	students	Teachers
1	PIMBAS S.S	106	93	65	82			346	
2	ST MARGRET COLLEGE MAKERERE	147	124	131	200			602	
3	CITY SIDE COLLEGE MAKERERE	168	198	167	270	97	88	988	
4	Crane hill SS makerere	240	343	348	328			1,259	
5	FAIHA HIGH SCHOOL	414	376	373	318	37	51	1,569	
	Grand Total							4,764	
	Note these are partnering with Gov	ernmen	nt but c	ıre priv	ate sc	hools.			

3. USE SCHOOLS ENROLLMENT AND STAFFING NAKAWA DIVISION

			S	TUDENTS		SUB	CT 4 FF	T:S		
NO.	INTITUTIONAL NAME	S.1	\$.2	\$.3	S.4	\$.5	\$.6	TOTAL	STAFF	RATIO
1.	LUZIRA S.S.S	468	277	367	290	121	158	1681	54	01:37
2.	PAL AND LISA SS	85	72	69	69	48	40	383		
3.	LUZIRA UPPER PRISON	72	75	65	65	35	33	345	30	01:14
	TOTAL	625	424	501	424	204	231	2409	74	

4. INFORMATION SUMMARY SHEET FOR STUDENTS IN KCCA SECONDARY SCHOOLS

Makindye Division

No.	School Name			Stude	Total number of	Total number of			
		S 1	S2	S3	S4	S 5	S6	students	teachers
1.	Katwe Noor Secondary School	111	133	121	96	19	21	501	22
2.	St. Denis Ssebugwaawo S.S	151	150	146	121	24	35	627	42
3.	Midfields Secondary School	114	113	107	119	50	53	556	26
4.	Our lady Seat of Wisdom	27	20	25	29	0	0	101	16
	GRAND TOTAL							1,785	106

5. INFORMATION SUMMARY SHEET FOR STUDENTS IN KCCA SECONDARY SCHOOLS

CENRAL DIVISION URBAN COUNCIL

N	School Name		0.	Students								Tot No.				
0		TRS		\$1		\$2		\$3		\$4		\$5		\$6		
		М	F	М	F	М	F	М	F	М	F	М	F	М	F	
	Kitante Hill Sch.	44	35	130	150	167	128	140	130	101	106	120	81	141	90	1484
1.	Kololo S.S															
2.	Kololo H.S															
3.	Kampala H.S															
4.	City High Sch															
5.	Old Kampala S.S															

6. Enrolment for Central Secondary Schools.

NO	School Name	No. TRS	\$1	S2	S3	S4	\$5	S 6	Total Number
1	Kitante Hill Sch.	79	280	295	270	207	201	231	1,484
2	Kololo S.S	72	784	714	654	508	219	219	3,102
3	Kololo H.S	90	497	583	534	577	131	175	2,497
4	Kampala H.S	50	117	130	152	151	64	58	824
5	Old Kampala S.S	85	306	295	233	229	365	367	1,795
6	City High Sch	56	162	195	191	210	90	158	1,006
	Grand Total	432							10,708

Vote 122

Kampala Capital City Authority (KCCA)

Ministerial Policy Statement

For

Financial Year 2014/15

Output Budgeting Tool (OBT)

Report

V1: Vote Overview

(i) Vote Mission Statement

Vision: To be a Vibrant, Attractive and sustainable city.

Mission: To Deliver quality services to the city.

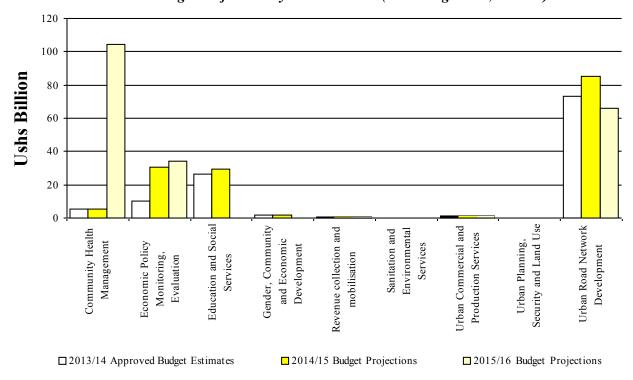
KCCA Mandate To Administer Kampala Capital City on behalf of the Central Government.

(ii) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		0040440	2013		MTEF Budget Projections				
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17		
	Wage	20.613	25.037	41.283	48.396	48.400	76.386		
Recurrent	Non Wage	28.637	12.719	10.797	12.719	15.371	13.558		
Davidanman	GoU	32.318	80.653	55.769	70.653	71.501	75.076		
Developmen	Donor	0.124	0.000	0.000	22.517	100.136	102.223		
	GoU Total	81.568	118.410	107.849	131.769	135.272	165.020		
		81.691	118.410	107.849	154.286	235.408	267.242		
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A		
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A		
	Total Budget	81.691	118.410	107.849	154.286	N/A	N/A		
(iii) Non Tax	Revenue	6.008	68.164	43.445	94.473	106.681	117.347		
	Grand Total	87.700	186.574	151.293	248.759	N/A	N/A		
Excluding '	Γaxes, Arrears	87.700	186.574	151.293	248.759	342.089	384.590		

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: *Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)*



V2: Detailed Planned Outputs for FY 2014/15

Table V2.1: Allocations by Class of Output over the Medium Term

	(i) Allocat	ion (Shs B	(n)		(ii) % Vote	e Budget		
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	102.0	146.5	162.3	195.3	7563%	3096%	3966%	4402%
Grants and Subsidies (Outputs Funded)	7.7	7.7	2.3	2.3	28%	24%	7%	6%
Investment (Capital Purchases)	76.9	94.6	167.4	176.3	5706%	1998%	4091%	3973%
Grand Total	186.6	248.8	332.0	374.0	100.0%	100.0%	100.0%	100.0%

V3: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function*

Tubic 73.1. Tusi Outturns unu Meutum Term Troje											
		20	13/14	MTEF E	Budget Proje	ections					
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17					
Vote: 122 Kampala Capital City Authority											
0204 Urban Planning, Security and Land Use	0.000	1.396	0.871	1.998		2.418					
1005 Gender, Community and Economic Development	1.000	1.924	1.635	2.204		0.559					
0105 Urban Commercial and Production Services	0.737	1.348	1.240	4.733	4.091	4.437					
0406 Urban Road Network Development	27.970	75.503	50.823	89.378	71.636	175.203					
0807 Community Health Management	4.345	9.485	8.442	7.701	104.577	4.981					
0908 Sanitation and Environmental Services	0.756	6.353	4.497	11.145		16.194					
0708 Education and Social Services	21.139	27.758	23.716	31.624		36.268					
1409 Revenue collection and mobilisation	0.227	2.617	0.924	3.744	4.083	4.467					
1349 Economic Policy Monitoring, Evaluation & Inspection	25.517	60.190	59.146	96.232	108.220	140.063					
Total for Vote:	81.691	186.574	151.293	248.759	313.388	384.590					

Table V3.2: 2013/14 and 2014/15 Budget Allocations by Item

Table V3.2: 2013/14 and 2014/15 Budget Allocations by Item 2013/14 Approved Budget 2014/15 Draft Estimates												
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total				
Output Class: Outputs Provided	33,807.0	0.0		101,971.2	57,241.4	0.0	89,297.1	146,538.4				
211101 General Staff Salaries	20,194.3	0.0	0.0	20,194.3	48,395.9	0.0	0.0	48,395.9				
211102 Contract Staff Salaries (Incl. Casuals, Temp	4,842.3	0.0	29,215.8	34,058.1	0.0	0.0	33,539.3	33,539.3				
211103 Allowances	180.8	0.0	4,947.5	5,128.3	66.0	0.0	2,654.4	2,720.4				
212101 Social Security Contributions	0.0	0.0	0.0	0.0	0.0	0.0	4,129.0	4,129.0				
212105 Pension and Gratuity for Local Government	0.0	0.0	12,726.9	12,726.9	0.0	0.0	12,397.9	12,397.9				
213001 Medical expenses (To employees)	0.0	0.0	0.0	0.0	0.0	0.0	870.8	870.8				
213002 Incapacity, death benefits and funeral expen	0.0	0.0	72.0	72.0	0.0	0.0	41.8	41.8				
213004 Gratuity Expenses	0.0	0.0	0.0	0.0	0.0	0.0	2,989.1	2,989.1				
221001 Advertising and Public Relations	331.6	0.0	700.0	1,031.6	429.0	0.0	685.0	1,114.0				
221002 Workshops and Seminars	69.5	0.0	608.0	677.5	154.5	0.0	1,280.7	1,435.1				
221003 Staff Training	500.0	0.0	300.0	800.0	526.3	0.0	707.7	1,234.0				
221007 Books, Periodicals & Newspapers	92.7	0.0	0.0	92.7	0.0	0.0	25.6	25.6				
221008 Computer supplies and Information Technol	6.5	0.0	1,059.5	1,066.0	186.0	0.0	100.0	286.0				
221009 Welfare and Entertainment	180.5	0.0	1,299.7	1,480.2	289.4	0.0	1,433.0	1,722.4				
221010 Special Meals and Drinks	0.0	0.0	0.0	0.0	0.0	0.0	70.2	70.2				
221011 Printing, Stationery, Photocopying and Bind	641.0	0.0	1,341.9	1,983.0	381.2	0.0	632.0	1,013.2				
221012 Small Office Equipment	80.0	0.0	359.2	439.2	190.1	0.0	150.0	340.1				
221014 Bank Charges and other Bank related costs	0.0	0.0	0.0	0.0	0.0	0.0	40.2	40.2				
221016 IFMS Recurrent costs	272.9	0.0	0.0	272.9	272.9	0.0	0.0	272.9				
221017 Subscriptions	58.5	0.0	0.0	58.5	244.8	0.0	168.0	412.8				
222001 Telecommunications	0.0	0.0	477.0	477.0	103.8	0.0	526.0	629.8				
222002 Postage and Courier	6.0	0.0	0.0	6.0	0.0	0.0	0.0	0.0				
222003 Information and communications technology	500.0	0.0	0.0	500.0	340.0	0.0	2,827.0	3,167.0				
223002 Rates	0.0	0.0	0.0	0.0	0.0	0.0	4,577.5	4,577.5				
223004 Guard and Security services	180.0	0.0	444.0	624.0	167.9	0.0	554.0	721.8				
223005 Electricity	330.0	0.0	0.0	330.0	390.0	0.0	1,012.0	1,402.0				
223006 Water	30.0	0.0	250.0	280.0	244.6	0.0	110.4	355.0				
224001 Medical and Agricultural supplies	1,664.5	0.0	0.0	1,664.5	155.0	0.0	159.6	314.6				
224002 General Supply of Goods and Services	320.4	0.0	1,027.7	1,348.2	0.0	0.0	0.0	0.0				
224004 Cleaning and Sanitation	0.0	0.0	0.0	0.0	56.4	0.0	680.6	737.0				
224005 Uniforms, Beddings and Protective Gear	0.0	0.0	0.0	0.0	90.0	0.0	288.1	378.1				
224006 Agricultural Supplies	0.0	0.0	0.0	0.0	1,260.0	0.0	0.0	1,260.0				
225001 Consultancy Services- Short term	439.0	0.0	1,425.0	1,864.0	567.7	0.0	1,522.0	2,089.7				
226001 Insurances	200.0	0.0	0.0	200.0	200.0	0.0	0.0	200.0				
227001 Travel inland	0.0	0.0	100.0	100.0	0.0	0.0	91.8	91.8				
227002 Travel abroad	275.5	0.0	450.0	725.5	270.0	0.0	1,426.3	1,696.3				
227004 Fuel, Lubricants and Oils	619.0	0.0	2,780.0	3,399.0	600.0	0.0	3,138.8	3,738.8				
228001 Maintenance - Civil	150.0	0.0	1,150.0	1,300.0	206.0	0.0	1,699.9	1,905.9				
228002 Maintenance - Vehicles	719.7	0.0	350.0	1,069.7	704.0	0.0	516.0	1,220.0				
228003 Maintenance – Machinery, Equipment & Fu	208.8	0.0	1,402.6	1,611.5	163.8	0.0	2,077.3	2,241.1				
228004 Maintenance – Other	120.0	0.0	5,177.3	5,297.3	18.5	0.0	4,733.3	4,751.8				
282101 Donations	63.7	0.0	0.0	63.7	88.7	0.0	180.0	268.7				
282102 Fines and Penalties/ Court wards	0.0	0.0	0.0	0.0	0.0	0.0	56.0	56.0				
282104 Compensation to 3rd Parties	529.7	0.0	500.0	1,029.7	479.0	0.0	1,206.0	1,685.0				
Output Class: Outputs Funded	7,668.0	0.0	0.0	7,668.0	7,668.0	0.0	0.0	7,668.0				
263106 Other Current grants	5,487.3	0.0	0.0	5,487.3	5,487.3	0.0	0.0	5,487.3				
263321 Conditional trans. Autonomous Inst (Wage s	804.3	0.0	0.0	804.3	804.3	0.0	0.0	804.3				
263334 Conditional transfers for community develo	1,376.4	0.0	0.0	1,376.4	1,376.4	0.0	0.0	1,376.4				

Table V3.2: 2013/14 and 2014/15 Budget Allocations by Item

	201	3/14 Appro	ved Budget	t	2014/1	5 Draft Est	imates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Capital Purchases	76,934.5	0.0	0.0	76,934.5	66,859.5	22,517.1	5,175.8	94,552.4
231001 Non Residential buildings (Depreciation)	2,224.5	0.0	0.0	2,224.5	2,285.6	0.0	149.0	2,434.6
231002 Residential buildings (Depreciation)	1,750.0	0.0	0.0	1,750.0	840.0	0.0	0.0	840.0
231003 Roads and bridges (Depreciation)	65,474.1	0.0	0.0	65,474.1	49,900.0	22,517.1	0.0	72,417.1
231005 Machinery and equipment	0.0	0.0	0.0	0.0	0.0	0.0	471.0	471.0
231006 Furniture and fittings (Depreciation)	60.0	0.0	0.0	60.0	0.0	0.0	0.0	0.0
231007 Other Fixed Assets (Depreciation)	0.0	0.0	0.0	0.0	833.9	0.0	1,585.7	2,419.6
281503 Engineering and Design Studies & Plans for	4,425.9	0.0	0.0	4,425.9	10,000.0	0.0	0.0	10,000.0
281504 Monitoring, Supervision & Appraisal of cap	3,000.0	0.0	0.0	3,000.0	3,000.0	0.0	61.0	3,061.0
311101 Land	0.0	0.0	0.0	0.0	0.0	0.0	2,909.1	2,909.1
Grand Total:	118,409.6	0.0	68,164.2	186,573.7	131,768.9	22,517.1	94,472.9	248,758.8
Total Excluding Taxes, Arrears and AIA	118,409.6	0.0	0.0	118,409.6	131,768.9	22,517.1	0.0	154,285.9
***where AIA is Appropriation in Aid								

Projects not concluded in the FY 2013/14

There are a number of projects that were planned and budgeted for during the FY 2013/14 but were not concluded by the closure of the year. These will be carried forward into the FY 2014/15 along with the committed funds.

V4: Vote Cross-Cutting Policy and Other Budgetary Issues

(i) Verified Outstanding Arrears for the Vote

(ii) Non Tax Revenue Collections

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel Actual	2014/1: Project	_
Miscellaneous receipts/income				0.	000	94.473
	Total:	:		0.	000	

Agriculture

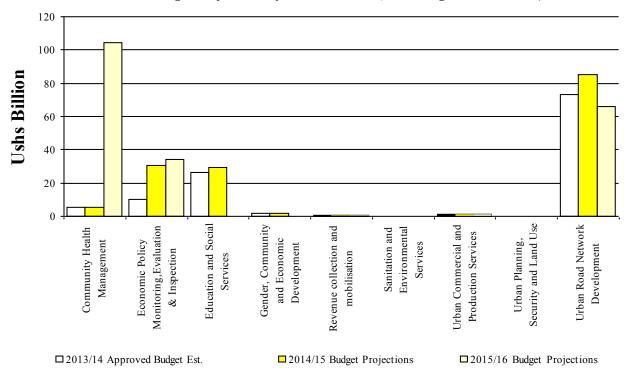
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013		MTEF B	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	0.022	0.044	0.044	0.052	0.056	0.065
Recurrent	Non Wage	0.027	0.085	0.065	0.085	0.086	0.090
Davidania	GoU	0.688	1.220	1.131	1.220	1.235	1.296
Developmen	Donor	0.000	0.000	0.000	0.000	0.000	
	GoU Total	0.737	1.348	1.240	1.357	1.377	1.452
		0.737	1.348	1.240	1.357	1.377	
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
,	Total Budget	0.737	1.348	1.240	1.357	N/A	N/A
(iii) Non Tax I	Revenue	0.000	0.000	0.000	3.376	2.714	2.985
	Grand Total	0.737	1.348	1.240	4.733	N/A	N/A
Excluding T	Taxes, Arrears	0.737	1.348	1.240	4.733	4.091	

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Agriculture

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table VS.: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- A total of 1255 farmers were provided with inputs as follows; Lubaga 218, Makindye 253, Kawempe 300, Nakawa 399, and Central 80. The majority received poultry.
- Monitoring visits were made to 280 farmers the divisions of Nakawa, Kawempe, Makindye, Lubaga and Kampala central who received inputs during 2012-2013 and 2013-2014 financial years. It was established that 55% of the farmers who received day old chicks from the NAADS program have restocked at least once Animal Production officers attended to a total of 566 cases of sick animals. The service entails provision of management and clinical advice to farmers affected. In some cases, samples are collected and submitted to the central veterinary laboratory at Makerere University Kampala for further diagnosis and effective treatment of complex cases. Common diseases were encountered included Newcastle, Gumburo, Coccidiosis, Salmonellosis, worms in poultry, calves, piglets and young goats, east coast fever mastitis, infectious bronchitis, fowl pox, African swine fever.
- 4 trainings in Indigenous Microorganism production system (IMO) pig production system, green house management and production systems were organised. These were attended by 190 participants at the Kyanja pig breeding center. The pig farmers were from Kawempe, Nakawa, Lubaga, and Makindye. Construction of the permanent pig houses at Kyanja Pig Breeding Centre, comprising of a boar pens, 5 Pig stys, Sow Pens, Farrowing Units and two weaning pens has been completed.
- The total number of piglets born to date is 315. Total number distributed so far since project started now stands at 167. Meanwhile 5 boars have now been trained for semen collection. And a semen collection room has been established at Kyanja.
- Kyanja Resource centre has hosted 892 visitors, in addition, two training sessions on green house management and production systems were conducted. The training sessions were attended by 75 participants.
- A greenhouse and the irrigation system were installed at Kyanja Resource Centre and is now operation. The facility will be used to popularize Green House farming to city residents.

Fishery

- 3 meetings were held at the three landing sites namely; Port Bell, Ggaba and Munyonyo. The meetings were attended by a total of 250 fisher folk.
- 3 separate patrols were conducted covering the three landing sites. Illegal fishing gear and 80kgs of undersized fish was impounded.
- 36 farmers from 4 divisions (Nakawa, Makindye, Kawempe and Lubaga) received a one day training session in aquaponics.

Markets

- Wandegeya market was opened on January 2014 and 1053 allocation letters have so far been issued to the former vendors of which 45 remain uncollected. 635 vendors are now moved into the market and resumed their businesses
- Construction of Busega is at tendering stage and the Process is being handled by Ministry of Local Government
- In Kasubi 25 adjacent plots of land have been offered for sale by the occupants for the proposed market. A survey to establish the actual size of the plots and type of ownership was carried out and 14 plots have been surveyed
- Following revival of the taxi park business is now picking up at Usafi, and 958 vendors have moved back to the market compared to 200 before. Cooperatives
- 281 Groups were sensitized to form and register cooperatives, 204 interim audits were carried out in cooperatives and 67 cooperatives were inspected.
- 67 SACCOs were trained. 19 AGMs were supervised by KCCA commercial officers
- 39 agribusiness enterprises were inspected across the divisions. The inspections involved establishing business turnover, returns on investment, sustainability, growth prospects, technologies used, challenges and opportunities for job creation.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

14010 / 2.1. 1 451 4744	2014/13 I tunneu Key vote O	err perco	
W . W . E	201	13/14	2014/15
Vote, Vote Function Key Output	Planned outputs	Achievements by End March	Planned Outputs
Vote: 122 Kampala Cap	ital City Authority		
Vote Function: 0105 Urb	an Commercial and Production Ser	vices	
Output: 010503	Market Access for Urban Agric	ulture	
Description of Outputs:	Farmers supported will lead to increased agriculture yield	NAADS beneficiaries in the third quarter were as follows 450 females and 270 males in the city. 396 farmers have visited Kyanja resource centre and 75 have been trained in Green house farming and piggery.	- Farmers supported will lead to increased household income and improved food security
Output: 010580	Urban Market Construction		
Description of Outputs:	More working space in city when Wandegeya market is completed	Wandeya market has been completed and inaugurated. Busega market is at tendering stage with MoLG.	- Purchase land to construct more markets. Start construction of at least one market

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- 800 farmers provided with inputs for urban agriculture under the NAADS programme.
- Gazetting Ggaba as fish export centres
- Acquiring land for Usafi Market
- Sensitization of public on 5 Urban farming ordinances
- Enhanced food security and farmers, improved management of production units.
- Technology and skills transferred to beneficiary communities

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function:	01 05 Urban Commercial and Production Services
Vote Function Profi	le
Responsible Officer:	Director Gender, Community Services and Production
Services:	Developing and Monitoring the implementation of Poverty Eradication / Alleviation Programs including the functional adult literacy, income generating projects/ gainful employment opportunities, and diversification and marketing of the agriculture and fisheries produce.

Vote Function Projects and Programmes:

Project or Programme Name		Responsible Officer
Recurre	ent Programmes	
13	Urban Commercial and Production Services	Directorate of Gender, Community services and Production
Develop	oment Projects	
0100	NAADS	Director Gender, community services and Production

Programme 13 Urban Commercial and Production Services

Agriculture

Vote Function 0105 Urban Commercial and Production Services

Programme 13 Urban Commercial and Production Services

Programme Profile

Responsible Officer: Directorate of Gender, Community services and Production

Objectives: Development of Savings, Credit and Cooperatives Societies Developing

Outputs: Institutional capacity for leading SACCOS

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
01 05 03Market Access for Urban Agriculture	Urban agriculture promoted in Kampala	 4 trainings in Indigenous Microorganism production system (IMO), pig production, system, green house management and production systems were organised. These were attended by 190 participants at the Kyanja pig breeding center. The pig farmers were from Kawempe, Nakawa, Lubaga and Makindye. 5 Pig stys (housing) were completed. The total number of piglets born to date is 315. Total number distributed so far since project started now stands at 167. Meanwhile 5 boars have now been trained for semen collection. And a semen collection room has been established at Kyanja. Kyanja Resource centre has hosted 396 visitors, in addition, two training sessions on green house management and production systems were conducted. The training sessions were attended by 75 participants. A greenhouse and the irrigation system was installed at Kyanja Resource Centre and is now operation. The facility will be used to popularize Green House farming to city residents. 	Improved prices for fish products Public aware of urban farming ordinances Improved performance of enterprises Introduced and rolled out net technologies to communities. Cooperatives and SACCOs promoted
		 Fishery 3 meetings were held at the three landing sites namely; Port Bell, Ggaba and Munyonyo. The meetings were attended by a total of 250 fisher folk. 3 separate patrols were conducted covering the three landing sites. Illegal fishing gear and 80kgs of undersized fish was impounded. 36 farmers from 4 divisions (Nakawa, Makindye, Kawempe and Lubaga) received a one day training session in aquaponics. 	
		 Warkets Wandegeya market was opened on January 2014 and 1053 allocation letters have so far been issued to the former vendors of which 45 remain uncollected. 635 vendors are now 	

businesses

moved into the market and resumed their

Agriculture

Vote Function: 01 05 Urban Commercial and Production Services

Programme 13 Urban Commercial and Production Services

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
		 Construction of Busega is at tendering stage and the Process is being handled by Ministry of Local Government In Kasubi 25 adjacent plots of land have been offered for sale by the occupants for the proposed market. A survey to establish the actual size of the plots and type of ownership was carried out and 14 plots have been surveyed Following revival of the taxi park business is now picking up at Usafi, and 958 vendors have moved back to the market compared to 200 before. 	
		Cooperatives 281 Groups were sensitized to form and register cooperatives, while interim audits were carried out in 204 cooperatives and cooperatives 67 were inspected. 67 SACCOs were trained. 19 AGMs were supervised by KCCA commercial officers	
To	tal 128,333	96,827	313,112
Wage Recurre	ent 43,663	43,125	52,396

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

84,670

128,333

43,663

84,670

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and the	eir cost
(Quantity and Location)	Input	UShs Thousand

53,702

96,827

43,125

53,702

84,670

313,112

52,396

84,670

Output: 01 0503 Market Access for Urban Agriculture

Non Wage Recurrent

Non Wage Recurrent

GRAND TOTAL

Wage Recurrent

Planned Outputs:	Inputs	Quantity	Cost
Improved prices for fish products	Assorted Agricultural Inputs,. (piglets & seeds)	4.0	84,580
•	Consultant for agro business training ()	1.0	9,670
Public aware of urban farming ordinances	Contract staff()	55.0	151,466
	Venue, meals, materials, and refunds ()	4.0	15,000
Improved performance of enterprises	Contract staff (Person Years)	7.0	52,396

Cooperatives and SACCOs promoted

Activities to Deliver Outputs:

- Gazetting Ggaba as fish export centres
- Establishing of 1 IMO demonstration centre centre per division and Popularizing IMO pig production techniques.
- Popularizing and rollout urban agriculture technologies to communities including backyard gardening, food towers, sack gardens through setting of 2 demonstration gardens per division
- Identifying 10 youth engaged in retailing of meat products and support them through training and provision of small processing equipment

Agriculture

Vote Function: 01 05 Urban Commercial and Production Services

Programme 13 Urban Commercial and Production Services

Planned Outputs and Activities to Deliver Outputs
(Quantity and Location)

Inputs to be purchased to deliver outputs and their cost
Input

UShs Thousand

- Construction of a training shade, Popularise Kuroiler chicken among women and establishing of 5 dedicated outlets for Kuroiler chicken and products
- Procuring and installing of a hydroponics fodder production unit and aquaporin unit at Kyanja
- Procuring of 2 vegetable hydroponic units and training of Trainers on their management
- Establishing of a seedling nursery (procurement of 192 Sqm shade, seeds, coco pit
- Routine Surveillance and inspection of Stockists fisheries products for quality control, enforcement of laws
- Procuring of three greenhouse units -192 SQM
- Sensitization of public on 5 Urban farming ordinances and better methods of farming.
- Conducting exposure trainings in Aquaculture, Horticulture and poultry
- Organising trainings and audits for cooperatives and SACCOs.

Total	313,112
Wage Recurrent	52,396
Non Wage Recurrent	84,670
NTR	176,046
GRAND TOTAL	313,112
Wage Recurrent	52,396
Non Wage Recurrent	84,670
NTR	176,046

Agriculture

Outputs:

Vote Function: 01 05 Urban Commercial and Production Services

Project 0100 NAADS

Project Profile

Responsible Officer: Director Gender, Community services and Production

Objectives: To promote market oriented/commercial farming (farming as a business)

To empower subsistence farmers to access private extension services, technologies and market information

NAADS beneficiaries identified NAADS beneficiaries trained, NAADS inputs supplied to beneficiaries in the

City, extension services to farmers provided.

Start Date: 02/07/2014 Projected End Date: 30/06/2015

Workplan Outputs f	for 2013/14 and 2014/1	15	
Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
01 05 03 Market Access for Urban Agriculture	Market Access for Urban Agriculture promoted (About 800 farmers provided with NAADS funds) NAADS activities in the City Implemented. NAADS Farmers provided with extension services	 NAADS beneficiaries were follows 657 females and 408 males the city, with 60 in Central out whom 28 were female; 161 Kawempe out of whom 102 w female; 253 in Makindye out of wh 139 were female; 376 in Nakawa of whom 240 were female and 216 Lubaga out of whom 148 w female. 30 farmers received pigl and the rest received poultry. Construction of the permanent houses at Kyanja Pig Breeding Centre, comprising of a b pens, Sow Pens, Farrowing Units a two weaning pens has now be completed. 	s in 800, leading to Increased household incomes, in Enhanced food security, farmers, improved om management of production out units.
Tot:	al 1,220,019	1,095,610	1,220,019
GoU Developmen	nt 1,220,019	1,095,610	1,220,019
External Financin	g 0	0	0
01 05 80Urban Market Construction	N/A	Mark	tet infrastructure improved
Total	al 0	0	3,200,095
GoU Developmen	nt 0	0	0
External Financin	g 0	0	0
GRAND TOTA	L 1,220,019	1,095,610	4,420,114
GoU Developmen	nt 1,220,019	1,095,610	1,220,019
External Financing 0		0	0

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their c			
(Quantity and Location)	Input	UShs Thousand		

Output: 01 0503 Market Access for Urban Agriculture

Planned Outputs: Quantity Cost Agriculture inputs and technologies (Kroilers) 4.0 1,220,019

Transfer of technology to 800, leading to Increased household incomes, Enhanced food security, farmers, improved management of production

Activities to Deliver Outputs:

Identifying farmers to benefit from NAADS

Agriculture

Vote Function:	01 05	Urban Comm	ercial and	Production	Services
r vie i unclivii.	V 1 V 2	- Otivuli Collilli	erciui unu	I I WUMCHUIL	DEIVICES

Project 0100 NAADS

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost			
(Quantity and Location)	Input	UShs Thousand		

Selecting, verifying and monitoring of beneficiaries farmers.

Sensitizing and training Farmers to benefit from NAADS

Procuring and disbursing of farm inputs. Managing adoptive research trials

 Total
 1,220,019

 GoU Development
 1,220,019

 External Financing
 0

External Financing

0 3,200,095

Output: 01 0580 Urban Market Construction

Planned Outputs:	Inputs	Quantity	Cost
Market infrastructure improved	Charcoal stoves for Wandegeya ()	4.0	229,954
Activities to Deliver Outputs:	cofonding NAADS programme ()	4.0	61,000
Procuring Usafi Market land.	Land for Usafi Market ()	1.0	2,000,000
Procuring Wandegeya market charcoal stoves			
Co funding NAADS programme			
	Total	3	,200,095
	GoU Development		0
	External Financing		0
	NTR	3	,200,095
	GRAND TOTAL	4	,420,114
	GoU Development	1	,220,019

Table V3.2: Past and Medium Term Key Vote Output Indicators*

	2013/1	14	MTEF Pro			
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Au	thority					
Vote Function:0105 Urban Commerc	ial and Product	ion Services				
Vote Function Cost (UShs bn)	0.737	1.348	1.240	4.733	4.091	
VF Cost Excluding Ext. Fin	0.737	1.348	1.240			
Cost of Vote Services (UShs Bn)	0.737	1.348	1.240	4.733	4.091	
	0.737	1.348	1.240			

^{*} Excluding Taxes and Arrears

Medium Term Plans

- 1. Technology and skills transferred to beneficiary communities; Popularized market gardening ,and Increased household incomes Technology and skills transferred to beneficiary communities;
- 2. Employment created for participating individuals especially women, Enterprise ship skills and Sustainable management of fisheries developed,
- 3. Increased household incomes,
- 4. Enhanced food security,
- 5. Technology transferred to farmers and improved management of production units

(i) Measures to improve Efficiency

• Sensitisation of public on the KCCA farming ordinances

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Agriculture

(ii) Vote Investment Plans

N A

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	1.3	1.5	1.6		100.0%	32.4%	38.2%	
Investment (Capital Purchases)	0.0	3.2	2.5	4.4	0.0%	67.6%	61.8%	100.0%
Grand Total	1.3	4.7	4.1	4.4	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over 0.5Billion)

Project, Programme	2013/14		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Vote Function: 01 05	Urban Commercial and Production S	Services	
Project 0100 NAADS			
010580 Urban Market Construction	N/A		Market infrastructure improved
Total	0	0	3,200,095
GoU Development	0	0	0
External Financing	0	0	0
NTR	0		3,200,095

(iii) Priority Vote Actions to Improve Sector Performance

 $N \setminus A$

Table V3.6: Vote Actions to Improve Sector Performance

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

		20	13/14	MTEF E	Budget Proje	ections
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
0105 Urban Commercial and Production Services	0.737	1.348	1.240	4.733	4.091	4.437
Total for Vote:	0.737	1.348	1.240	4.733	4.091	4.437

(i) The Total Budget over the Medium Term

In the medium term 2014\15 to 2016/17 the production sector is projected to spend a total of UGX. 4.716, 4.094 and 4.435 respectively. UGX. 1.36Bn, 138Bn, and 1.45Bn will be spent from central Treasury and the rest will be NTR collections. A greater potion of the funds will be spent to acquire land for markets and improving market infrastructure.

(ii) The major expenditure allocations in the Vote for 2014/15

The major expenditure allocation in Production department is UGX. 1.22Bn, the NAADS grant which will be expedited to provided inputs(poultry and piglets) to farmers. The other major spending will be to buy land for the Usafi market.

(iii) major planned changes in resource allocations within the Vote for 2014/15

Changes in resource allocation has been provided to enhance the administration of City markets and Counter funding the procurement of USAFI Market land.

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

Agriculture

	201	3/14 Approve	ed Budget		2014/15	5 Draft Esti	mates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	1,348.4	0.0	0.0	1,348.4	1,357.1	0.0	176.0	1,533.1
211101 General Staff Salaries	0.0	0.0	0.0	0.0	52.4	0.0	0.0	52.4
211102 Contract Staff Salaries (Incl. Casuals, Temp	43.7	0.0	0.0	43.7	0.0	0.0	151.5	151.5
221002 Workshops and Seminars	0.0	0.0	0.0	0.0	0.0	0.0	15.0	15.0
224001 Medical and Agricultural supplies	1,304.7	0.0	0.0	1,304.7	35.0	0.0	9.6	44.6
224006 Agricultural Supplies	0.0	0.0	0.0	0.0	1,260.0	0.0	0.0	1,260.0
225001 Consultancy Services- Short term	0.0	0.0	0.0	0.0	9.7	0.0	0.0	9.7
Output Class: Capital Purchases	0.0	0.0	0.0	0.0	0.0	0.0	3,200.1	3,200.1
231005 Machinery and equipment	0.0	0.0	0.0	0.0	0.0	0.0	230.0	230.0
281504 Monitoring, Supervision & Appraisal of cap	0.0	0.0	0.0	0.0	0.0	0.0	61.0	61.0
311101 Land	0.0	0.0	0.0	0.0	0.0	0.0	2,909.1	2,909.1
Grand Total:	1,348.4	0.0	0.0	1,348.4	1,357.1	0.0	3,376.1	4,733.2
Total Excluding Taxes, Arrears and AIA	1,348.4	0.0	0.0	1,348.4	1,357.1	0.0	0.0	1,357.1
***where AIA is Appropriation in Aid	**where AIA is Appropriation in Aid							

V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(a) Gender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX Billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance

household incomes

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX Billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the stakeholders on

Issue of Concern:

Proposed Interventions

Budget Allocations UGX billion

Performance Indicators

(b) HIV/AIDS

Agriculture

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Interventions

1. Providing ARVs, treatment and care to AIDS patients.

2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counselling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counselling on HIV/AIDS.

Issue of Concern: Expand public health services

Proposed Interventions

Increase coverage area

Budget Allocations UGX billion 0

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(c) Environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in neighbourhoods

Proposed Interventions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX billion 1.395749982

Performance Indicators Number of open space covered

Objective: 1. Collecting solid waste in the five divisions of the city.

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Interventions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Tax Revenue Collections

Source of NTR Miscellaneous receipts/income	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel		2014/15 Projected
	Total:			Actual	0.000	94.473
					0.000	94.473

Funds will be spent on provisions of services and procurement of KCCA landfill costs and renovation of Health centers, Bills for KCCA health centres and building, roads repairs, stationery and staff salaries

Lands, Housing and Urban Development

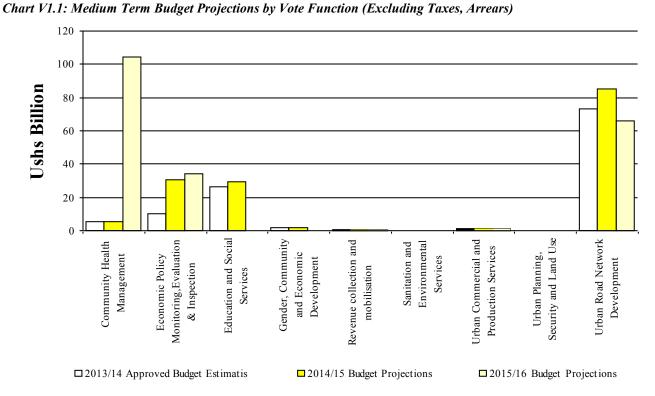
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

				/14	MTEF Budget Projections		
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	0.000	0.000	0.000	0.000		
Recurrent	Non Wage	0.000	0.000	0.000	0.000		
Davelanman	GoU	0.000	0.000	0.000	0.000		
Developmen	Donor	0.000	0.000	0.000	0.000		
	GoU Total	0.000	0.000	0.000	0.000		
		0.000	0.000	0.000	0.000		
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	0.000	0.000	0.000	0.000	N/A	N/A
(iii) Non Tax I	Revenue	0.000	1.396	0.871	1.998	2.198	2.418
	Grand Total	0.000	1.396	0.871	1.998	N/A	N/A
Excluding T	Γaxes, Arrears	0.000	1.396	0.871	1.998		

The chart below shows total funding allocations to the Vote by Vote Function over the medium term:



Lands, Housing and Urban Development

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table VS.: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- Detailed planning for the lake front area in the Divisions of Nakawa and Makindye has started with in-house planning staff.
- The department completed designing the overall KCCA Master plan that is meant to cater for improvement of all internal and external work spaces.
- Strengthening the One Stop Client Care Centre which has registered approximately 200 incoming and outgoing client transactions on a daily basis. This has translated to about 8000 clients for the months of April and May 2014. This service provides a much needed link between our clients and technical personnel, making it easier for clients to lodge in and/or obtain information on the status of their lodged in transactions and greatly improving the transparency and accountability of our staff.
- KCCA inherited a backlog of building plans awaiting approval that had accumulated since 2005. These backlog files had been cleared by end of May 2014. This will most likely improve the building plan approval process from 30 to 20 days on average, which compares with other cities.
- Amnesty guideline by Management and the Physical Planning Committee to regularise development which
 were built or commenced construction without obtaining prior-permission from the Authority or its
 predecessor over the years have been prepared and will guide the Physical Planning dept. in regularising these
 developments
- 1337 Building Plans were reviewed, 340 building plan applications were assessed while 305 development application were received for submission to the Physical Development Committee (PPC)
- 132 School were inspected with directorate of education for all divisions, while 286 Inspections of on-going construction sites were carried out. Other inspections included; areas with noise pollution issues, applications for telecommunication masts, applications for placement of kiosks, Industrial area construction sites in close proximity to Nakivubo drainage channel.)
- A mapping Boda Boda stages is on-going
- Detail design development of Landscape scheme for Jubilee park has been done
- Kitgum junction and Bank of Uganda to Uganda House centre road islands have been planted. Landscape works for Kira road (Bukoto flats area) have been implemented. Landscape on walkway of Kabaka anjagala road has been constructed.
- Jinja road cemetery Phase 1 masonry works and planting scheme for plant beds in phase I has been
- completed.
- Re-greening has been completed in the following areas: Old Kampala road and Old Portbell road,
- Centre road islands from Kitante Primary School to Kayunga road and along Parliamentary Avenue have been completed
- Developing of a concept design for the Lubigi channel greening has been developed and forwarded to World bank for comments
- Water garden and rock garden at city hall were completed Urban bus tourism proposal has been submitted to PPC.
- Queen's Clock Tower and Kafumbe Mukasa roundabout landscape Concept design has been developed in partnership with Ssekabaka Muteesa 1 Foundation
- Over 1502 outdoor application were reviewed and 311 applications were approved.
- Advertising guidelines have been developed and presented to the Physical Planning Technical Committee The following permits were issued, Renovation permits 142, occupation permits -197, Hoarding permits -24, Chain link permits -18, Temporary permit -7, Demolition permits -18.
- 34 telecom mast applications were processed and were presented to PPC. 10 applications were approved.
- A total of 16,536 building plans digital updates Inventory(from 2000-2011)were processed, leading to easy retrieving, and shorter turnaround of plans processing.

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- Temporary structure were removed and illegal activities stopped. These include kiosks and in Naguru, Kira road, Nsambya road, Sekati market, Ministers Village, Kabaka anjagala road, Muyenga Tank hill, acacia Mall wall on acacia avenue. Other removal were; temporary structures along the drainage channel below Toyota Uganda, naguru, poultry project in nsambya (incompatible use), church structure at Gogonya. 3281 land registration transaction were carried out.
- Completed the First phase of updating records and records and land registration and administration processes
 were done at KCCA. 4556 transactions applications have been handled. Training of process owners has been
 completed.
- Boundary Opening was done for/in following; Bugolobi Market. Kitebi Health Centre. Plot M736 Cooper Road, plot 488 Block 244 Kyadondo. Kitante Primary School, plot 253 Block 243 Kyadondo. Chorydon Lane. Luzira Market. Exercise, Nakawa Market. Plot 1253 & 1254 Bk 195 Kyadondo. 2B Enterprise, Plots 30, 177, 513, 517, and 515 Block 209.
- Other properties whose boundaries were opened include; Wandegeya market Park Yard, -Boundary opening of Kawaala Health Centre, Kawempe Health Centre, plot 322 Usafi-road, Kiruddu Health Centre, plots 97 and 993, Kalanamu, Bulemezi, Nakawa Market (Plot 37A-45A), Lusaze cemetery, -Joint survey of boundary opening of plot 775 block 257 Munyonyo, plots 1644 and 1645 block 12 Kibuga, Luzige, Kabalagala Youth centre, Usafi market and Usafi taxi park, plot 3 Naguru road.
- Other survey works included Lugogo Channel Reserve, Old Taxi Park, Plot 3A Lugogo by Pass, Kasubi Market and a joint survey to open boundaries of Plot 71 Spring Road; the demarcation of the extent of Lubigi Channel and identification of properties that will be affected during the construction of Makerere Hill Road and Hoima Road under KIIDP
- The computerisation and mapping of sanitation facilities in Schools, arcades and some markets has been completed.
- Other work in GIS include; designing of the work flow process, preparation of map for the Lake front area, participating in the group plans and sourcing for required maps.
- GIS section received approximately 50 requests for maps from clients which were all attended to.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

Vote, Vote Function		2013/14				
Key Output	Planned outputs	Achievements by End March	Planned Outputs			
Vote: 122 Kampala Capi	tal City Authority					
Vote Function: 0204 Urb	an Planning, Security (and Land Use				
Output: 020403	Slum Development a	and Improvement				
Description of Outputs:	Orderly developme	ent of the city; 650 Building Plans were reviewed, 340 building plan	Orderly development of the city. Partial funds provided for			
	detailed planning.	applications were assessed while 305 development application were received for submission to the Physical Development Committee (PPC)	detailed planning.			

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- Popularisation of the Kampala Physical Development CBD detailed plan prepared
- Neighbourhood landscaping and beautification promoted
- Streets landscaping and beautification done. This will include architectural work.

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function:	02 04 Urban Planning, Security and Land Use
Vote Function Profil	
Responsible Officer	Director Physical Planning
1 33	To plan, manage and develop the functional design and infrastructure (including
Services:	the land and buildings) of the City and forecast future development needs of the
	authority

Lands, Housing and Urban Development

Vote Function: 02 04 Urban Planning, Security and Land Use

Vote Function Projects and Programmes:

Projec	ct or Programme Name	Responsible Officer
Recur	rent Programmes	
09	Physical Planning	Director Physical Planning

Programme 09 Physical Planning

Programme Profile

Responsible Officer: **Director Physical Planning**

Objectives: Review the functional design, City zoning and contract professional firms to inspect and revamp the City

infrastructure.

Outputs: a)Plan and design the City physical infrastructure including the re-zoning, land sub-division and

determination of areas in the City for various development purposes. Plan, conduct surveying and

mapping, delineate the areas for social infrastructure,

Project,		2013/14	2014/15
Programme Vote Function Output	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
02 04 01 Urban planning, policies, laws and strategies	CBD detailed plan prepared Neighbourhood landscaping and beautification promoted Streets landscaping and beautification done. This will include architectural work. Specialized planning and surveying tools and software acquired	936 Building Plans were reviewed building plan applications were asswhile 305 development application received for submission to the Phy Development Committee (PPC) 103 School inspective with directorate of education for divisions, while 177 Inspections of going construction sites were carried. Other inspections included; *areas noise pollution issues, application telecommunication masts, application placement of kiosks, Industrial construction sites in close proximin Nakivubo drainage channel.) Mapping BodaBboda stages Detail design development of Landscheme for Jubilee park. Kitgum junction and Bank of Ugan Uganda House centre road islands been planted. Landscape works for Kira road (Briflats area) have been implemed Landscape on walkway of Kaanjagala road has been constructed works are still on going. Jinja road cemetery Phase 1: masworks have been completed and Plascheme for plant beds in phase has completed. Re-greening has been completed in following areas: Old Kampala road Old Portbell road. Centre road islands from	essed were visical CBD detailed plan prepare Neighbourhood landscapin and beautification promoted to with so for area ty to Streets landscaping an beautification done. This wi include architectural work. Streets landscaping an beautification done. This wi include architectural work.

Lands, Housing and Urban Development

Vote Function: 02 04 Urban Planning, Security and Land Use

Programme 09 Physical Planning

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)		Proposed Budget, Planned Outputs (Quantity and Location)

- Kitante Primary School has been completed.
- Developing of a concept design for the Lubigi channel greening has been developed and forwarded to World bank for comments
- Water garden and rock garden at city hall were completed Urban bus tourism proposal has been submitted to PPC.
 Queen's Clock Tower and Kafumbe Mukasa roundabout landscape Concept design has been developed in partnership with Ssekabaka Muteesa 1 Foundation
- Planting of plant beds along Parliamentary Avenue have been completed
- Over 1502 outdoor application were reviewed, 311 applications approved. Advertising guidelines developed and presented to the Physical Planning Technical Committee
- Permits issued, Renovation permits 142, occupation permits -197, Hoarding permits -24, Chain link permits -18, Temporary permit -7, Demolition permits - 18.
- 34 telecom mast applications were processed and were presented to PPC. 10 applications were approved. Under the records unit, a total of 16,536 building plans digital updates Inventory(from 2000- 2011)were Processed, leading to easy retrieving, and shorter turnaround of plans processing. Temporary structure were removed and illegal activities stopped. These include kiosks and in Naguru, Kira road, Nsambya road, Sekati market, Ministers Village, Kabaka anjagala road, Muyenga Tank hill, acacia Mall wall on acacia avenue. Other removal were; temporary structures along the drainage channel below Toyota Uganda, Naguru, poultry project in Nsambya (incompatible use), , church structure at Gogonya.
- 1028 land registration transaction were carried out. Completed the First phase of updating records and records and land registration and administration processes were done at KCCA. 4556 transactions applications have been handled. Training of process owners has been completed.
- Boundary Opening was done for/in following; Bugolobi Market. Kitebi Health Centre. plot M736 Cooper Road, plot 488 Block 244 Kyadondo. Kitante Primary School, plot 253 Block 243 Kyadondo. Chorydon Lane. Luzira Market. Exercise, Nakawa Market. plot 1253 & 1254 Bk 195, Kyadondo. 2B Enterprise, Plots 30, 177, 513, 517, and 515 Block 209.
- Other properties whose boundaries were opened include; ;
 Wandegeya market Park Yard, -Boundary opening of
 Kawaala Health Centre, Kawempe Health Centre, plot
 322 Usafi-road, Kiruddu Health Centre, plots 97 and
 993, Kalanamu, Bulemezi, Nakawa Market (Plot 37A 45A), Lusaze cemetery, -Joint survey of boundary
 opening of plot 775 block 257 Munyonyo, plots 1644
 and 1645 block 12 Kibuga, Luzige, Kabalagala Youth
 centre, Usafi market and Usafi taxi park, plot 3 Naguru
 road
- The computerisation and mapping of sanitation facilities in Schools, arcades and some markets has been completed. Other work in GIS include; designing of the work flow process, preparation of map for the Lake front area, participating in the group plans and sourcing for required maps. GIS section received approximately 50 requests for maps from clients were attended to.

Lands, Housing and Urban Development

Vote Function: 02 04 Urban Planning, Security and Land Use

Programme 09 Physical Planning

Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Outputs (Quantity and Preliminary Outputs		Proposed Budget, Planned Outputs (Quantity and	
	Location)	(Quantity and Location)	Location)	

	Total	1,395,750	871,258	1,560,150
Wage		0	0	0
Non Wage		0	0	0
	NTR	1,395,750	871,258	1,560,150
02 04 02 Building licensing and	Developi application		Proces differen	
	Developi acquired	ment control tools		
	Total	0	0	50,200
Wage		0	0	0
Non Wage		0	0	0
02 04 03 Slum Development and Improvement	funds, r	limitation of no activities ned in this	Slums upş	graded in the city
Improvement	Tot output	0	0	388,000
Wage 1	Recurrent	0	0	0
Non Wage	Recurrent	0	0	0
GRAND TO	DTAL	1,395,750	871,258	1,998,350
	Wage	0	0	0
Recurren	t Non	0	0	0
Wage Reci	urrent	1,395,750	871,258	1,998,350
	NTR			

Lands, Housing and Urban Development

in co-

Vote Function: 02 04 Urban Planning, Security and Land Use

Programme 09 Physical Planning

Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs and their cost Input UShs Thousand			
Output: 02 0401 Urban planning, policies, laws and strategies				
Planned Outputs:	Inputs	Quantity	Cos	
Popularisation of the Kampala Physical Development	consultancy services to upscale phy planning infrs () Contract staff ()	1.0 212.0	80,050 737,100	
CBD detailed plan prepared	Facilitation for land scaping and beautification ()	4.0	520,000	
Neighbourhood landscaping and beautification promoted	GIS equipment and software () Survey equipment ()	1.0	73,000 150,00	
Streets landscaping and beautification done. This will include architectural work.	Contract staff (Person Years)	0.0		
Activities to Deliver Outputs:				
Massive sensitization of stakeholders and grassroot communities on the role of Physical Planning				
Preparing Detailed Neighbourhood plans including zoning ordinance for 2 Parishes in all 5 Divisions Detailed Masterplan and a 3Dimensional Model including zoning ordinance for the CBD (central division)				
Creating an Integrated Spatial database and enhancing capacity of GIS unit				
Mapping disaster prone areas for fire, wetlands and disseminating information through a media campaign through local leaders (all divisions).				
Beautification of road reserves and public open spaces in all Divisions starting with the Central Business District Increasing the number of trees to improve the neighbourhood ecology and				
control carbon footprint	Total	-	<i>E (</i> 0 1 <i>E</i> 0	
		1	,560,150	
	Wage Recurrent		0	
	Non Wage Recurrent		0	
Output: 02 0402 Building licensing and approvals	NTR		,560,150	
Planned Outputs:	Inputs	Quantity	Cost	
Processing different building and land requests	Facilitation for development control ()	4.0	50,200	
Activities to Deliver Outputs:	- 		,	
 Intensifying joint division routine inspections to identify illegal developments and unsightly structures. 				
Improving on reporting techniques by training staff regarding (report writing, presentations, website updating)				
 ireasing community awareness on the one stop centre for certifying and issuing titles/deed plans, registering caveats, mortgages, handling of subdivisions, court orders, easements, land transfers. Capacity building in LIS through continuous staff training 				
Implementation of LIS system to improve service delivery				
	Total		50,200	
	Waga Pagurrant		-	

utput:	02 0403 Slum Development and Improvement	
	NTR	50,200
	Non Wage Recurrent	0
	Wage Recurrent	0
	2 7 111	20,200

Output: 02 0403 Slum Development and Improvement			
Planned Outputs: Slums upgraded in the city Activities to Deliver Outputs: Inputs Consultant for LIS () Consultant for neighbourhood plans () LIC materials for Phy Devt Plan () 4 0 1200	Cost		
Slums upgraded in the city	Consultant for LIS ()	1.0	40,000
Activities to Deliver Outputs:	Consultant for neighbourhood plans ()	1.0	228,000
- Producing low cost Prototype residential designs for the public	IEC materials for Phy. Devt Plan ()	4.0	120,000

Lands, Housing and Urban Development

Vote Function: 02 04 Urban Planning, Security and Land Use

Programme 09 Physical Planning

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

ordination with Uganda Society of Architects (Kawempe and Lubaga divisions)

- Encouraging sitting tenants to get consent from Landlords in order to regularise their developments (all Divisions)
- Mapping slum areas and developing a slum upgrading strategy (all divisions

388,000	Total
0	Wage Recurrent
0	Non Wage Recurrent
388,000	NTR
1,998,350	GRAND TOTAL
0	Wage Recurrent
0	Non Wage Recurrent
1,998,350	NTR

Table V3.2: Past and Medum Term Key Vote Output Indicators*

Vata Eurotian Van Ontant	2013/1			MTEF Projections		
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Au	thority					
Vote Function:0204 Urban Planning	Security and L	and Use				
Number of detailed neighbourhood plans prepared	N/A	0	0	1		
Number of street lights installed	N/A	0	0	0		
Vote Function Cost (UShs bn)	0.000	1.396	0.871	1.998		
VF Cost Excluding Ext. Fin	0.000	1.396	0.871			
Cost of Vote Services (UShs Bn)	0.000	1.396	0.871	1.998		
	0.000	1.396	0.871			

^{*} Excluding Taxes and Arrears

Medium Term Plans

- Popularization of the Kampala Physical Development Plan
- Preparation of detailed neighbourhood plans
- Implementation of Geo-Information System (GIS) usage as a tool for planning and decision making Intensify Development Control activities through increased field surveillance
- Mainstreaming disaster risk reduction (DRR) in Physical planning activities
- Up-scaling Landscaping activities
- Up-scaling the Planning & Surveying of Physical infrastructure, and KCCA properties Mainstreaming of the Land Registration System
- Development and improvement of Institutional Housing Decongesting the City Public transport(taxi, Bodas, pick-ups) Slum Upgrading
- Retooling of the Departments

(i) Measures to improve Efficiency

• Strengthening the One Stop Client Care Centre

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

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(ii) Vote Investment Plans

There will not be major capital purchase, however, there will be a major capital investment in the development of detailed physical Plans.

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	1.4	2.0	2.2	2.4	100.0%	100.0%	100.0%	100.0%
Investment (Capital Purchases)	0.0		0.0		0.0%		0.0%	
Grand Total	1.4	2.0	2.2	2.4	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over 0.5Billion)

(iii) Priority Vote Actions to Improve Sector Performance

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Table V3.6: Vote Actions to Improve Sector Performance

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

		2013/14		MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
0204 Urban Planning, Security and Land Use	0.000	1.396	0.871	1.998		2.418
Total for Vote:	0.000	1.396	0.871	1.998		2.418

(i) The Total Budget over the Medium Term

In the medium term the Physical Planning directorate will spent UGX1.998Bn, UGX2.198Bn, and UGX 2.478Bn, all of which is NTR funding.

(ii) The major expenditure allocations in the Vote for 2014/15

The directorate has appropriated UGX. 0.7Bn for popularising the Physical Development Plan.

(iii) major planned changes in resource allocations within the Vote for 2014/15

There are no major changes in resource allocation in the medium term

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	2013/14 Approved Budget				2014/15 Draft Estimates			
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	0.0	0.0	1,395.7	1,395.7	0.0	0.0	1,998.4	1,998.4
211102 Contract Staff Salaries (Incl. Casuals, Temp	0.0	0.0	0.0	0.0	0.0	0.0	737.1	737.1
211103 Allowances	0.0	0.0	764.0	764.0	0.0	0.0	0.0	0.0
221001 Advertising and Public Relations	0.0	0.0	0.0	0.0	0.0	0.0	120.0	120.0
221002 Workshops and Seminars	0.0	0.0	0.0	0.0	0.0	0.0	50.2	50.2
221008 Computer supplies and Information Techno	0.0	0.0	0.0	0.0	0.0	0.0	40.0	40.0
221012 Small Office Equipment	0.0	0.0	60.0	60.0	0.0	0.0	150.0	150.0
222003 Information and communications technology	0.0	0.0	0.0	0.0	0.0	0.0	73.0	73.0
224002 General Supply of Goods and Services	0.0	0.0	71.7	71.7	0.0	0.0	0.0	0.0
225001 Consultancy Services- Short term	0.0	0.0	0.0	0.0	0.0	0.0	308.1	308.1
228004 Maintenance - Other	0.0	0.0	500.0	500.0	0.0	0.0	520.0	520.0
Grand Total:	0.0	0.0	1,395.7	1,395.7	0.0	0.0	1,998.4	1,998.4
Total Excluding Taxes, Arrears and AIA	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
***where AIA is Appropriation in Aid								

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V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR.

(i) Cross-cutting Policy Issues

(a) ender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance household

incomes

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the

stakeholders on

Issue of Concern: Proposed

Interventions

Budget Allocations UGX billion

Performance Indicators

(b) HIV/AIDS

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Interventions

1. Providing ARVs, treatment and care to AIDS patients.

2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counselling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counselling on HIV|AIDS.

Issue of Concern: Expand public health services

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Proposed Interventions

Increase coverage area

Budget Allocations UGX billion 0

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(c) Environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in neighbourhoods

Proposed Interventions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX Billion 1.395749982

Performance Indicators Number of open space covered

Objective: 1. Collecting solid waste in the five divisions of the city.

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Interventions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Verified Outstanding Arrears for the Vote

(iii) Tax Revenue Collections

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel Actual	20)14/15 rojected
Miscellaneous receipts/income					0.000	94.473
	Total:				0.000	94.473

Works and Transport

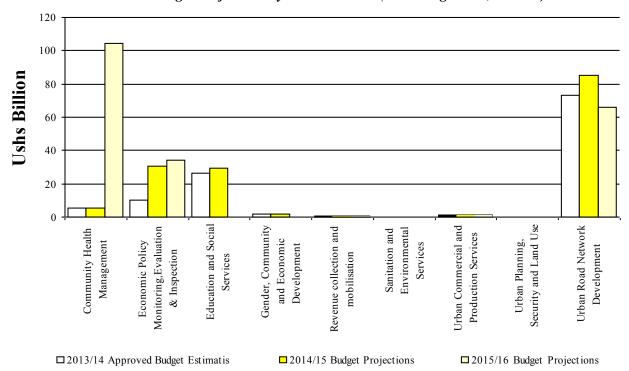
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

			2013		MTEF E	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	0.000	0.000	0.000	0.000	0.000	
Recurrent	Non Wage	0.000	0.000	0.000	0.000	2.397	
Davalanma	GoU	27.970	72.900	48.978	62.900	63.655	66.838
Developmen	Donor	0.000	0.000	0.000	22.517	0.000	102.223
	GoU Total	27.970	72.900	48.978	62.900	66.052	
		27.970	72.900	48.978	85.417	66.052	
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	27.970	72.900	48.978	85.417	N/A	N/A
(iii) Non Tax	Revenue	0.000	2.603	1.845	3.961	5.584	6.143
	Grand Total	27.970	75.503	50.823	89.378	N/A	N/A
Excluding	Taxes, Arrears	27.970	75.503	50.823	89.378	71.636	

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Works and Transport

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table VS.: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- 14.85Km of bitumen roads have been completed. These include; Kisenyi, Mackay and Bazaalabusa roads; Mutungo Biina, Banda Circular and Sadler roads. Others are Nakasero Road, Lumumba Avenue-1, Buganda Road, Queens lane, Wandegeya rise, Lourdel Road, Nakasero rise, Lumumba Avenue-2, Byashara road, Mulondo road, Kabaka'njagala, Kalinda road, Ssekabaka Kintu, Nabunya road, Kabuusu road and Wandegeya Market Parking.
- Periodic maintenance of 11Km of gravel roads was done. The roads include, Homisdallen-Mabanda, Kyebando 34X, Kyebando Ring II, Nyanzi Road, Farouk Minawa, Sebuliba Mutumba Rd, Keti Fallawo
- Tebuyooleka, St Peters Road, Kafeero, Kakeeto KAR drive, Muganzilwazza rd, Mubende and Kyabagu

Roads

- Rehabilitation of 4.9km of gravel has been done on haji Mumyuka, Lumus, Church- Kisowere, Gomotoka
- and Kisaasi roads.
- Bitumen road works in progress include, Lugoba, Bahai, Jinja road(75%), Kafume Mukasa(95%) and Kyebando central roads.
- Asphalt works has been completed on 10.87Km and drainage works are ongoing. The roads include; Kamuli Link, Kintu Kitintale road, Cannon, Circular Drive Valley Drive, Corporation road, Access Road 2, Wanaichi road, Martyrs UNEB Access road, Access road 2, Lakeside road, Radio Maria road, Mutungo road 1, Mutungo road 2, Kabalega Crescent road and Buvuma road.
- Road works have just commence on the 6.3Km of upgrading roads to bitumen. These are; Mutundwe, Weraga and Wansaso roads.

Drainage

- Construction of Mayanja Drain and upgrading of drainage black spots on Kintu Coryndon, Jjuuko Kayemba roads has been completed.
- Drainage construction and repair of St. Augustine and Nsereko roads have been completed. Construction
 of Sewer line along Kafumbe Mukasa has been completed, while route maintenance of Nakivubo
 Channel and others in the divisions has been done.
- Drainage improvement on Kasubi Northern by Pass has been completed.
- Works on Sikh street Dastur are at 80% completion, Jinja Rd at 90%. Works on-going at Ttula, Luthuli and Salaama at 37%.
- Kakajjo, Kasokoso and Mutungo drainage works are progressing slowly.
- Makerere Channel and Scout Lane drainage works contracts were are forwarded to the Solicitor General.

Street Lighting

- Street lights were re installed in the following areas; Wampewo Avenue, Parliament Avenue, Dewinton rise, Shimoni road, Entebbe road, Clement Hill and also reinstated street lights along Yusuf Lule road, Kiira rd, Windsor Cresent, Winsor loop, Mabua road, Upper Kololo Terrace, Lower Kololo Terrace Somero road, Acacia Avenue
- 98 Lights under LED Solar Street Lighting Project were installed in the following areas, that is, Kabakanjagala, Mbogo road, State House and USAFI market.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

Vote, Vote Function		2013/14	2014/15	
Key Output	Planned outputs	Achievements by End March	Planned Outputs	
Vote: 122 Kampala Capital City Authority				
Vote Function: 0406 Urb	an Road Network Development			
Output: 040602	Urban Road Maintenance			

Works and Transport

Vote, Vote Function	201	2014/15	
Key Output	Planned outputs	Achievements by End March	Planned Outputs
Description of Outputs:	Improved mobility and reduced congestion	Works on maintenance are on going in the five Divisions	Improved mobility and reduced congestion
Output: 040680	Urban Road Construction		
Description of Outputs:	Improved mobility and reduced congestion	5.6Km of bitumen roads have been completed. These include; Kisenyi, Mackay and Bazalabusa roads; Mutungo Biina, Banda Circular and Sadler roads.	Improved mobility and reduced congestion
		Rehabilitation of 4km of gravel has been done on haji Mumyuka, Lumus, Churck- Kisowere and Kisaasi roads.	

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- Bitumen (500Km) and Gravel (380Km) roads maintained under the Uganda National road fund(URF)-9.84Bn.
- Vehicles and equipment maintained (partly under the NRF- 0.66Bn)
- Traffic lights maintained under Uganda National Road fund (0.8Bn) 2800 lights maintained on various roads in the city
- Preparing specifications for the following equipment; 2 Motor Graders CAT 140 or equivalent, 1 Double
- Drum steel rollers, 2 Cherry Pickers, 2 Backhoe Excavators, 1 Long range excavator and 1 Jet Cleaner Construction of Nakivubo Channel Road(0.5Km), Bakuli market lane(1.0Km), Seriiso and Kasanga(1.3Km), Old Kira road(1.2Km), Tuffnel Drive(0.15Km), NMT corridor and Naguru road(1.5Km) Maintaining drains(Nakivubo and Lubigi) Constructing Nalubaga and Nakalere Primary Drainage systems Constructing Walufumbe and Mayanja North Drainage system

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function: 0	4 06 Urban Road Network Development
Vote Function Profile	e
Responsible Officer:	Director Engineering and Technical Works
Services:	To develop, monitor usage and management of the authority's infrastructure in

terms of roads, buildings, water ways and management of contracted services.

Vote Function Projects and Programmes:

Project	or Programme Name	Responsible Officer
Recurre	ent Programmes	
07 Develo r	Engineering and Technical Services ment Projects	Director Works and Engineering services
1253	Kampala Road Rehabilitation	Director Works and Engineering
1295	2ND Kampala Institutional and Infrastructure Development P	Manager Project Management

Programme 07 Engineering and Technical Services

Programme Profile

Responsible Officer: Director Works and Engineering services

Objectives: To plan, manage and develop the functional design and infrastructure (including the land and

buildings) of the City.

To guide the Authority on the urban design, infrastructure improvement and land development in the

City.

Works and Transport

04 06 Urban Road Network Development Vote Function:

Programme 07 Engineering and Technical Services

Outputs: procuring Contractors for de-silting,

servicing machinery and buying spare

Identifying streets to be worked on, preparing BOQs, procuring contractors/materials, installing lights Paying electricity bills

Project, Programme	2	013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Plann Outputs (Quantity and Location)	ed Expenditure a Preliminary O (Quantity and	utputs	Proposed Budget, Outputs (Quantity : Location)	
04 06 01 Contracts management,	N/A		<u> </u>	Drainge well maintain	ed in the city
planning and monitoring			0		800,000
To		0	_		
Wage Recurre		0	0		0
Non Wage Recurre	ent	0	0		0
140602Urban Road Maintenance	City maintained Road equipment and machinery maintained	Makerere Channel	age black spot alko - Kayemba in and repair of Nsereko roads. Sewer line a lass been complement on Kasulas been completed progress of War at 80% completers on spot at 37%. The and Mutung and Scout contracts were	roads maint National roads Road Mark selected roa URF- 1.2Br Vehicles an (partly under s has bi - ed. Vorks stion, Ttula, 20 ; Lane	0Km) and Gravel(380Km) ained under the Uganda and fund(URF)- 9.84Bn. ing/marking of lanes on ads carried out under the and dequipment maintained by the NRF- 0.66Bn)
Total	1,400,0	000	468,167	7	350,000
Wage		0	(9	0
Recurrent Non		0	(9	0
Wage Recurrent	1,400,6	000	468,167	7	350,000
NTR					
04 06 04Street Lights Maintenance	street lights installed and maintained in the various street	Street lights were a	re installed in the		maintained on various roads

maintained in the various streets following areas; in the City.

Electricity bills paid

Wampewo Avenue, Parliament Avenue, Dewinton rise, Shimoni road, Entebbe road, Clement Hill and also reinstated street lights along Yusuf Lule road, Kiira rd, Windsor Crescent , Winsor loop, Mabua road, Upper Kololo Terrace, Lower Kololo Terrace Somero road, Acacia avenue

98 Lights under LED Solar Street Lighting Project were installed in the following areas, that is , Kabakanjagala, Mbogo road, State House and USAFI market

Works and Transport

Vote Function:	<i>04 06</i>	Urban Road Network Development
----------------	--------------	--------------------------------

Programme	07 Engineering	and Technical Services
------------------	----------------	------------------------

0 0	O			
Project, Programme	2013/14		2014/15	
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget, Planned	
UShs Thousand	Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location)	Outputs (Quantity and Location)	

	-		
Total	1,202,621	1,377,142	2,400,000
Wage Recurrent	0	0	0
Non Wage Recurrent	0	0	0
NTR	1,202,621	1,377,142	2,400,000
04 06 05 Upgrading of public structures		KCCA	structures maintained
N/A			
Total	0	0	411,261
Wage Recurrent	0	0	0
Non Wage Recurrent	0	0	0
GRAND TOTAL	2,602,621	1,845,309	3,961,261
Wage Recurrent	0	0	0
Non Wage Recurrent	0	0	0
	2,602,621	1,845,309	3,961,261

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 04 06 01 Contracts management, planning and monitoring

1	9		
Planned Outputs:	Inputs	Quantity	Cost
Drainage well maintained in the	Materials for drainage works (stone, culverts	4.0	800,000

city

Activities to Deliver Outputs: - - - -

Desilting drains

Stone pitching drains in the city

800,000	Total
0	Wage Recurrent
0	Non Wage Recurrent
800 000	NTR

Output: 04 06 02 Urban Road Maintenance

Uganda National road fund(URF)- 9.84Bn.

Planned Outputs:InputsQuantityCostBitumen(500Km) and Gravel(380Km) roads maintained under theContract staff()653.01,465,548

Road Marking/marking of lanes on selected roads carried out under the URF- 1.2Bn

Vehicles and equipment maintained (partly under the NRF- 0.66Bn)

Activities to Deliver Outputs:

Identifying roads for repairs and maintenance.

Preparing BoQs for roads for pothole repairs, gravelling and drainage construction

Carrying out repairs on identified roads

Marking and signalling of selected roads in the city

Works and Transport

Programme 07 Engineering and Technical Se	rvices		
Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs a	and their c	ost
(Quantity and Location)	Input	USA	ns Thousana
	Total		350,000
	Wage Recurrent		0
	Non Wage Recurrent		0
Output: 04 0604 Street Lights Maintenance	NTR		350,000
Planned Outputs:	Inputs	Quantity	Cos
2800 lights maintained on various roads in the city	Arrears street lighting bills ()	4.0	1,000,000
Activities to Deliver Outputs:	Accessories for street lights maintenance ()	4.0	1,400,000
Procuring equipment and spare parts for street lights in the city.			
Repairing street lights			
	Total		2,400,000
	Wage Recurrent		0
	Non Wage Recurrent		0
Output: 04 06 05 Upgrading of public structures	NTR		2,400,000
Output. 04 0003 Opgraming of public structures			
Planned Outputs:	Inputs	Quantity	
KCCA structures maintained	Offices electrical accessories & repairs ()	4.0	411,261
Activities to Deliver Outputs:			
Repairing and maintenance of non residential buildings electrical infrastructure			
	Total		411,261
	Wage Recurrent		0
	Non Wage Recurrent		0
	NTR		411,261
	GRAND TOTAL		3,961,261
	Wage Recurrent		0
	Non Wage Recurrent		0

NTR

3,961,261

Works and Transport

Vote Function: 04 06 Urban Road Network Development

Project 1253 Kampala Road Rehabilitation

Project Profile

Responsible Officer: Director Works and Engineering

Objectives: •To increase the efficiency of the road network

To reduce vehicle-operation costsTo control mud and dust in the city.

Outputs: •Road Connectivity increased in the city

•Gravel and earth roads upgraded to bitumen standard

•Dilapidated paved roads reconstructed

•Facilities for pedestrians and cyclists increased

Start Date: 01/07/2011 *Projected End Date:* 28/06/2015

Project, Programme	puts for 2013/14 and 2014	2013/14	2014/15
Vote Function Output	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
04 06 80Urban Road Construction	Various roads in the five Divisions of Kampala upgraded Roads planned and Landscaped		kay contracts from 2013/14 ina, are e-1, road constructed in new road construction works eya rise, bad, nda bad,
		Periodic maintenance of 11Km of groads was done. The roads inc Homisdallen- Mabanda, Kyebando 3- Kyebando Ring II, Nyanzi Road, Fa Minawa, Sebuliba Mutumba Rd, Fallawo –Tebuyooleka, St Peters I Kafeero, Kakeeto KAR of Muganzilwazza rd, Mubende and Kya roads	elude, 4X , arouk Keti Road, Irive,
		Rehabilitation of 4km of gravel has done on haji Mumyuka, Lumus, Chu Kisowere and Kisaasi roads.	
		Bitumen road works in progress int Lugoba, Bahai, Jinja road(75%), Kaf Mukasa(95%), Gomotoka(70%) Kyebando central roads.	
		Asphalt works has been completed 10.87Km and drainage works are on a The roads include; Kamuli Link, Ki Kitintale road, Cannon, Circular Drive Valley Drive, Corporation road, Access 2, Wanaichi road, Martyrs, UNEB Arroad, Access road 2, Lakeside road, F Maria road, Mutungo road 1, Mutungo 2, Kabalega, Crescent road Buvuma road.	going. ntu - Road ecess Radio

Road works have just commence on the 6.3Km of upgrading roads to bitumen. These are; Mutundwe, Weraga and

Works and Transport

Vote Function: 04 06 Urban Road Network Development

Project 1253 Kampala Road Rehabilitation

Project, Programme	2013	2013/14		
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
Tot	al 72,900,000	49,139,721	52,900,000	
GoU Developme	nt 72,900,000	49,139,721	52,900,000	
External Financii	ng 0	0	0	
GRAND TOTA	L 72,900,000	49,139,721	52,900,000	
GoU Developme	nt 72,900,000	49,139,721	52,900,000	
External Financin	ng 0	0	0	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 04 0680 Urban Road Construction

Planned Outputs:

Road works continued on contracts from 2013/14

Activities to Deliver Outputs:

Km of road constructed in new road construction works

- Completing the on going bitumen road works which are;
- Bitumen road works on following works road will begin and will be completed in 2015/16

Kawempe Division; Lugoba, Bahai, Kyebando Central, Mutundwe, Weraga, and Wansaso

Makindye Division; Go dowm, Bukasa Ring, Church road and Kibuli road Nakawa Division; Kintu, Canon, Kamuli Link, Circular drive, Valley drive, Corporation, Matyr's road, Wanainchi, Access 2, UNEB Access, Lakeside, Radio Maria, Mutungo-1, Mutungo ring-2, Kabalega crescent, and Buvuma Nsyambya- Katwe

Central Division; Mpabaana, Nakivubo Channel, Luzige, Mengo hill, Mutebi road, Archer Road and Non Motorised Transport Corridor Kawempe Division; Jakaana, Nsooba, Kafeero, Gayaza road – Taibah and Mbogo road

Lubaga Division; Bakuli market lane, Namungoona road and Kiyimba Makindye Division; Nsambu, Jjuko road, Kevina, Appas and

Nakawa Division; Robert Mugabe, Magambo, Kigoowa, Kimera road, Naguru road, and Kisosonkole

Supervising construction of above road works

Procuring contractor for the above road works

Carrying out the above road works

Preparing specifications for the following equipment; 2 Motor Graders CAT 140 or equivalent, 1 Double Drum steel rollers, 2 Cherry Pickers, 2 Backhoe Excavators, 1 Long range excavator and

1 Jet Cleaner

Procuring supplier for the above equipment Maintaining drains(Nakivubo and Lubigi)

Nalahara and Mahalan Britanan Davida and and and	Inputs	Quantity	Cost	
Nalubaga and Nakalere Primary Drainage systems	Consultant supervisors 4 road works ()	0.4	3,000,000	
Constructing Walufumbe and Mayanja North Drainage system	Contractor for road works ()	4.0	49,900,000	
Beginning stone masonry drainage works on the following and be				
completed in 2015\16	Total GoU Development External Financing	5	2,900,000	
Central Division; Nsalo drainage and Kivuulu 2	i			
Rubaga Division; Gabunga, Nsamba, Yelemia and Ssekenge, Nabunya –	GoU Development	5	2,900,000	
approx. 100m gabion walls, Box Culverts along Nabisasiro Channel at	External Financing		0	
Sentema & Mutebi Road, Hoima road – Bawalakata and	····			
Lubaga Road/United Apostolic Church	GRAND TOTAL	52.	,900,000	
Makindye; Gaba Road Box Culvert at Kansanga Channel		5.	2,900,000	
Nakawa; Kawooya drain, Bukoto-Kisaasi Outlets		32	2,900,000	
			0	

Works and Transport

Vote Function: 04 06 Urban Road Network Development

Project 1295 2ND Kampala Institutional and Infrastructure Development Project [KIIDP 2]

Project Profile

Responsible Officer: Manager Project Management

Objectives: Enhanced infrastructure and institutional capacity of KCCA to improve urban mobility in Kampala".

- To "improve quality of roads infrastructure and associated investments in Kampala City for
- improved city mobility".
- To "enhance Institutional capacity of KCCA for infrastructure development and maintenance".

Outputs:

Component 1- City Wide Road Infrastructure and Associated Investments

- Construction of a traffic control center at City Hall,
- KCCA linking all signalized intersections;
- upgrading to a dual carriageway of 24.05 km of roads;
- Reconstruction of 54 km of existing roads;
- Upgrading of about 70 km of existing gravel roads.
- Improvement & signalisation of 27 junctions
- Drainage improvements of Nalukolongo main drainage channel (8 kms),

Component 2 - Institutional and Systems Development Support

- Improved KCCA capacity to implement sub-projects on time and within budget,
- At least 15 percent annual increase in own source revenue (OSR)
- Adequate budget and timely maintenance of existing infrastructure so as to prolong asset life time,
- Introduction of ICT through the use of SMS mobile phone platform for payments of bills and clients feedback.

Start Date:

01/07/2014

Projected End Date:

30/06/2019

Workplan Outputs for 2013/14 and 2014/15

Project, Programme	2013	5/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
04 06 80 Urban Road Construction			Urban roads upgraded to Bitumen	
			KIIDP resettlement action plan implemented	
Tot	tal 0	0	32,517,060	
GoU Developme	ent 0	0	10,000,000	
External Financia	ng 0	0	22,517,060	
GRAND TOTA	AL 0	0	32,517,060	
GoU Developme	ent 0	0	10,000,000	
External Financia	ng 0	0	22,517,060	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input UShs Thousand	d	

Output: 04 0680 Urban Road Construction

Works and Transport

Vote Function: 04 06 Urban Road Network Development

	Project 1295 2ND K	ampala Institutional	and Infrastructure D	evelopment Project	IKIIDP 21
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Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost hs Thousand	
Planned Outputs:	Inputs	Quantity	Cost	
Urban roads upgraded to Bitumen	Compensation for affected properties of KIIDP infr	4.0	10,000,000	
KIIDP resettlement action plan implemented	Contractors for bitumen (road works)	4.0	22,517,060	
Activities to Deliver Outputs:				
Preparing BoQs for roads to be constructed				
Constructing identified roads supervising road works				
Constructing of Nalukolongo Drainage channel Improvement of traffic flow through construction of Makerere hill road, Bukuli- Kasubi- Namungoona into dual carriage ways Improving Bwaise, Fairway and Kabira road junction. Carrying out studies into updating the drainage Master plan, and Multi - modal transport master plan				
Valuation of property affected by KIIDP infrastructure.				
Compensating persons whose property is affected by KIIDP infrastructure				
provision	Total	3	2,517,060	
	GoU Development	1	0,000,000	
	External Financing	2	2,517,060	
	GRAND TOTAL	3	2,517,060	
	GoU Development	1	0,000,000	
	External Financing	2	2,517,060	

Table V3.2: Past and Medum Term Key Vote Output Indicators*

	2013/	14	MTEF Projections		
2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17
hority					
ork Developme	ent				
N/A	417	417 <u> </u>	420		
N/A	2	0	2		
N/A	5	0	5		
N/A	20	5.6	50		
N/A	10	4	50		
N/A	15	5.6	17		
N/A	20	8.1	25		
N/A	2	2	3		
27.970	75.503	50.823	89.378	71.636	
27.970	75.503	50.823			
27.970 27.970	75.503 <i>75.503</i>	50.823 50.823	89.378	71.636	
	Outturn hority ork Developme N/A N/A N/A N/A N/A N/A N/A N/A	2012/13 Approved Plan	Outturn Plan Prel. Actual hority 1000 Models 1000 Models N/A 2 0 N/A 5 0 N/A 20 5.6 N/A 10 4 N/A 15 5.6 N/A 20 8.1 N/A 20 8.1 N/A 2 2 27.970 75.503 50.823 27.970 75.503 50.823 27.970 75.503 50.823	2012/13 Outturn Approved Plan Releases Prel. Actual 2014/15 hority Pork Development N/A 417 420 N/A 2 0 2 N/A 5 0 5 N/A 20 5.6 50 N/A 10 4 50 N/A 15 5.6 17 N/A 20 8.1 25 N/A 2 2 3 27.970 75.503 50.823 89.378 27.970 75.503 50.823 89.378	2012/13

Works and Transport

Medium Term Plans

KCCA is looking for external funding to de-congest Kampala city. The target areas are:

- Signalisation of Junctions Designs ready Dualling Makerere Hill Road Designs ready Reconstruction of Lubiri Ring Road & its Radiants
- Construction of a Central E-W Expressway within the Rail Way Reserve from Namboole to Busega Widening of road links to the Kampala Northern Bypass. Rehabilitation of Roads in Kampala (CBD and Divisions) over a 5year period.
- Reconstruction and rehabilitation of Dilapidated paved Roads Upgrading Unpaved Roads to Bitumen standard Improvement of drainage systems
- Improving Facilities for Non Motorized Transport
- Improvement of traffic management system. Introduction of large Buses on major corridors to the city (Pioneer Easy Bus)
- Restructuring of the current minibus based system to restrict access to the CBD Introduction of a Peak Hour Passenger Train Service (Eastern and Western Leg)
- Removal of Boda-Bodas from the CBD

(i) Measures to improve Efficiency

Procurements of Projects to be implemented in the coming FY are initiated in the preceding FY to ensure starting of implementation on schedule. There is close supervision of contractors and accountability is demanded in case of working on late schedule.

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual 2013/14	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan					
Vote Function:0406 Urb	Vote Function:0406 Urban Road Network Development									
Upgrading to tarmac an	d road drainage									
maintenance streetlight	s									
Maintenance of roads a	nd road drainage				Cost is from roads					
Maintenance of building	ngs									

(ii) Vote Investment Plans

Road works will continue to be major capital investment in the medium term, however, other investments will include and signalling traffic junction.

Table V3.4: Allocations by Class of Output over the Medium Term

= moto + otto = motom of otto otto of otto otto of otto otto of otto otto otto of otto								
	(i) Allocation (Shs Bn)			(ii) % Vote Budget				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expendture(Outputs Provided)	2.6	4.0	0.0		3.4%	4.4%	0.0%	
Investment (Capital Purchases)	72.9	85.4	61.5	164.6	96.6%	95.6%	100.0%	100.0%
Grand Total	75.5	89.4	61.5	164.6	100.0%	100.0%	100.0%	100.0%

Works and Transport

Project, Programme Vote	2013/14	class Capital Purchases over	2014/15
Sunction Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location
	Urban Road Network Development		1
Project 1253 Kampala Road Rei			
40680 Urban Road Construction	Various roads in the five Divisions of Kampala upgraded Roads planned and Landscaped	14.85Km of bitumen roads have been completed. These include; Kisenyi, Mackay and Bazaalabusa roads; Mutungo Biina, Banda Circular and Sadler roads. Others are Nakasero Road, Lumumba Avenue-1, Buganda Road, Queens lane, Wandegeya rise, Lourdel Road, Nakasero rise, Lumumba Avenue-2, Byashara road, Mulondo road, Kabaka'njagala, Kalinda road, Ssekabaka Kintu, Nabunya road, Kabuusu road and Wandegeya Market Parking. Periodic maintenance of 11Km of gravel roads was done. The roads include, Homisdallen- Mabanda, Kyebando 34X, Kyebando Ring II, Nyanzi Road, Farouk Minawa, Sebuliba Mutumba Rd, Keti Fallawo -Tebuyooleka, St Peters Road, Kafeero, Kakeeto KAR drive, Muganzilwazza rd, Mubende and Kyabagu roads Rehabilitation of 4km of gravel has been done on haji Mumyuka, Lumus, Churck- Kisowere and Kisaasi roads. Bitumen road works in progress include, Lugoba, Bahai, Jinja road(75%), Kafume Mukasa(95%), Gomotoka(70%) and Kyebando central roads. Asphalt works has been completed or 10.87Km and drainage works are or going. The roads include; Kamul Link, Kintu - Kitintale road, Cannon Circular Drive Valley Drive, Corporation road, Access Road 2, Wanaichi road, Martyrs, UNEB Access road, Access road 2, Lakeside road, Radio Maria road, Mutungo road 1, Mutungo road 2, Kabalega Crescent road, Buvuma road. Road works have just commence or the 6.3Km of upgrading roads to bitumen. These are; Mutundwe Weraga and Wansaso roads.	

Works and Transport

Project, Programme	2013/14		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Total	72,900,000	49,139,721	52,900,000
GoU Development	72,900,000	49,139,721	52,900,000
External Financing	0	0	0
Project 1295 2ND Kampala Ins	titutional and Infrastructure Developm	ent Project [KIIDP 2]	
040680 Urban Road Construction			Urban roads upgraded to Bitumen
			KIIDP resettlement action plan implemented
Total	0	0	32,517,060
GoU Development	0	0	10,000,000
External Financing	0	0	22,517,060

(iii) Priority Vote Actions to Improve Sector Performance

NA

Table V3.6: Vote Actions to Improve Sector Performance

2013/14 Planned Actions:	2013/14 Actual Actions:	2014/15 Planned Actions:	MT Strategy:					
Sector Outcome 2: Safe and Efficient Construction Works.								
Vote Function: 04 06 Urban Road Network Development								
VF Performance Issue:								

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

,	2012/13 Outturn	2013/14 Appr. Releases Budget End Mar		MTEF F 2014/15	Budget Proje 2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
0406 Urban Road Network Development	27.970	75.503	50.823	89.378	71.636	175.203
Total for Vote:	27.970	75.503	50.823	89.378	71.636	175.203

(i) The Total Budget over the Medium Term

In the medium term UGX. 83.381Bn, 61.514Bn, and 164.573 is appropriated for the Engineering and Works directorate of KCCA in each of the years respectively. In those years only UGX. 3.961Bn, 5.584Bn and UGX 6.143Bn will be from Non tax revenue. The FY 2014/15 and 2016/17, KCCA will receive UGX. 22.5Bn and UGX. 102.2Bn as World bank loan towards infrastructure development.

(ii) The major expenditure allocations in the Vote for 2014/15

The major expenditure will be in road construction and rehabilitation.

(iii) major planned changes in resource allocations within the Vote for 2014/15

While there are no major changes in resource allocations, funds have been allocated for purely drainage construction even when not directly related to roads. Some funds have been allocated to street lighting.

Works and Transport

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	<u> </u>		<i>,</i>					
2013/14 Approved Budget					2014/1	5 Draft Esti	mates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	0.0	0.0	2,602.6	2,602.6	0.0	0.0	3,961.3	3,961.3
211102 Contract Staff Salaries (Incl. Casuals, Temp	0.0	0.0	0.0	0.0	0.0	0.0	350.0	350.0
223005 Electricity	0.0	0.0	0.0	0.0	0.0	0.0	1,000.0	1,000.0
228003 Maintenance - Machinery, Equipment & Fu	0.0	0.0	1,402.6	1,402.6	0.0	0.0	1,811.3	1,811.3
228004 Maintenance - Other	0.0	0.0	1,200.0	1,200.0	0.0	0.0	800.0	800.0
Output Class: Capital Purchases	72,900.0	0.0	0.0	72,900.0	62,900.0	22,517.1	0.0	85,417.1
231003 Roads and bridges (Depreciation)	65,474.1	0.0	0.0	65,474.1	49,900.0	22,517.1	0.0	72,417.1
281503 Engineering and Design Studies & Plans for	4,425.9	0.0	0.0	4,425.9	10,000.0	0.0	0.0	10,000.0
281504 Monitoring, Supervision & Appraisal of cap	3,000.0	0.0	0.0	3,000.0	3,000.0	0.0	0.0	3,000.0
Grand Total:	72,900.0	0.0	2,602.6	75,502.6	62,900.0	22,517.1	3,961.3	89,378.3
Total Excluding Taxes, Arrears and AIA	72,900.0	0.0	0.0	72,900.0	62,900.0	22,517.1	0.0	85,417.1
***where AIA is Appropriation in Aid								

V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(a) Gender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance household

incomes

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the

stakeholders on

Issue of Concern: Proposed

Interventions

Budget Allocations UGX billion

Performance Indicators

Vote: 122

Works and Transport

Kampala Capital City Authority

(b) HIV/AIDS

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Intervensions

- 1. Providing ARVs, treatment and care to AIDS patients.
- 2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counseling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counseling on HIV|AIDS.

Issue of Concern: Expand public health services

Proposed Intervensions

Increase coverage area

Budget Allocations UGX billion

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(c) Environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

0

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in

neighbourhoods

Proposed Interventions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX billion 1.395749982

Performance Indicators Number of open space covered

Objective: 1. Collecting solid waste in the five divisions of the city.

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Interventions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Verified Outstanding Arrears for the Vote

(iii) Tax Revenue Collections

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel Actual	2014/1 Project	
Miscellaneous receipts/income				0.0	000	94.473
	Total:			0.0	000	94.473

Education

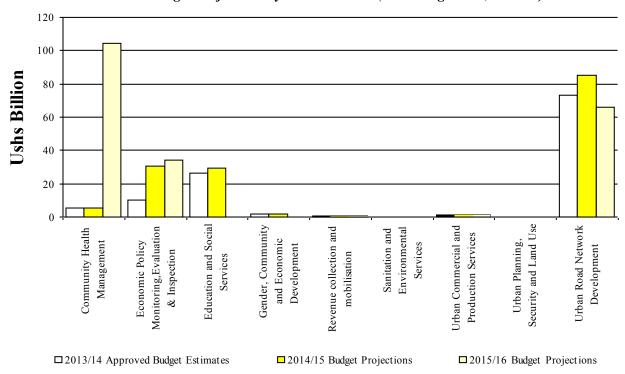
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013		MTEF Budget Projections		
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	16.229	18.711	15.068	21.517	21.517	25.068
Recurrent	Non Wage	3.695	5.568	5.545	5.568	5.679	5.935
Davidanma	GoU	1.215	2.305	1.915	2.145	1.320	1.386
Developmen	Donor	0.000	0.000	0.000	0.000		
	GoU Total	21.139	26.583	22.527	29.230	28.517	32.389
		21.139	26.583	22.527	29.230		
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	21.139	26.583	22.527	29.230	N/A	N/A
(iii) Non Tax	(iii) Non Tax Revenue		1.175	1.188	2.394	3.527	3.879
	Grand Total	21.139	27.758	23.716	31.624	N/A	N/A
Excluding	Taxes, Arrears	21.139	27.758	23.716	31.624		

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Education

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- 22 classroom block is under construction at Kampala High school with support from World Bank and MoES. Works are at first floor slab level.
- 10 schools were provided with VIP toilets and 2 schools with water borne toilets with support from AMREF, while a toilet facility was provided at St. Denis Ssebugwawo with support from ADB.
- 28 schools have been provided with second hand furniture from KCCA offices and 17 schools were
- provided with computers with support from USAID and MoES. Meanwhile, energy saving stove was provided with support from Living Earth Organisation.
- A Draft Five years Education Directorate Strategic Plan was prepared
- 95 teachers were trained in ICT, 2staff in children's library project workshop, a staff in beyond Assess conference Cape Town, and a staff in Digital Ambassadors refresher training and 320 scouting guide books were provide to schools.
- 1392 schools were inspected for compliance to Basic requirements, Minimum standards, accommodation of examination centers, Licensing, and recommended for registration.

Tourism

- 65 guides were trained in international urban tourism guiding best principles and were sensitised about KCCA's strategic plans for urban tourism development.
- The Kampala Tourism Web portal prototype was published and information was collected for use in the subsequent website development
- Three (3) Tourism Sensitisation meeting was held for Public and Private Head teachers and Proprietors on the strategy of Tourism as a form of learning in schools
- Two proposals for tourism development and visibility were prepared and submitted to Physical Planning Directorate; these are; Tourism Information Centre, City Tourism Bus proposal and the Conference, Exhibition and Entrainment centre. A number of artefacts and old photographs for the development of the information centre were collected
- KCCA completed and submitted an MOU with Wavah Books for Tourist Guide publications
- The unit Participated in the organisation, panel of discussion and other activities to sensitise about tourism and events in three festivals i.e. National Youth Festival, Uganda Film Festival and Bayimba International Festival
- Tourism unit mobilised and participated in several tourism promoting events. These include; Kampala City Festival 2013 (where some partners contributed towards the event; Imperial Group of Hotel -25,000,000; Cassia Lodge 5,000,000, Uganda Wildlife Authority 5,000,000 and UWEC -6,000,000). Other events participated in are; Miss Tourism Pageant, Uganda Annual Tourism Expo, the Uganda Tourism Association Annual Tourism Forum and the National Tourism Master Plan retreat where Kampala Tourism Strategies were discussed and incorporated in the National Master Tourism Plan.

Library

- Consultant to work on automation of library has been identified and the contract has been signed and 2600 books had their bibliographic detail captured.
- 30 KCCA staff were trained in usage of e-resources, and Held 2 children's reading tents one for the slum children and another for school children as part of the as way of promoting library services through comprehensive marketing strategy.
- 102 teachers from public schools were trained. These training were funded by British Council Under the schools online program.
- The Department developed concepts to promote the library and reading culture, these are; Nelson Mandela Children's reading tent, E-learning centres in primary schools, Library Member and Business Centre. In the third quarter 37 schools participated in the reading tent activities.

Education

- A donation of 10 computers was received together with furniture and wireless Internet connectivity for a period of 1 year. Meanwhile Koha integrated library system was installed
- Library services were provide to 5492 adult library users and 714 children users. These came to the library for various services like Internet services, use reading materials, photocopying among other services offered. Resource utilization tracking card was developed and the net café internet was launched
- The construction of Rubaga Division Urban Council Library has been completed, awaits stocking and official launching;
- A number of partnerships have been formed including partnership with Children International in Uganda, National Book Trust of Uganda, Kawempe Youth Centre, Peace Corps Uganda, and British Council. These are intended to promote the interests of the library
- The Library has been designated as the KCCA Institutional Repository for all KCCA publications; A collection of over 20million has been secured for both the Children's and Adult Library;
- Library Guidelines have been developed.

Sports and Games

- KCCA Draft Sports policy was reviewed.
- Ball games completions and music festivals were held from Schools level to national competitions level. The
 department organised and participated in several corporate sports events, including EALASCA in
 Bujumbura, the corporate league, MTN Kampala Marathon with 100 Staff and HOPE WORD marathon. The
 Sports department organised recreation events for staff including; Aerobics classes and swimming classes,
 and KCCA management staff Vs the URA management staff friendly match.
- KCCA Sports clubs participated in several sports events, including, FUFA super league events, Uganda Cup, Mapinduzi cup in Zanzibar, National basketball league, National Netball league and National Volley ball Championship. Other sports events participated in include; National championships in Mbale where ladies came third and men came fifth; KAVC memorial tournament, where ladies emerged third and Zone V championships in Bujumbura where ladies become the third. KCCA FC participated in the CAF champions' league advancing the preliminary stages tor the first round beating Sudan and
- losing to Zambia. Other major corporate sports events organised include; East Africa Local Authorities Sports and Cultural games (EALASCA) in Bujumbura, the corporate league, MTN Kampala Marathon HOPE WARD marathon and Kabaka's birthday run.
- KCCA Netball Club participated in the East Africa Netball championships in Dar es Salaam where it came out fourth in their group meanwhile the same Netball club participated in the National Netball Rally in LUWEERO finishing 4th overall.
- KCCA volley ball club Participated in Makerere Open, Ndejje open and the KIU open.
- KCCA Boxing Club participated in the National open boxing championships emerging as the 5th out of 28 teams.
- KCCA Athletics team participated in the National cross country and the National over distance
- Ten KCCA schools have been earmarked, site analysis done and architectural work under way for development and improvement.

School Infrastructure

- Staff houses at Kigoowa st. Lawarence and Kawempe CoU P/S were completed.
- Lightening conductors have been provided to East Kolol, Old Kampala, Mpererwe, Mulago St. Martin, Kasubi CoU, Uganda Martyras, Nsanbya St. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools.
- Renovation of teachers, houses at East Kololo P/S was completed.
- Toilets in Katwe and Ggaba Demonstration Primary schools were completed.
- Renovation of Kisugu P\S classroom block was completed while renovation of Naggulu Katali staff quarters are at roofing level.
- 680 Desks were provided to Mpererwe, Kisaasi ,Mackay Memorial, Kitebi, St. James Biina, Murchison Bay, Kibuye P\S and St. Peter Nsambya Primary schools
- 10 stance water borne Toilet at Summit view primary school was completed.
- Ten KCCA schools' playgrounds have been earmarked, site analysis done and architectural work underway for development and improvement for private and public partnerships.

Education

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

	2014/13 Flunneu Key vole O	3/14	2014/15
Vote, Vote Function Key Output	Planned outputs	Achievements by End March	Planned Outputs
Vote: 122 Kampala Capi			
	ication and Social Services		
Output: 070802 Description of Outputs:	School Inspection 1,000 Primary schools inspected; 300 secondary schools	231 Nursery schools, 266 Primary schools and 58 secondary schools were inspected for compliance to Basic requirements, Minimum standards, accommodation of examination centers, .Licensing, recommended for registration.	700 Primary schools inspected 100 secondary schools inspected and
0			
Output: 070803 Description of Outputs:	Community civic education N\A	No funds were allocated this year for this outpu	No funds have been allocated to carry out community civic Education
Output: 070804	Sports Development		
Description of Outputs:	No funds for text books provision	Acquired 230 story books, and 335 books in different subjects were acquired.	Community Sports development in the 5 Divisions. KCCA Affiliated sports clubs facilitation and KCCA Football club maintenance.
Output: 070851	Primary education services		
Description of Outputs:	Better performance in primary schools	On average 1,560 qualified teachers were in primary schools.	increase in the number of primary school enrolment.
Output: 070852	Secondary education services		
Description of Outputs:	Better performance in secondary schools		Improved number of secondary enrolment
Output: 070853	Tertiary education services		
Description of Outputs:	N/A	N/A	Increased number of tertiary school enrolment.
Output: 070880	Primary education infrastructur	e construction	
Description of Outputs:	Better learning environment	- Kawempe CoU P/S staff houses have been completed.	Average construction status in different schools.
O. 4. 4. 070001		- Lightening conductors have been provided to East Kololo, Old Kampala, Mpererwe, Mulago st. Martin, Kasubi CoU, Uganda Martyras, Nsanbya St. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Renovation of teachers, houses at East Kololo P/S was completed Toilets in Katwe and Ggaba Demonstration Primary schools were completed 425 Desks were provided to Mpererwe, Kisaasi, Kitebi, St. James Biina and Murchison	
Output: 070881	Secondary education infrastruct		
Description of Outputs:	No funds for secondary school infrastructure construction.	Construction of Kansanga seed secondary school is on second floor level and roofing is to begin in third quarter.	Average construction status in Kasanga Seed School.

Education

Vote, Vote Function		2013/14	2014/15
Key Output	Planned outputs	Achievements by End March	Planned Outputs

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- Education sector strategy and Investment Programme developed
- Enhanced and increased equitable access to education and training opportunities to all. Library services in schools and communities promoted
- Tourism promoted in the City (25million)
- Quality of learning and training enhanced in all the education institutions; Games and sports promoted in the city
- Sports and games facilities developed in the city

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function:	07 08	Education and Social Services
Vote Function Profile		

Director Education and Social Services Responsible Officer:

To support, guide, coordinate, regulate and promote quality Education, Sports and Services:

Recreation within the City.

Vote Function Projects and Programmes:

Project	t or Programme Name	Responsible Officer
Recurr	ent Programmes	
11	Education and Social Services	Director Education services
Develo	pment Projects	
0115	LGMSD (former LGDP)	Directors for Public Health, Education, Community Dev"t and Human
0423	Schools' Facilities Grant	Director Education Services

Programme 11 Education and Social Services

Programme Profile

Responsible Officer: **Director Education services**

To improve the quality of education at the primary level through regular Objectives:

monitoring and supervision. To enhance the management of education services delivery at

community service centres. To improve the quality of Universal Primary Education

Outputs: Improved staff pass rate. Level of functional literacy and skills developed. Proportion of

schools with requisite facilities for education facilitation

Workplan Outputs for 2013/14 and 2014/15

Project, Programme		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
07 08 01 Policies, Laws and strategy development	Education sector strategy and Investment Programme developed Enhanced and increased equitable access to education and training opportunities to all.	22 classroom block is under construction at Kampala High school with support from World Bank and MoES. Works are at first floor slab level. Toilet facility was provided at St. Denis Ssebugwaawo with support from ADB. 10 schools were provided with VIP toilets and 2 schools	Education sector strategy and Investment Programme developed Enhanced and increased equitable access to education and training opportunities to all.
	Tourism promoted in the City		

Education and Social Services

0700

Education

Vote Function.

rote I unction.	0700 Euneunon	unu sociui sci vices				
Programme 11 Education and Social Services						
Project,		2013/14	2014/15			
Programme Vote	Approved Budget, Planned	Zapenarea e ana	Proposed Budget, Planned			
Function Output	Outputs (Quantity and		Outputs (Quantity and Location)			
I ICL Tl	Location)		,			

- Energy saving stoves provided with support from Living Earth Organisation.
- 17 schools were provided with computers with support from USAID and MoES
- 28 schools provided with furniture from KCCA offices
- 320 scouting guide books were provide to schools.
- A Draft 5 years Education Directorate Strategic Plan was prepared
- Staff capacities were built. 95 teachers in ICT, 2 staff in children's library project workshop, a staff in beyond Assess conference Cape Town, and a staff in Digital Ambassadors refresher training.

Tourism

- 65 guides were trained in international urban tourism guiding best principles and were sensitised about KCCA's strategic plans for urban tourism development.
- Published the Kampala Tourism
- Web portal prototype and collected information for use in the subsequent website development
- Three (3) Tourism Sensitisation meeting was held for Public and Private Head teachers and Proprietors on the strategy of Tourism as a form of learning in schools
- Two proposals for tourism development(Tourism Information Centre, City Tourism Bus, Conference, Exhibition and Entrainment centre).
- Artefacts and old photographs for the development of the information centre collected
- Signed MOU with Wavah Books for Tourist Guide publications
- Mobilised and participated in several tourism promoting events. These include; Kampala City Festival 2013 (where some partners contributed towards the event ;Imperial Group of Hotel - 25,000,000; Cassia Lodge 5,000,000, Uganda Wildlife Authority 5,000,000 and UWEC -6,000,000).
- participated in are; Miss Tourism Pageant, Uganda Annual Tourism Expo, the Uganda Tourism Association Annual Tourism Forum and the National Tourism Master Plan retreat where Kampala Tourism Strategies were discussed and incorporated in the National Master Tourism Plan.

Library

- Consultant to work on automation of library has been identified and the contract has been signed and 2600 books had their bibliographic detail captured.
- Trained 30 KCCA staff in usage of e-resources, Held 2 children's reading tents one for slum children and for school children as part of the as way of promoting library services through comprehensive marketing strategy.
- Trained 102 teachers from public schools funded by British Council Under the schools online program.
- Developed concepts to promote the library and reading culture, Nelson Mandela Children's reading tent, E- learning centres in primary schools, Library Member and Business Centre. 37 schools participated in the reading tent activities. Received a donation of 10 computers, Furniture and wireless Internet connectivity for a period of 1year.
- Installed Koha integrated library system
- Served 5492 adult library users and 714 children users. These
 came to the library for various services like Internet services, use
 reading materials, photocopying among other services offered.
- Developed the resource utilization tracking card and launched the net café internet. Identified the Rubaga division library site and Contractor was secured and contract has been signed for establishing two libraries.

Education

Vote Function: 07	8 Education and Social Services				
Programme 11 Education and Social Services					
Project,	201	3/1	2014/15		
Programme Vote	Approved Budget, Planned Outputs (Quantity and	Expenditure and Preliminary Outputs	Proposed Budget, Planned Outputs		
Function Output	Outputs (Quantity and	(Ouantity and	(Quantity and		

Total	25,000	8,120	94,006
Wage Recurrent	0	0	0
Non Wage	0	0	0
Recurrent NTR	25,000	8,120	94,006

07 08 02 School Inspection

Quality of learning and training enhanced the in all the education institutions 1392 schools were inspected for compliance to Basic requirements, Minimum standards, accommodation of examination centres, .Licensing recommended for registration

Quality of learning and training enhanced in all the education institutions

Project, Programme Vote Function Output UShe Thousand	Approved Budget, Planned Outputs (Quantity and Location)	2013/14 Expenditure and Preliminary Outpu		2014/15 Proposed Budget, Planned Outputs (Quantity and Location)
	Total	180,500	96,788	180,501
Wage	2	0	0	0
Non Wag	e	80,500	31,227	80,501
	NTR	100,000	65,561	100,000
07 08 03 Community civid	1 0			Tourism promoted in the City
education implemented in various communities		IS		Library services provided to city communities
	Total	0	0	66,832
	Wage	0	0	0
	Non Wage Recurrent	0	0	0

07 08 04Sports Development Games and sports events other cocurricular activities in schools organized. KCCA Draft Sports policy was reviewed.

Ball games completions and music festivals were held

- Organised and participated in several corporate sports events, including EALASCA in Bujumbura, the corporate league, MTN Kampala Marathon with 100 Staff and HOPE WORD marathon.
- Organised recreation events for staff including; Aerobics classes and swimming classes,
- KCCA Sports clubs participated in several sports events,
 Games and sports promoted in the city Sports and games facilities promoted in the city
- KCCA Athletics team participated in the National cross country and the National over distance
- Ten KCCA schools have been earmarked, site analysis done and architectural work under way for development and improvement.

Education

Vote Function: 07 08 Education and Social Services

Project, Programme	2013		2014/15
UShe Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Total	1,050,000	1,113,951	2,133,353
Wage Recurrent	. 0	0	0
Non Wage Recurrent	0	0	0
NTR	1,050,000	1,113,951	2,133,353
7 08 07 Primary Education Services (Wage)	1560 Teacher salaries paid	On average 1550 UPE Primary School teacher were paid monthly salaries for the period January to March, 2014	1560 Teacher salaries paid
Total	11,381,048	9,557,206	7,356,388
Wage Recurrent	11,381,048	9,557,206	7,356,388
Non Wage Recurrent	• 0	0	0
7 08 08 Secondary Education Services (Wage)	1260 Teacher salaries	On average 1379 Government aided School teacher were paid monthly salaries for the period January to March, 2014.	1260 Teacher salaries paid
Total	6,627,592	5,521,760	11,920,369
Wage Recurrent	* *	5,521,760	11,920,369
Non Wage Recurrent		0	0
809Tertiary Education Services (Wage)	Wages for 90 Tertiary Education Institutions staff paid	On average 170 staff in Government aided Tertiary institutions were paid monthly salaries for January to March 2014	Wages for 90 Tertiary Education Institutions staff paid
Total	702,036	0	2,240,521
Wage Recurrent	702,036	0	2,240,521
Non Wage Recurrent	0	0	0
851Primary education services	81 Government aided Primary schools provided with Capitation Grant	81 Government aided primary schools were paid their UPE capitation grant	81 Government aided Primary schools provided with Capitation Grant
	Implementing the Primary Education services framework		Implementing the Primary Education services framework
Total	435,311	432,679	435,311
Wage Recurrent	0	0	0
Non Wage Recurrent	435,311	432,679	435,311
08 52Secondary education services	Capitation Grant to 20 USE schools provided	20 Government USE schools received their termly transfers	Capitation Grant to 20 USE schools provided
	Framework for delivery of secondary schools Implemented		Framework for delivery of secondary schools Implemented
Total	2,423,722	2,423,722	2,423,722
Wage Recurrent	, ,	0	0
Non Wage Recurrent		2,423,722	2,423,722
	Transfers to one tertiary	Transfers were made to Uganda school for the deaf.	Transfers to one tertiary institutions
0853Tertiary education services	institutions		
·		12.773	12.773
0853Tertiary education services Total Wage Recurrent	12,773	12,773 0	12,773 0

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Hd	ນເດລ	tı∩r

Vote Function:	07 08	Education	and Socia	l Services
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Programme	11	Education	and	Social	Services
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Project, Programme 2013/14		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity a Location)	Proposed Budget, Planned Outputs (Quantity and Location)
07 08 54 Health Training Institutions	Transfers to six Health Training Institutions	Quarterly transfers were made Health Training Institutions(Bupsychatry clinical officers: Butabika psychatry nursing: Mulago nursing and midwifery t school, health Tutor's College, M Para medical school and Public nursing College)	utabika Institutions school, school, raining Mulago
Tota	2,298,545	2,298,545	2,298,545
Wage Recurren	nt 0	0	0
Non Wage Recurren	2,298,545	2,298,545	2,298,545
07 08 55Primary Teachers' Colleges	Transfers to one school for the teachers' Colleges	· · · · · · · · · · · · · · · · · · ·	Transfers to one school for the teachers' Colleges
Tota	d 316,951	316,951	316,951
Wage Recurren	nt 0	0	0
Non Wage Recurren	316,951	316,951	316,951
GRAND TOTAL	L 25,453,480	21,782,496	29,479,272
Wage Recurren	18,710,677	15,078,966	21,517,279
Non Wage Recurrer	st 5,567,803	5,515,898	5,567,803
NT	R 1,175,000	1,187,631	2,394,191

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outpu	its and their cost
(Quantity and Location)	Input	UShs Thousand

Output: 07 08 01 Policies, Laws and strategy development

Planned Outputs:	Inputs	Quantity	Cost
Education sector strategy and Investment Programme developed	Extra culicular activities & teacher trainings ()	3.8	94,006
Enhanced and increased equitable access to education and training			

opportunities to all. Activities to Deliver Outputs:

Implementing the education strategy

Carrying out education management activities

Total	94,006
Wage Recurrent	0
Non Wage Recurrent	0
NTR	94,006

Output: 07 08 02 School Inspection

Planned Outputs:	Inputs	Quantity	Cost
Quality of learning and training enhanced in all the education	Administration allowances for PLE activities	1.0	18,000
institutions;	Consultant for inspection guidelines	1.0	12,000
Activities to Deliver Outputs:	Consultant for Information managemnet Potal	1.0	8,000
Inspecting primary and secondary schools	Logistics for Education service staff (1.0	20,501
Organising PLF mock and PLF final earninations for 2014	Printing Mock P.5 & P.6 Exams	4.7	82,000

Developing and pretesting of Education Information Management Portal

Developing, illustrating and disseminating of inspection guidelines

Refresher Training for Education Service Officers

Education

Vote Function: 0708 Education and Social Services

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 07 0803 Community civic education

Planned Outputs:	Inputs	Quantity	Cost
Tourism promoted in the City	Consultant to develop tourism products. ()	1.0	5,000
Library services provided to city community	contactor to develop & print IEC tourism materials ()	4.0	15,000
Activities to Deliver Outputs: Identifying, profiling and developing new tourism products and standards	Holding of reading tents in different division Introduction of mobile library services.	ns in the city	
Organising stakeholders engagments to promote tourism. Acquiring of e-resources and digitization of library controls.		f library resour	ces
Promoting small scale enterprises through Kampala Tourism expo.	Digitization of some hard copies of information		
Promoting quality assurance in hospitality facilities Policy Draft, stakeholders, notifications, benchand public libraries		chmarking oth	er cities

Library

Sensitizating and publishing Library services through different activities.

Training of Capacity building for teacher-librarians in schools Training of local communities in book box management and reading promotion

Partner with other institutions libraries to improve accessibility to information.

Construction of a Multi-Purpose Structure housing a Children's Library
, Adult Library, Youth Employment Services Bureau, Health Center &
Recreational Center

Contract staff ()	2.5	29,832
Firmto train quality assurance 4 hospitaility ()	1.0	5,000
Venue, meals, training materials & refunds ()	4.0	12,000
Contract staff (Person Years)	0.0	0

Total	66,832
Wage Recurrent	0
Non Wage Recurrent	0
NTR	66,832

Output: 07 08 04 Sports Development

Planned Outputs:	Inputs
Games and sports promoted in the city	Contract staff ()
	Electricity biils for Lugogo indoor stadium ()
Sports and games facilities promoted in the city	Facilitation for ELASCA games ()
Activities to Deliver Outputs:	KCCA clubs sports Kits and accessories ()
C.,	Logistics for KCCA sports men and women ()

Sports clubs activities; national and international games Community sports competitions; division competitions and outreaches corporate sports; corporate league, friendly matches

Staff recreation programs; inter directorate competitions, aerobics and gymnastics.

Training of games teachers and coaches

Inpuis	Quantity	Cosi
Contract staff ()	34.5	412,200
Electricity biils for Lugogo indoor stadium ()	4.0	12,000
Facilitation for ELASCA games ()	1.0	252,280
KCCA clubs sports Kits and accessories ()	4.0	55,000
Logistics for KCCA sports men and women ()	10.3	387,268
Players winning bonus ()	4.0	20,000
Refreshments 4 staff and community sports &women ()	1.4	70,205
Sponsorship to KCCA afiliated clubs eg netball clb ()	4.0	350,000
Tickets & perdiem for Sports men, women& officials ()	15.2	569,000
Water bills for Lugogo indoor stadium ()	4.0	5,400
Contract staff (Person Years)	0.0	0

Total	2,133, 353
Wage	0
Recurrent	0
Recurrent	0
NTR	2,133,353

acation

Vote Function: 07 08 Education and Social Services Programme 11 Education and Social Services				
Output: 07 0807 Primary Education Services (Wage)				
Planned Outputs: 1560 Teacher salaires paid Activities to Deliver Outputs:	Inputs Permanent Staff (Person Years)	Quantity Cos , 1,560.0 7,356,388		
Processing salary payments for Primary school teachers.	m	# 357 200		
	Total Wage Recurrent Non Wage Recurrent	7,356,388 <i>7,356,388 0</i>		
Output: 07 08 08 Secondary Education Services (Wage)				
Planned Outputs: 1260 Teacher salaries paid Activities to Deliver Outputs: Processing salary payments for secondary school teachers.	Inputs Permanent Staff (Person Years)	Quantity Cost 1,260.0 11,920,369		
	Total	11,920,369		
	Wage Recurrent Non Wage Recurrent	11,920,369 0		
Output: 07 08 09 Tertiary Education Services (Wage)				
Planned Outputs: Wages for 90 Tertiary Education Institutions staff paid Activities to Deliver Outputs: Processing salary payments for staff in terciary Education institutions.	Inputs Permanent Staff (Person Years)	Quantity Cos 90.0 2,240,521		
1 rocessing saidly payments for start in teretary Education institutions.	Total	2,240,521		
	Wage Recurrent Non Wage Recurrent	2,240,521		
Output: 07 0851 Primary education services				
Planned Outputs: 81 Government aided Primary schools provided with Capitation Grant Implementing the Primary Education services framework Activities to Deliver Outputs:	Grant or Transfer Transfers to 81 government aided schools	Cost 435,311		
Transfering funds to the 81 government aided primary schools.				
	Total Wage Recurrent	435,311 0		
	Non Wage Recurrent	435,311		
Output: 07 08 52 Secondary education services				
Planned Outputs: Capitation Grant to 20 USE schools provided	Grant or Transfer Transfers to 20 universal education secondary	Cos : 2,423,722		
Framework for delivery of secondary schools Implemented Activities to Deliver Outputs:				
Transering funds to the 20 USE schools.	Total	2,423,722		
	Wage Recurrent Non Wage Recurrent	0 2,423,722		

Education

Vote Function:	0708	Education	and Social S	Corvices
role ranclion.	<i>U / UO</i>	Luucuuon	unu Sociui L	<i>jei vi</i> ces

Programme 11 Education and Social Services

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver output	s and their cost
(Quantity and Location)	Input	UShs Thousand

Output: 07 0853 Tertiary education services

Planned Outputs:	Grant or Transfer	Cost
Transfers to one tertiary institutions	Transfer to Autonomous Institutions Sch for the deaf	12,773
Activities to Deliver Outputs:		
Tranfering funds to Technical school for the deaf.		
	Total	12,773
	Wage Recurrent	0
	Non Waga Recurrent	12 773

Output: 07 0854 Health Training Institutions

Planned Outputs:	Grant or Transfer	Cost
Transfers to six Health Training Institutions	Transfers to health training institutions eg Butabika	2,298,545
S	phyt nursing sch, Mulago nursing sch	2,270,515
Activities to Deliver Outputs:	Fig. 1	
Transferring funds to the health institutions such as		
Butabika Hospital(Training wing), Mulago Nursing training		
wing	Total	2,298,545
	Wage Recurrent	0
	Non Wage Recurrent	2,298,545

Output: 07 0855 Primary Teachers' Colleges

Planned Outputs:Grant or TransferCostTransfers to one school for the teachers' CollegesTransfers to Kibuli TTC316,951

Activities to Deliver Outputs:

Transfering funds to Kibuli Teachers' college

Total	316,951
Wage Recurrent	0
Non Wa ge	0
Recurrent	316,951
Wage Recurrent	21,517,279
Non Wage Recurrent	5,567,803
NTR	2,394,191

Project Profile

- To strengthen Public Financial Management and enhance efficiency, effective, transparent and accountable use of public resources as basis to poverty alleviation
- To support local government infrastructure development, supported by Uganda Government through Local Development Grant (LDG).
- To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.
- To support local Government Capacity Building activities.
- Infrastructure provided in areas including; roads, drainage, health and education.
- Micro capital grants provided for small scale enterprises
- Staff capacities built

Education

Vote Function: 0708 Education and Social Services

Workplan	Outputs	for	2013/14	and	2014/15
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Project, Programme	2013	/14	2014/15		
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)		
0 05 51Small scale business promotion	About 200 Small scale enterprises and CBOs groups promoted under CDD grant	CDD beneficiaries were as follows: 17 groups from central with 568 beneficiaries out of whom 394were female; 53 groups from Kawempe with 1381 beneficiaries out of whom 750 were female; 61 groups from Makindye with 1482 beneficiaries out of whom 995 were female; 65 groups from Nakawa with 1754 beneficiaries out of whom 1199 were female and 59 groups from Lubaga with 1653 beneficiaries out of whom 1001 were female.	200 Small scale enterprises and CBOs groups promoted under CDD grant		
Tota	1,376,416	1,264,980	1,376,416		
GoU Developmen	1,376,416	1,264,980	1,376,416		
External Financing	g 0	0	0		
0 0572Government Buildings and Administrative Infrastructure			Kabalagala Youth centre completed		
Tota	ıl 0	0	350,000		
GoU Developmen	nt 0	0	350,000		
External Financin	g 0	0	0		
GRAND TOTAL	1,376,416	1,264,980	1,726,416		
GoU Developmen	1,376,416	1,264,980	1,726,416		
External Financing	g 0	0	0		

Workplan Outputs for 2013/14 and 2014/15

Workpian Outputs for 2013/14 and 2014/15					
Project, Programme	2	2013/14	2014/15		
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and	Proposed Budget, Planned Outputs (Quantity and Location)		
08 07 80Health Infrastructure Construction	Maternity ward at Kawaala H/C expanded and kitebi health centre renovated	Construction works and upgrade Kawempe and Kiruddu Health centre 170 bed hospitals have started. By the othird quarter civil works had comme on setting the foundations of the faciliti Works on Kitebi health centre have rea 20% with plinth and super structure wadone. The works on renovation of City Morare on-going and are 75% completed. Kawaala Health Centre is still at Deand BOQs development stage	with medical equipment e end Health centres renovated and remodeled to accommodate threater (Komambogamaternity & child ward, Kisugu-theater & Kawalamaternity ward) tuary		

Maintenance work has been carryed out on City hall, Kawaala, Kisugu, Kiswa and

komamboga Health centres

Education				
Vote Function: 07	08 Education	n and S	ocial Services	
T GoU Developn External Financ		1,729,892 1,729,892 0	415,530 <i>415,530 0</i>	3,309,582 <i>1,333,862 0</i>
GRAND TOT	AL	1,729,892	415,530	3,309,582
GoU Developm	ent	1,729,892	415,530	1,333,862
External Financ	ing	0	0	0
Workplan Outputs	s for 2013/14 ar	nd 2014/1	15	
Project, Programme		2013	5/14	2014/15
Vote Function Output UShs Thousand	Approved Budget Outputs (Quantity Location)		Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
07 08 80Primary education infrastructure construction	Primary school te houses constructe Classrooms renov	ed	Staff houses at Kigoowa st. Lawarence and Kawempe CoU P/S were completed. Lightening conductors have been provided to East	Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools. VIP toilet with water system constructed at St. Jude Naggulu.
	constructed 10 Pr school provided with lighting cond	,	Kolol, Old Kampala, Mpererwe, Mulago st. Martin, Kasubi CoU, Uganda Martyras, Nsanbya st. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Rennovation of teachers, houses at East Kololo P/S was completed.	
			Toilets in Katwe and Ggaba Demonstration Primary schools were completed.	
Т	otal	1,000,000	665,459	840,000
GoU Developn	ient	1,000,000	665,459	840,000
External Financ	cing	0	0	0
GRAND TOT	AL	1,000,000	665,459	840,000
GoU Developm		1,000,000	665,459	840,000
External Finance		0 -d 2014/1	0	0
Workplan Outputs Project, Programme	5 10F 2U13/14 ar	10 2014/ 2013		2014/15
Vote Function Output UShs Thousand	Approved Budget Outputs (Quantity Location)		Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
13 49 37Human Resource Development and orgainsational restructuring	Staff capacities E	Developed	1516 staff attened internal trainings. Trainings included; Orientation (Law Enforcement), Driving Test , Energy Management, Public Procurement and contracts Management, Closing Leadership Gap, Customer Care	Developed capacities for the KCCA staff. Kawempe office block completed

Training.

Customer Care, Law Enf

Enforcement

Education

Vote Function: 0708 Education and Social Services

Project 0115 LGMSD (former LGDP)

	•		
Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and	Preliminary Outputs (Quantity and	Proposed Budget, Planned Outputs (Quantity and Location)

Other internal trainings include; Occupational Health and Safety, Understanding Private Public Partnerships, TOT Leadership development (Two Programs), Monitoring and Evaluation Thought Leadership forum ESRI Conference, Legal Education in Practice Management, KISM Regional Conference, Performance management sensitization, Engineering contractors workshop and Business Skills.

Staff attented trainings in Officers Personal Skills , Supervisors Leadership Development , Energy Audit Exercise , Customer care training , Records Management, Training of Trainers in Leadership and Management , Female Future Program – On going , Records Management and Information Systems , Library E- Resources , Essential Office Management , Project Planning & Management , Uganda Association of Consulting Engineers, I Till foundation level training (, PA's Secretarial Development .

Total	663,843	505,316	1,869,763
GoU Development	663,843	505,316	869,873
External Financing	0	0	0

13 49 41Policy, Planning and Legal Services Planning monitoring and rporting activities carryed out

Consultations for various Stakeholders on preparation of KCCA Strategic Plan and Division Plans for 2013 – 2018 were carried out. The stakeholders included members of the Parish Development Committees, Parish Councis, Division Urban Councils and Division Technical Staff.

Planning monitoring and reporting activities carryed out

Total	327,686	131,185	327,686
GoU Development	327,686	131,185	327,686
External Financing	0	0	0
GRAND TOTAL	991,529	636,501	2,197,449
GoU Development	991,529	636,501	1,197,559
External Financing	0	0	0

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 10 0551 Small scale business promotion

nca	

Project 0115 LGMSD (former LGDP)			
Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost is Thousand
Planned Outputs:	Grant or Transfer		Cos
200 Small scale enterprises and CBOs groups promoted under CDD grant	Transfers to groups ad CDD		1,376,416
Activities to Deliver Outputs: Identifying and assessing groups to benefit from CDD Skills building for CDD recipients Disbursing funds to CDD beneficiaries Monitoring and evaluating CDD beneficiaries			
	Total		1,376,416
	GoU Development		1,376,416
	External Financing		0
Output: 10 0572 Government Buildings and Administrative Infrastruc	cture		
Planned Outputs:	Inputs	Quantity	Cost
Kabalagala Youth centre completed	Contractor for build works on Kabalagal youth ctr ()	4.0	350,000
Activities to Deliver Outputs:			
Procuring contactor for completing the Kabalagala youth centre			
Building Kabalagala youth centre to completion	T 1		250 000
	Total GoU Development		350,000 350,000
	External Financing		0 330,000
	GRAND TOTAL		1,726,416
	GoU Development		1,726,416
	External Financing		0
Annual Workplan for 2014/15 - Outputs, Activities,	Inputs and their Cost		
Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost as Thousana
Output: 08 07 80 Health Infrastructure Construction	•		
Planned Outputs:	Inputs	Quantity	Cost
Kitebi and Kawaala provided with medical equipment	Contractor for teachers' Houses in UPE	0.8	840,00
Health centres renovated and remodeled to accommodate threater	Contractor for Kawaala, Kitebi and Komamboga	5.2	649,00 0
(Komamboga-maternity & child ward, Kisugu-theater & Kawala-	Landfill site procurement ()	1.0	1,585,72
maternity ward) Activities to Deliver Outputs:	Leases Kawaala, Komamboga () Repairs of plant and machinery for garbage	1.0 4.0	833,86 240,99
Equipping Kitebi & Kawala with medical equipment	repairs of plant and machinery for garouge	1.0	- 10,55
Preparing BOQs, Procuring contractor, constructing health centres works(Komamboga-maternity & child ward, Kisugu-theater & Kawala-maternity ward)			
materinty ward)	Total		3,309,582
machiny ward)			1,333,862
materially wards	GoU Development		
	GoU Development External Financing NTR		0 1,975,720
materility water	External Financing		
	External Financing NTR GRAND TOTAL GOU Development	•	1,975,720
	External Financing NTR GRAND TOTAL GoU Development External Financing	·	1,975,720 3,309,582 1,333,862 0
	External Financing NTR GRAND TOTAL GoU Development External Financing NTR	·	1,975,720 3,309,582 1,333,862
Annual Workplan for 2014/15 - Outputs, Activities, Planned Outputs and Activities to Deliver Outputs	External Financing NTR GRAND TOTAL GoU Development External Financing NTR	•	3,309,582 1,333,862 0 1,975,720

Education

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 07 08 80 Primary education infrastructure construction

Planned Outputs:	Inputs	Quantity	Cost
Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Contractor for teachers' Houses in UPE schools	0.	840,00
VIP toilet with water system constructed at St. Jude Naggulu.	Contractor for Kawaala, Kitebi and Komamboga HCs	5.2 1.0	649,00 0
VII tollet with water system constructed at St. Jude Pagguin.	Landfill site procurement	1.0	1,585,72
Activities to Deliver Outputs:	Leases Kawaala, Komamboga	1.0	833,86
Developing BoQs for renovation of classrooms at Naggulu Katali, St.	Repairs of plant and machinery for garbage mgt ()	4.0	240,99 9

Mbaga Tuzinde Primary schools.

Developing BoQs for VIP toilet with water system construction at St. Jude Naggulu

Carrying out school infrastructure projects for renovating of classrooms at Naggulu Katali,

St. Mbaga Tuzinde P/ schools.

Total	840,000
GoU Development	840,000
External Financing	0
GRAND TOTAL	840,000
GoU Development	840,000
External Financing	0

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost
(Quantity and Location)	Input UShs Thousand

Output: 13 4937 Human Resource Development and orgainsational restructuring

Planned Outputs:	Inputs	Quantity	Cost
Developed capacities for the KCCA staff.	Computers & equipment, furniture ()	5.2	213,843
Kawempe office block completed	Contractor KCCA premises eg Kawempe Div offices ()	4.9	1,155,920
Activities to Deliver Outputs:	Tuition fees, training materials, facilitation ()	4.0	500,000
Organizing exposure visit for key staff . Organising Management Development program, Team building program Technical courses and Customer care courses. Organising Corporate Governance and Apprenticeship program. Internship program ELearning of programs Subscription to professional bodies. Procuring training materials, venues and consultants for in house trainings Completing of Kawempe office bloc			
	Total	1	,869,763
	GoU Development		869,873
13 4941 Policy, Planning and Legal Services	T . 17		0

13 4941 Policy, Planning and Legal Services Output:		External Financing NTR		0 999,890
Planned Outputs: Planning monitoring and reporting activities carryed out Activities to Deliver Outputs:	Inputs Logistics for Planning ()		Quantity 4.0	Cost 327,686
Organising participatory parish and other planning meetings. Organising Urban Council BFP consultation meetings. Organising monitoring and evaluation visits to KCCA projects and activities		Total GoU Developme External Fin		327,686 327,686 0 2,197,449

NTR 999,890

Education

Vote Function: 0708 Education and Social Services

Project 0423 Schools' Facilities Grant

Project Profile

Responsible Officer: Director Education Services

Objectives: •To complete unfinished classrooms and, or build new classrooms and provide furniture for completed

classrooms in most needy communities.

•To construct toilets and teachers houses.

Outputs: This program is intended to improve and provide better learning environment to City schools through

rehabilitating of classroom blocks.

Start Date: 01/07/2014 Projected End Date: 28/06/2015

Workplan Outputs for 2013/14 and 2014/15

Workplan Outputs for	· 2013/14 and 2014/15		1	
Project, Programme		2013/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
07 08 80 Primary education School infrastructure provided infrastructure construction		Renovation of Kisugu P\S classroom block was completed while renovation of Naggulu Katali staff quarte are at roofing level. 680 Desks were provided to Mpererwe, Kisaasi ,Mackay Memorial, Kitebi, st. Jar Biina, Murchison Bay, Kibuye P\S and S Peter Nsambya Primary schools	Rehabilitated wholly 9 Primar schools; Namungoona Kigobe P/S, Bukasa P/S, Naguru Kata P/S, Makerere University P/S, Busega Community P/S, Kisar P/S, Nakasero P/S, Buganda Road P/S and Kitante P/S Constructed Double stoyed classroom block at Kamwoky. P/S.	
m .		Summit view primary school was completed.	7 (3.000	
Tota			563,000	
GoU Developmen	t 563,000	205,328	563,000	
External Financing	g 0	0	0	
07 0881 Secondary education infrastructure construction	School infrastructure constructed.		mpleted the construction Cansanga seed secondary ool.	
Tota	d 741,642	226,929	741,642	
GoU Developmen	741,642	226,929	741,642	
External Financing	g	0	0	
GRAND TOTAL	1,304,642	432,258	1,304,642	
GoU Developmen	t 1,304,642	432,258	1,304,642	
External Financing	g	0	0	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input UShs Thous	

Output: 07 0880 Primary education infrastructure construction

 Planned Outputs:
 Inputs
 Quantity
 Cost

 Rehabilitated wholly 9 Primary schools; Namungoona Kigobe P/S,
 Contractor for UPE schools classrooms & furniture
 1.0
 563,000

Rehabilitated wholly 9 Primary schools; Namungoona Kigobe P/S, Bukasa P/S, Naguru Katale P/S, Makerere University P/S, Busega Community P/S, Kisaasi P/S, Nakasero P/S, Buganda Road P/S and Kitante P/S

Constructed Double stoyed classroom block at Kamwokya P/S.

Activities to Deliver Outputs:

Developing BoQs for works in 9 primary schools

Procuring contractor/s for carrying out works in 9 primary schools

Education

Vote Function: 0708 Education and Social Services

Project	0423	Schools	' Facilities	Grant
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Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Rehabilitating infrastructure in following schools; Namungoona Kigobe P/S, Bukasa P/S, Naguru Katale P/S, Makerere University P/S, Busega Community P/S, Kisaasi P/S, Nakasero P/S, Buganda Road P/S and Kitante P/S

Total	563,000
GoU Development	563,000
External Financing	0

Output: 07 0881 Secondary education infrastructure construction

Planned Outputs:	Inputs	Quantity	Cost
Completed the construction of Kansanga seed secondary school.	Contractor for UPE classrooms & furniture ()	1.0	741,642
Activities to Deliver Outputs:			
Completing the construction of Kansanga Seed secondary school.			
	Total		741,642
	GoU Development		741,642
	External Financing		0
	GRAND TOTAL	1	,304,642
	GoU Development	1	,304,642
	External Financing		0

Table V3.2: Past and Medum Term Key Vote Output Indicators*

	2013/14		MTEF Projections			
Vote Function Key Output	2012/13	Approved	Releases			
Indicators and Costs:	Outturn	Plan	Prel. Actual	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Au	thority					
Vote Function:0708 Education and S	ocial Services					
Vote Function Cost (UShs bn)	21.139	27.758	<i>23.716</i>	31.624		
VF Cost Excluding Ext. Fin	21.139	27.758	23.716			
Cost of Vote Services (UShs Bn)	21.139	27.758	23.716	31.624		
	21.139	27.758	23.716			

^{*} Excluding Taxes and Arrears

Medium Term Plans

KEY FOCUS AREAS

- Improve teaching and learning outcomes
- Improve and school education infrastructure, Promote tourism in the city
- Conduct School mapping exercise
- Improve management and governance in education institutions
- Purchase and secure school land for Kawempe and Central Divisions
- Expand and renovate Library facilities and services
- Conduct continuous professional development (CPD) for personnel.
- Construct five model schools in the five divisions of the city.

(i) Measures to improve Efficiency

Develop a comprehensive education management information Data base.

Developing a Concepts to promote the library and residing culture, these are; Nelson Mandela Children's reading tent, E-learning centres in primary schools, Library Member and Business Centre and Received a donation of 10 computers, Furniture and wireless Internet connectivity for a period of 1 year.

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Education

(ii) Vote Investment Plans

External Financing

KCCA anticipates to allocate UGX. 2.3Bn on construction of school infrastructure in 2013\14 and 2014\15 while UGX. 2.43Bn will be spent in 2015\16 and 2016/17

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expendture(Outputs Provided)	20.0	24.0	26.8	31.0	71.9%	75.9%	83.7%	85.6%
Grants and Subsidies (Outputs Funded)	5.5	5.5	2.3	2.3	19.8%	17.4%	7.3%	6.4%
Investment (Capital Purchases)	2.3	2.1	2.9	2.9	8.3%	6.8%	9.0%	8.0%
Grand Total	27.8	31.6	32.0	36.3	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over 0.5Billion) Project, Programme 2013/14 2014/15 **Vote Function Output Expenditures and Outputs by** Proposed Budget, Planned Approved Budget, Planned **Outputs (Quantity and Outputs (Quantity and Location) End March** UShs Thousand (Quantity and Location) Location) **Vote Function:** 07 08 **Education and Social Services** Project 0115 LGMSD (former LGDP) 070880 Primary education Primary school teachers houses Staff houses at Kigoowa st. Staff quarters renovated for infrastructure constructed Lawarence and Kawempe CoU Naggulu Katali, St. Mbaga P/S were completed. Tuzinde P/ schools. construction Classrooms renovated Lightening conductors have VIP toilet with water system Toilet stances constructed been provided to East Kololo, constructed at St. Jude Naggulu. Old Kampala, Mpererwe, 10 Primary school provided Mulago st. Martin, Kasubi CoU, with lighting conductors Uganda Martyras, Nsanbya st. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Rennovation of teachers, houses at East Kololo P/S was completed. Toilets in Katwe and Ggaba Demonstration Primary schools were completed. 1,000,000 665,459 840,000 Total 1,000,000 665,459 GoU Development 840 000 **External Financingt** 0 070880 Primary education Primary school teachers houses Staff houses at Kigoowa st. Staff quarters renovated for infrastructure constructed Lawarence and Kawempe CoU Naggulu Katali, St. Mbaga construction P/S were completed. Tuzinde P/ schools. Classrooms renovated Lightening conductors have VIP toilet with water system Toilet stances constructed been provided to East Kolol, constructed at St. Jude Naggulu. Old Kampala, Mpererwe, 10 Primary school provided Mulago st. Martin, Kasubi CoU, with lighting conductors Uganda Martyrs, Nsanbya St. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Rennovation of teachers, houses at East Kololo P/S was completed. Toilets in Katwe and Ggaba Demonstration Primary schools were completed. 1,000,000 665,459 840,000 Total GoU Development 1,000,000 665,459 840,000

0

Education

Project	t, Programme	2013/14		2014/15
Vote Fu	nction Output	Approved Budget, Planned	Expenditures and Outputs by	Proposed Budget, Planned
	UShs Thousand	Outputs (Quantity and Location)	End March (Quantity and Location)	Outputs (Quantity and Location)
070880	Primary education infrastructure construction	Primary school teachers houses constructed Classrooms renovated	Staff houses at Kigoowa st. Lawarence and Kawempe CoU P/S were completed.	Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.
		Toilet stances constructed	Lightening conductors have been provided to East Kolol, Old Kampala, Mpererwe,	VIP toilet with water system constructed at St. Jude Naggulu.
		10 Primary school provided with lighting conductors	Mulago st. Martin, Kasubi CoU, Uganda Martyras, Nsanbya st. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools.	
			Rennovation of teachers, houses at East Kololo P/S was completed.	
			Toilets in Katwe and Ggaba Demonstration Primary schools were completed.	
	Total	1,000,000	665,459	840,000
	GoU Development External Financingt	1,000,000 0	665,459 0	840,000 0
070880	Primary education infrastructure construction	Primary school teachers houses constructed	Staff houses at Kigoowa st. Lawarence and Kawempe CoU P/S were completed.	Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.
		Classrooms renovated Toilet stances constructed	Lightening conductors have been provided to East Kolol,	VIP toilet with water system constructed at St. Jude Naggulu.
		10 Primary school provided with lighting conductors	Old Kampala, Mpererwe, Mulago st. Martin, Kasubi CoU, Uganda Martyras, Nsanbya st. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools.	
			Rennovation of teachers, houses at Kololo P/S was completed.	East
			Toilets in Katwe and Ggaba Demor Primary schools were completed.	astration
	Total	1,000,000	665,459	840,000
	GoU Development External Financingt	1,000,000 0	665,459 0	840,000 0
Project	t 0423 Schools' Facilitie:	s Grant		
070880	Primary education infrastructure construction	School infrastructure provided	Rennovation of Kisugu P\S classroom block was completed while rennovation of Naggulu Katali staff quarters are at roofing level. 680 Desks were provided to	Rehabilitated wholly 9 Primary schools; Namungoona Kigobe P/S, Bukasa P/S, Naguru Katale P/S, Makerere University P/S, Busega Community P/S, Kisaasi P/S, Nakasero P/S, Buganda Road P/S and Kitante
			Mpererwe, Kisaasi Mackay Memorial, Kitebi, st. James Biina, Murchuson Bay, Kibuye P\S and St. Peter Nsambya Primary schools	P/S Constructed Double stoyed classroom block at Kamwokya P/S.
			10 stance water borne Toilet at Summit view primary school was completed.	
	Total	563,000	205,328	563,000

Education

Project, Programme	2013/14		2014/15
Vote Function Output UShs Thousan	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
GoU Developme	nt 563,000	205,328	563,000
External Financin	g 0	0	0
070881 Secondary educatio infrastructure construction	School infrastructure constructed.	Construction is at second floor level (80%) and roofing will done in the fourth quarter.	Completed the construction of Kasanga seed secondary school.
To	al 741,642	226,929	741,642
GoU Developme	nt 741,642	226,929	741,642
External Financin	g 0	0	0

(iii) Priority Vote Actions to Improve Sector Performance

 $N \setminus A$

Table V3.6: Vote Actions to Improve Sector Performance

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

	2013/14		13/14	MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
0708 Education and Social Services	21.139	27.758	23.716	31.624		36.268
Total for Vote:	21.139	27.758	23.716	31.624		36.268

(i) The Total Budget over the Medium Term

In the medium term KCCA expects to spend UGX. 30.784Bn, 32.047 and 35.269Bn from GoU and NTR for the Fys 2014/15, 2015/16 and 2016/17. In the medium term 82.39Bn, 28.52Bn and 32.399Bn will be received from Ministry of Finance Planninga nd Economic Development..

(ii) The major expenditure allocations in the Vote for 2014/15

In the medium term 2014\15 to 2016\17 the biggest spending will be 21.52bns to pay teachers salaries in primary, secondary and tertiary institutions. Universal secondary education capitation grant and UPE-capitation grant and transfers to training Institutions will consume - 5.567Bn. About UGX. 1.971Bn will be spent on sport, Games and extra curricular activities in schools. Provision of school infrastructure, equipment and furniture will consume UGX. 2.3 Bn.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

There are a substancial changes in the budget allocation to improve community social rehabilitation through sports.

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	2013/14 Approved Budget				2014/15 Draft Estimates			
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	18,791.2	0.0	1,175.0	19,966.2	21,597.8	0.0	2,394.2	23,992.0
211101 General Staff Salaries	18,008.6	0.0	0.0	18,008.6	21,517.3	0.0	0.0	21,517.3
211102 Contract Staff Salaries (Incl. Casuals, Temp	702.0	0.0	0.0	702.0	0.0	0.0	442.0	442.0
211103 Allowances	20.0	0.0	450.0	470.0	0.0	0.0	38.0	38.0
221001 Advertising and Public Relations	0.0	0.0	0.0	0.0	0.0	0.0	15.0	15.0
221002 Workshops and Seminars	0.0	0.0	100.0	100.0	0.0	0.0	456.0	456.0

Education

	201	3/14 Approv	ed Budget		2014/15	5 Draft Esti	mates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
221008 Computer supplies and Information Technol	6.5	0.0	0.0	6.5	0.0	0.0	0.0	0.0
221009 Welfare and Entertainment	0.0	0.0	200.0	200.0	0.0	0.0	387.3	387.3
221010 Special Meals and Drinks	0.0	0.0	0.0	0.0	0.0	0.0	70.2	70.2
221011 Printing, Stationery, Photocopying and Bind	0.0	0.0	100.0	100.0	0.0	0.0	82.0	82.0
223005 Electricity	0.0	0.0	0.0	0.0	0.0	0.0	12.0	12.0
223006 Water	0.0	0.0	0.0	0.0	0.0	0.0	5.4	5.4
224002 General Supply of Goods and Services	0.0	0.0	150.0	150.0	0.0	0.0	0.0	0.0
224005 Uniforms, Beddings and Protective Gear	0.0	0.0	0.0	0.0	0.0	0.0	55.0	55.0
225001 Consultancy Services- Short term	0.0	0.0	25.0	25.0	80.5	0.0	262.3	342.8
227002 Travel abroad	0.0	0.0	150.0	150.0	0.0	0.0	569.0	569.0
227004 Fuel, Lubricants and Oils	19.0	0.0	0.0	19.0	0.0	0.0	0.0	0.0
228002 Maintenance - Vehicles	15.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0
228003 Maintenance - Machinery, Equipment & Fu	20.0	0.0	0.0	20.0	0.0	0.0	0.0	0.0
Output Class: Outputs Funded	5,487.3	0.0	0.0	5,487.3	5,487.3	0.0	0.0	5,487.3
263106 Other Current grants	5,487.3	0.0	0.0	5,487.3	5,487.3	0.0	0.0	5,487.3
Output Class: Capital Purchases	2,304.6	0.0	0.0	2,304.6	2,144.6	0.0	0.0	2,144.6
231001 Non Residential buildings (Depreciation)	1,244.6	0.0	0.0	1,244.6	1,304.6	0.0	0.0	1,304.6
231002 Residential buildings (Depreciation)	1,000.0	0.0	0.0	1,000.0	840.0	0.0	0.0	840.0
231006 Furniture and fittings (Depreciation)	60.0	0.0	0.0	60.0	0.0	0.0	0.0	0.0
Grand Total:	26,583.1	0.0	1,175.0	27,758.1	29,229.7	0.0	1,394.2	31,623.9
Total Excluding Taxes, Arrears and AIA	26,583.1	0.0	0.0	26,583.1	29,229.7	0.0	0.0	29,229.7
***where AIA is Appropriation in Aid								·

V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(a) ender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance household incomes

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the stakeholders on

Issue of Concern:

HIV/AIDS

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Intervensions

- 1. Providing ARVs, treatment and care to AIDS patients.
- 2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counseling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counseling on HIV/AIDS.

Issue of Concern: Expand public health services

Proposed Intervensions

Increase coverage area

Budget Allocations UGX billion (

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(b) Environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in neighborhoods

Proposed Intervensions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX billion 1.395749982

Performance Indicators Number of open space covered

Objective: 1. Collecting solid waste in the five divisions of the city.

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Intervensions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Verified Outstanding Arrears for the Vote

Total Budget

Grand Total

(iii) Non Tax Revenue

Excluding Taxes, Arrears

Health

V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations Table V1.1: Overview of Vote Expenditures (UShs Billion)

4.345

0.200

4.545

4.545

		2012/13	2013		MTEF I	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	2.376	2.186	2.075	2.730	2.730	3.180
Recurrent	Non Wage	1.156	1.321	1.049	1.321	1.347	1.408
Developmen	GoU	0.813	1.861	1.522	1.465	0.133	0.139
Developmen	Donor	0.000	0.000	0.000	0.000	100.136	
	GoU Total	4.345	5.368	4.645	5.515	4.210	4.727
		4.345	5.368	4.645	5.515	104.346	
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A

5.368

4.118

9.485

9.485

4.645

3.797

8.442

8.442

5.515

2.186

7.701

7.701

N/A

0.231

N/A

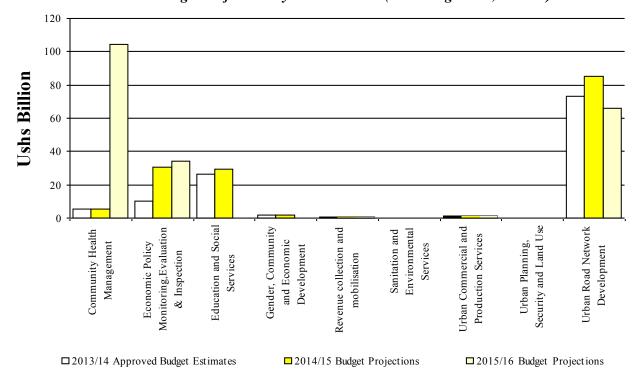
104.577

N/A

0.254

N/A

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: *Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)*



Health

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

Curative Health

- Total OPD in KCCA managed health centre was 295,632, while deliveries in the KCCA health centres was 13,247 and ANC in these health centres were 29733.
- KCCA in partnership with International Hutcheon Clinic for Children (IHCC) started the Ear clinic at Kisugu Health centre III in January 2014. The clinic is currently offering ear Services to children aged 5 years and below and health education to mothers /guardians on how to care for ears. Approximately 170 children with ear problems have been identified and treated. This service is to be rolled out to other KCCA managed health centres.
- KCCA in partnership with the Sustainable Renal Foundation launched the first peritoneal dialysis unit at a community level on 28th March 2014. This unit which is at Kisenyi Health Centre will help treat children and maternal acute renal failure cases
- A full restorative dental units was officially occasioned on the 28th March 2014. This is to scale up dental services in Kampala and will help steer the Kampala populace a better quality of life.
- The maternity unit in Kisenyi Health Centre IV is well-equipped and now fully functional. Approximately 5 babies are delivered per day. The unit has received resuscitation equipment such as ambu bags. Pneumococcal Conjugate Vaccine (PCV10) was introduced into routine immunization by the Ministry of Health, Uganda (MoH) in the FY 2013/14
- 29,520 long lasting Insect mosquito nets were distributed to pregnant women and children under the age of one year completing DPT3 in fight against malaria
- KCCA with support from UNICEF and other partners implemented FHDs with the goal of
 increasing access to the minimum health care package and promote the accelerated reduction of
 child and maternal mortality in Kampala.
- 29,289 patients were active on ART in the period of reporting (5940 were newly enrolled on ART). 48,744 clients received HIV counselling and testing.

Preventive Health

- 360,459 tons of solid waste were collected in the reporting period with about 60% collected by KCCA. This is an average of 32,769 tons/month, from 29,543 tons/month in June 2012 indicating an increment of 11 % Eight (8) solid waste trucks were procured; these included three (3) compactors with a capacity of 20 tonnes and five (5) skip loading trucks with a capacity of 10 tonnes each. Each skip loading truck will have a servicing capacity of eleven (11) skips. Meanwhile The works for Kiteezi Landfill Extension was completed
- Currently, International Finance Corporation (IFC) is assisting KCCA to develop a framework for the
- evaluation of proposals from private parties for participation in Kampala's solid waste management system through a public private partnership arrangement. This Project seeks to leverage private sector expertise, innovation and capital in the collection, transportation, treatment & disposal of municipal solid waste.
- Plumbing, drainage and maintenance works have been carried out at KCCA Public toilets. These
 include; Constitutional Square I & II, New Taxi Park I & II, Nakawa I & II, Entebbe Road, Nakasero
 Market I, II & III ,Watoto Church, Nateete Market Toilets I & II and Wandegeya market Public
 toilets 4193 cesspool trips were made in the five divisions.
- EIAs and project briefs reviewed & inspected; Out of 43 projects, 21 were approved, 3 were required to submit Environment Social and Monitoring Plan (ESMP)and the rest were rejected. The rejected projects included; KKT Plaza Limited Plot 6, Acacia Avenue, Kololo Parish; Cellular Base Transceiver Station Plot

Health

- 25 Plantation Road, Bangalow 3, Bugolobi; Cellular Base Transceiver Station Nabulagala Village, Lubya Parish, Rubaga Division; Ware houses for Cow horns processing facility Sekanyonyi Zone, Mpererwe, Kawempe Division; Xing Xing Warehouses Plot 18A Walusimbi Mpanga Road, Nalukolongo Industrial Area; Global Achievers Apartments Bunga kalungu Parish, Makindye Division; Komamboga Business Park, Plot,7,221,1351, 1360,1365 and 1488 Kwata Zone, Kawempe Division; Apartments in konge Plot 1454, Block 253, Konge Zone, Makindye Division; Kabuusu Fuel Service Station Plot 832, Block 16 Rubaga Division. Others rejected include: Industrial Park Mpererwe-Steel Processing Plant, Bay Watch Villas, Russell Courts, Water Lane Apartments Naguru, Kisugu Business Complex, Shopping mall
- & hotel facilities along Nakivubo road, Nob View Hotel Ntinda, Marina Apartments and Miami beach. Implementation of Lake Vitoria Environment Management Project: KCCA secured funding from the Lake Victoria Environment Management Project II (LVEMP II; through the Ministry of Water and Environment) to implement a project for "Reduction of environmental pollution and flood frequency in Kampala"
- 7 VIP latrines have been constructed in Pro-poor schools, 2 water based toilets in Pro-poor schools with support from WaterAid, CIDI and AEE
- 10 Construction of Ferro cement tanks in Pro-poor schools has been done with support from WaterAid, CIDI and AEE. These include; Ttuula P/S, Kawempe Mbogo, Stallion P/S, Makerere University P/S, Golden Gate P/S, St Martin Mulago, Bilal Muslim, Aunt Milly Kazo, Mpererwe COU P/S
- 3061 premises of domestic and public health importance were inspected leading to the mobilization of UGX 19.9Million as revenue.
- 5,737 people were medically examined leading to generation of more than UGX 105.6 as revenue. 517 nuisance and improvement notices were issued.
- A total of 5639 people were sensitized on various issues of Safety, sanitation, hygiene and on TB issues
- especially in schools, these included; 35 cattle traders in Wankulukuku abattoir (Lubaga Division), 35 butcher men in Nakasero market, 530 persons in King Albert Distillers, Highland Mineral Water, Ngege Fish Factory and Lake Bounty Fish Factory. Other sensitised are 321 persons in Bugolobi markets and surrounding environment and 235 community resource persons in Bbina and Mbuya parishes(Nakawa Division). Other stakeholders included; Mutungo, Kasanga, Kibuli, Kabalagala, Musajarumba and St. Balikudembe markets, Four Star Beverages, Premier Distillers, Moonlight Beverages, 3R International, Gulf Manufacturers, Makindye Division and community resources persons from Nakawa Division Health sensitisation also included; Nsooba Slaughterhouse covering all the meat handlers in this slaughter house, Wambizi, Wankulukuku slaughter premises, hostel owners, Kitintale market and surrounding communities covering 1,300 market vendors, Head teachers at Luzira High School attracting 147 Head teachers, a Sanitation Parade at St. Peter's Primary School(Makindye Division, Greenhill Academy and kawempe MBogo (1058 teachers and students)
- Animals inspected and slaughtered were; 132,864 animals inspected and slaughtered (31,425 goats, 32,109 pigs and 69,330 cows (129 were condemned)). 949 stray dogs were put to sleep in different parts of the city.

Health Infrastructure

- Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end third quarter civil works had commenced on setting the foundations of the facilities
- Works on Kitebi health centre are about 20% with plinth and super structure walling done.
- The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at Designs and BOQs development stage.
- Maintenance work has been carried out on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centres.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

	201 1/10 I tuitited Hey								
Vata Vata Eurotian		2013/14	2014/15						
Vote, Vote Function Key Output	Planned outputs	Achievements by End March	Planned Outputs						
Vote: 122 Kampala Capital City Authority									
Vote Function: 0807 Con	nmunity Health Management	t							
Output: 080703	Primary Health Care Serv	vices (Wages)							
Description of Outputs:	N/A	597 health workers were paid monthly salaries.	Health workers paid their salaries						

Health

medical supplies is based on PHC PHC GoU allocations Beschial medicines accounted for 68% of the total allocations to the facilities. Output: 080780 Description of Outputs: Constructing health Construction Works and Constructing health	V-4- V-4- E		2013/14	2014/15			
Description of Outputs: N/A OPD attendance in the KCCA managed facilities was 74,506 patient. This is a 13% commbustion of the outpatients in KCCA managed health facilities to the total outpatient load in Kampala. ANC attendance was 10,022 expecting mothers, while deliveries were 3011 which contributed a 24% of all the deliveries registered in Kampala. 4,394 children under the age of one year were administered with measles vaccine in the KCCA managed facilities. This is 20% of all the children under the age of one year administered with measles vaccine in Kampala. 3,596 under one year were administered with DPT3. This is a 22% of all the children under the age of one year administered with measles vaccine in Kampala. 3,596 under one year were administered with pentavalent vaccine in Kampala. Kampala had a TB cure rate of 44% which was within the accepted limit but below the international target of 85%. Provision of Urban Health Services It is foreseen that no KCCA hasklth centre will report drug stockouts. The forecast for value of essential medicines accounted for 68% of the total allocations to the facilities. Provision of Urban Health Services It is foreseen that no KCCA hasklth centre will have been on PHC GoU allocations To report drug stockouts. The forecast for value of essential medicines accounted for 68% of the total allocations to the facilities. Provision of Outputs: Output: 080780 Description of Outputs: Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOOs, Procurement of works, commencement of works commencement of works Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOOs, Procurement of works commencement of works Constructing body with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at		Planned outputs	Achievements by End March	Planned Outputs			
OPD attendance in the KCCA managed facilities was 74.506 patient. This is a 13% contribution of the outpatients in KCCA managed health facilities to the total outpatient load in Kampala. ANC attendance was 10,022 expecting mothers, while deliveries were 30.11 which contributed a 24% of all the deliveries registered in Kampala. 4.394 children under the age of one year were administered with measles vaccine in the KCCA managed facilities. This is 20% of all the children under the age of one year administered with measles vaccine in Kampala. 3.596 under one year were administered with measles vaccine in Kampala. 3.596 under one year were administered with DPT3. This is a 22% of all the children under the age of one year administered with measles vaccine in Kampala. Kampala had a TB cure rate of 44% which was within the accepted limit but below the international target of 85%. Provision of Urban Health Services It is foreseen that no KCCA and health supplies for KCCA heakth centre will pert drug stockouts. The forecast for value of essential medicines and medical supplies should be administered with in the accepted limit but below the international target of 85%. Provision of Urban Health Services It is foreseen that no KCCA and health supplies for KCCA heakth centre will be added the control of 85% of the total allocations to the facilities. Provision of Urban Health infrastructure Construction Output: 080780 Description of Outputs: Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOOs, Procurement of works, commencement of works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at	Output: 080704	•	•				
mothers, while deliveries were 3011 which contributed a 24% of all the deliveries registered in Kampala. 4.394 children under the age of one year were administered with measles vaccine in the KCCA managed facilities. This is 20% of all the children under the age of one year administered with measles vaccine in Kampala. 3,596 under one year were administered with DPT3. This is a 22% of all the children under the age of one year administered with measles vaccine in Kampala. Kampala had a TB cure rate of 44% which was within the accepted limit but below the international target of 85%. Output: 080751 Description of Outputs: It is foreseen that no KCCA heakth centre will report drug stockouts. The forecast for value of esential medicines and medical supplies is based on PHC Gol allocations of PHC Gol allocations of Disput: 080780 Description of Outputs: Output: 080780 Health Infrastructure Construction Description of Outputs: Construction by Section of Outputs: Construction works and hiffust value of esential medicines accounted for 68% of the total allocations to the facilities. Construction works and hiffust value of esential medicines accounted for 68% of the total allocations to the facilities. Construction works and hiffust value of esential medicines accounted for 68% of the total allocations to the facilities. Construction works and hiffust value of esential medicines and medical supplie high specific value of esential medicines accounted for 68% of the total allocations to the facilities. Construction works and hiffust value of esential medicines and hiffust value of esential medicines and medical supplie high specific value of esential medicines and medical supplie high works had commenced on one time the accepted limit but below the international target of 82%. Construction works and high value of esential medicines and medicines and medical supplies for KCCA report drug stockouts. The forecast for value of esential medicines and medicines and medical supplies for KCCA between the value of	_		OPD attendance in the KCCA managed facilities was 74,506 patient. This is a 13% contribution of the outpatients in KCCA managed health facilities to the total outpatient	N\A			
were administered with measles vaccine in the KCCA managed facilities. This is 20% of all the children under the age of one year administered with measles vaccine in Kampala. 3,596 under one year were administered with measles vaccine in Kampala. 3,596 under one year were administered with measles vaccine in Kampala. Kampala had a TB cure rate of 44% which was within the accepted limit but below the international target of 85%. Provision of Urban Health Services It is foreseen that no KCCA heakth centre will report drug stockouts. The forecast for value of esential medicine and medical supplies is based on PHC GoU allocations on PHC GoU allocations on PHC GoU allocations Output: 080780 Description of Outputs: Health Infrastructure Construction Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works, commencement of works, commencement of works, commencement of works Works on Kitebi health centre to 170 bed hospitals have started. By the end of third quarter civil works had commenced on setting the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at			mothers, while deliveries were 3011 which contributed a 24% of all the				
with DPT3. This is a 22% of all the children under the age of one year administered with pentavalent vaccine in Kampala. Kampala had a TB cure rate of 44% which was within the accepted limit but below the international target of 85%. Output:080751 Description of Outputs: It is foreseen that no KCCA heakth centre will report drug stockouts. The forecast for value of esential medicine and medical supplies is based on PHC GoU allocations to the facilities. Sessential medicines accounted for 68% of the total allocations to the facilities. Output:080780 Description of Outputs: Output:080780 Description of Outputs: Output:080780 Constructing health infrastructure at Kawaala and Kitebi HCS. Preparing BOQs, Procurement of works, commencement of works, commencement of works. Constructing health works had commenced on setting the foundations of the facilities. Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at			were administered with measles vacci in the KCCA managed facilities. This 20% of all the children under the age one year administered with measl	ne is of			
Was within the accepted limit but below the international target of 85%. Output:080751			with DPT3. This is a 22% of all the children under the age of one year administered with pentavalent vaccine in				
Description of Outputs: It is foreseen that no KCCA heakth centre will report drug stockouts. The forecast for value of esential medicine and medical supplies is based on PHC GoU allocations percentage of the facilities. Output: 080780 Description of Outputs: Output: 080780 Description of Outputs: Constructing health infrastructure Construction Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works, commencement of works Commencement of works Commencement of works Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works Construction works and commenced on setting the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The value of essential medicines and health supplies for KCCA health centre will dealth units in the 3rd quarter was UGX 72,085,573/= Essential medicines accounted for 68% of the total allocations to the facilities. Construction works and upgrade of Kawempe and Kitebi HCs. Constructing health infrastructure at Kawaala and Kitebi HCs. Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at			was within the accepted limit but be				
Description of Outputs: It is foreseen that no KCCA heakth centre will report drug stockouts. The forecast for value of esential medicine and medical supplies is based on PHC GoU allocations of PHC GoU allocations to the facilities. Output: 080780 Description of Outputs: Constructing health infrastructure Construction Description of Outputs: Constructing health infrastructure A Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works, commencement of works Construction works and upgrade of Kawempe and Kirebi HCs. Constructing health infrastructure at Kawaala and Kirebi HCs. Construction works and upgrade of Kawempe and Kirebi HCs. Construction works and upgrade of Kawemp	Output: 080751	Provision of Urban Health	Services				
Description of Outputs: Constructing health infrastructure at Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works, commencement of works Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kitebi HCs. Constructing health infrastructure at Kawaala and Kitebi HCs. Construction works and upgrade of Kawempe and Kitebi HCs. Kitebi HCs. Works of third quarter civil works had commenced on setting the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at	_	heakth centre will report dr stockouts. The forecast for value of esential medicine a medical supplies is based of	and health supplies for KCCA health units in the 3rd quarter was UGX 72,085,573/=. Essential medicines accounted for 68% of the total allocations	report drug stockouts. The forecast for value of esential medicine and medical supplies			
infrastructure at Kawaala and Kitebi HCs. Preparing BOQs, Procurement of works, commencement of works Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Witebi HCs. Kitebi HCs. Kit	Output: 080780	Health Infrastructure Cons	truction				
reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at	Description of Outputs:	infrastructure at Kawaala a Kitebi HCs. Preparing BOO Procurement of works,	nd upgrade of Kawempe and Qs, Kiruddu Health centres to 170 bed hospitals have started. By the end of third quarter civil works had commenced on setting the foundations of the	infrastructure at Kawaala and			
Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at			reached 20% with plinth and sup-				
			Mortuary are on-going and are 75	5%			

Health

2013/14 2014/15

Vote, Vote Function Key Output

Planned outputs Achievements by End March **Planned Outputs**

Output: 080781 **Health Infrastructure Rehabilitation**

Description of Outputs: Maintenance work has been

carried out on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centre

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

Expand the coverage of Primary Health Care services and education in the city at KCCA Health Units hence Over 400,000 patients provided with health services in KCCA clinics, 40,000 mothers provided with ANC and 9000 deliveries supervised in KCCA clinics. 30,000 children immunised against DPT3 and measles in KCCA clinics.

Strengthen the Health Management Information System

Implement the School and community Sanitation Improvement Programme by constructing VIP toilets with water borne systems.

Renovation of KCCA City hall health centre

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function:	08 07	Community Health Management	

Vote Function Profile

Director Public Health and Environment Responsible Officer:

Services: To proactively research and stem the occurrence and spread of communicable,

acute and chronic diseases; foster health equity and nurture a healthy, conducive

and sustainable environment

Vote Function Projects and Programmes:

Project	or Programme Name	Responsible Officer			
Recurre	ent Programmes				
08 Develop	Public Health ment Projects	Director for Health services			
0115 0422	LGMSD (former LGDP) PHC Development	Directors of Education , Health, HR and Social Development Director Health services and Director Education and Social services			

Programme 08 Public Health

Programme Profile

Director for Health services Responsible Officer:

To improve the health status of the people of Kampala City and thereby enhance the quality *Objectives:*

of life.

Outputs: Monitoring and harmonizing all health geared activities in the city; Develop strategies to meet

challenges of diseases and Epidemics such as HIV/AIDS, Cholera, Malaria in the city;

Construct and renovate Health facilities for enhance health service deli

Workplan Outputs for 2013/14 and 2014/15

Project, Programme	2013	5/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
08 07 03Primary Health Care Services	Public health workers paid were	All the 597 health workers	Health workers paid their salaries	
(Wages)		paid their monthly salaries.		

Health

Vote Function: 08 07 Community Health Management

Project, Programme	2013	3/14	2014/15
Vote Function Output UShs Thousand Approved Budget, Planned Outputs (Quantity and Location)		Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
T	otal 2,185,683	2,074,657	2,729,632
Wage Recur	rent 2,185,683	2,074,657	2,729,632
Non Wage Recur	rent 0	0	0
08 07 04Primary Health Care Services (Operations)	A comprehensive health strategy Primary Health care services provided - (medically examine food hundlers, Health about business premises, provide cess pool services -		Primary health care services provided in the

prevalence of communicable diseases reduced

about trips)

Provision of curative and preventive health services improved - KCCA health centres (About OPD 400000 sevices, 40000 ANC services, 30,000DPT3 and measles coverage)

UGX 105.6 as revenue. 517 nuisance and improvement notices were issued. A total of 5639 people were sensitized on various issues of Safety, sanitation, hygiene on TB issues especially in schools, these included; 35 cattle traders in Wankulukuku abattoir (Lubaga Division), 35 butcher men in Nakasero market, 530 persons in King Albert Distillers, Highland Mineral Water, Ngege Fish Factory and Lake Bounty Fish Factory. Other sensitised are 321 persons in Bugolobi markets and surrounding environment and 235 community resource persons Bbina and Mbuya parishes(Nakawa Division). Other stakeholders included; Mutungo, Kasanga, Kibuli, Kabalagala, Musajarumba and St. Balikudembe markets, Star Beverages, Premier Distillers, Moonlight Beverages, 3R International, Gulf Manufacturers, Division .and community resources persons from Division Health sensitisation also included; Nsooba Slaughterhouse covering all meat handlers in this slaughter house, Wambizi, slaughter premises, hostel owners, Kitintale market and surrounding communities covering 1,300 market Head teachers at Luzira School attracting 147 Head teachers, a Sanitation Parade St. Peter's Primary School(Makindye Division, Greenhill Academy and kawempe MBogo (1058 teachers and students) Animals inspected and slaughtered 18,544goats, 21,139pigs and 21,007cows (129 were condemned) and stray dogs were put to sleep in different parts of the city.

 Total
 4,634,151
 4,173,413
 726,651

 Wage Recurrent
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 θ
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Health

Vote Function: 08 07 Community Health Management

1 IUSI WIIIIIC UU I WUUC IICU	Programme	08 Public Health
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Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location) Location)	
Non Wage Recurre	nt 516,651	376,673	516,651
N	TR 4,117,500	3,796,740	210,000
08 07 51Provision of Urban Health Services	prevalence of communicable diseases reduced Provision of curative and preventive health services improved	Total OPD in KCCA managed health centre was 242,821, while deliveries in the KCCA health centres was 10,093 and ANC in these health centres were 29733.	Policy and partnership for improved preventive and curative health care developed curative health services improved
		Ear Clinical Services; KCCA in	

Ear Clinical Services; KCCA in partnership with International Hutcheon Clinic for Children (IHCC) started the Ear clinic at Kisugu Health centre III in January 2014. The clinic is currently offering ear Services to children aged 5 years and below and health education to mothers /guardians on how to care for ears. Approximately 170 children with ear problems have been identified and treated. This service is to be rolled out to other KCCA managed health centres.

Renal Services; KCCA in partnership with the Sustainable Renal Foundation launched the first peritoneal dialysis unit at a community level on 28th March 2014. This unit which is at Kisenyi Health Centre will help treat children and maternal acute renal failure cases

Dental services; A full restorative dental units was officially occasioned on the 28th March 2014. This is to scale up dental services in Kampala and will help steer the Kampala populace a better quality of life.

Maternity Services; the maternity unit in Kisenyi Health Centre IV is wellequipped and now fully functional. Approximately 5 babies are delivered per day. The unit has received resuscitation equipment such as ambu

Total	804,293	647,677	804,293	
Wage Recurrent	0	0	0	
Non Wage Recurrent	804,293	647,677	804,293	
GRAND TOTAL	7,624,126	6,895,747	4,260,576	
Wage Recurrent	2,185,683	2,074,657	2,729,632	
Non Wage Recurrent	1,320,944	1,024,350	1,320,944	
	4,117,500	3,796,740	210,000	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 08 07 03 Primary Health Care Services (Wages)

Health

Programme 08 Public Health			
Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs at Input		ost hs Thousand
Planned Outputs:	Inputs	Quantity	Cost
Health workers paid their salaries	Permanent Staff (Person Years)	538.0	2,729,632
Activities to Deliver Outputs:			
Processing salaries for health workers	Inputs Permanent Staff (Person Years) To Wage Recurre Non Wage Recurre Non Wage Recurre Non Wage Recurre Inputs Electricity bills for KCCA health centres () Facilitation for medical waste management () Health workers uniforms () Imprest to health centres () medicine and supplies () Water bills in Healh centres () To Wage Recurre Non Wage Rec		
	Total		2,729,632
	Wage Recurrent		2,729,632
	Non Wage Recurrent		0
Output: 08 07 04 Primary Health Care Services (Operations)			
Planned Outputs:	Inputs	Quantity	Cost
Primary health care services provided in the city	-	4.0	90,000
Activities to Deliver Outputs:	2 0	7.8 4.0	116,400 90,000
medically examining food handlers		4.0	110,651
Inspecting business premises to assess health suitability for business	-	9.0	270,000
execution, providing cess pool services - about trips	Water bills in Healh centres ()	4.0	49,600
Providing curative and preventive health services in - KCCA health centres (About OPD 400000 services, 40000 ANC services, 30,000DPT3 and measles coverage) Destroying and impounding animals which are health threats			
Scaling up on site sanitation facilities with support from KfW			
scanng up on site samation facilities with support from KIW	Total		726,651
			0
			516,651
	NTR		210,000
Output: 08 0751 Provision of Urban Health Services			
Planned Outputs:	Grant or Transfer		Cost
Policy and partnership for improved preventive and curative	Transfers to health NGO health institutions		804,29
health care developed curative health services improved			
Activities to Deliver Outputs:			
Concluding negotiations on support from GiZ over the			
next 3yrs Studying integrated feacal sludge management			
Finalizing of Kampala Waste PPP procurement process.			
Rolling out of zonal contracts for SWM.			
Implementing of the Kampala Waste Management PPP communication strategy.			
Transferring PHC grants to the NGO			
hospitals	Total		804,293
	Wage Recurrent		0
	Non Wage Recurrent		804,293
	GRAND TOTAL		4,260,576

Vote Function: 08 07 Community Health Management

Project 0115 LGMSD (former LGDP)

Project Profile

Responsible Officer: Directors of Education, Health, HR and Social Development

- Objectives: To strengthen Public Financial Management and enhance efficiency, effective, transparent and accountable use of public resources as basis to poverty alleviation
 - To support local government infrastructure development, supported by Uganda Government
 - through Local Development Grant (LDG).
 - To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.
 - To support local Government Capacity Building activities.

Outputs:

- If rastructure provided in areas including; roads, drainage, health and education.
- Micro capital grants provided for small scale enterprises
- Staff capacities built.

Start Date: Projected End Date:

Project Profile

Responsible Officer:

Objectives:

Outputs:

Start Date: Projected End Date:

Project Profile

Responsible Officer: Directors of Education, Health and community services

Objectives:

- To strengthen Public Financial Management and enhance efficiency, effective, transparent and accountable use of public resources as basis to poverty alleviation
- To support local government infrastructure development, supported by Uganda Government through Local Development Grant (LDG).
- To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.
- To support local Government Capacity Building activities

Outputs:

- Infrastructure provided in areas including; roads, drainage, health and education.
- Micro capital grants provided for small scale enterprises
- Staff capacities built.

Project Profile

Responsible Officer: Directors for Public Health, Education, Community Dev"t and Human Res

Objectives: •

- To strengthen Public Financial Management and enhance efficiency, effective, transparent and accountable use of public resources as basis to poverty alleviation
- To support local government infrastructure development, supported by Uganda Government through Local Development Grant (LDG).
- To facilitate the interface between lowest local Governments and communities to demand

Vote: 122

Health

Vote Function: 08 07 Community Health Management

Project 0115 LGMSD (former LGDP)

better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.

To support local Government Capacity Building activities.

Outputs:

- Infrastructure provided in areas including; roads, drainage, health and education.
- Micro capital grants provided for small scale enterprises
- Staff capacities built.

Start Date:

01/06/2014

Projected End Date:

28/06/2015

Workplan Outputs for 2013/14 and 2014/15

Project, Programme		Preliminary Outputs (Quantity and Location)		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)			Proposed Budget, Planned Outputs (Quantity and Location)
10 05 51Small scale business promotion	About 200 Small scale enterprises and CBOs groups promoted under CDD grant	CDD beneficiaries were as foll from central with 568 beneficiari 394 were female; 53 groups from 1381 beneficiaries out of wh female; 61 groups from Makin beneficiaries out of whom 995 groups from Nakawa with 1754 of whom 1199 were female and Lubaga with 1653 beneficiaries 1001 were female.	ies out of whom a Kawempe with nom 750 were dye with 1482 were female; 65 beneficiaries out 59 groups from	enterprises and CBO groups promoted under CDD grant
Tota	1,376,416	1,264,980		1,376,416
GoU Developmen	1,376,416	1,264,980		1,376,416
External Financing	g 0	0		0
0 0572 Government Buildings and Administrative Infrastructure			Kabalagala Youth completed	centre
Tota	ıl 0	0		350,000
GoU Developmen	nt 0	0		350,000
External Financin	g 0	0		0
GRAND TOTAL	L 1,376,416	1,264,980		1,726,416
GoU Developmen	1,376,416	1,264,980		1,726,416
External Financin	g 0	0		0

Workplan Outputs for 2013/14 and 2014/15

workplan Outputs	10f 2015/14 and 2014/1	15	
Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
08 07 80Health Infrastructure Construction	Maternity ward at Kawaala H/C expanded and Kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end third quarter civil works had commenced	Kitebi and Kawaala provided with medical equipment
		on setting the foundations of the facilities	Health centres renovated and remodeled to accommodate
		Works on Kitebi health centre have reached	threater (Komamboga-
		20% with plinth and super structure walling	maternity & child ward,
		done.	Kisugu-theater & Kawala- maternity ward)
		The works on renovation of City Mortuary are on-going and are 75% completed.	- ,

Vote: 122

External Financing

Health

Vote Function:	08 07	Community Health Management
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Project 0115 LGMSD (former LGDP)				
Project, Programme	2013	/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
		Kawaala Health Centre is still at Designs and BOQs development stage.		
		Maintenance work has been carryed out on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centres.		
Tot	al 1,729,892	415,530	3,309,582	
GoU Developme	nt 1,729,892	415,530	1,333,862	
External Financin	<i>0</i>	0	0	
GRAND TOTA	L 1,729,892	415,530	3,309,582	
GoU Developmen	nt 1,729,892	415,530	1,333,862	

0

Workplan Outputs for 2013/14 and 2014/15				
Project, Programme	2013	3/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
07 08 80Primary education infrastructure construction	Primary school teachers houses constructed Classrooms renovated Toilet stances constructed 10 Primary school provided with lighting conductors	Staff houses at Kigoowa St. Lawrence and Kawempe CoU P/S were completed. Lightening conductors have been provided to East Kolol, Old Kampala, Mpererwe, Mulago st. Martin, Kasubi CoU, Uganda Martyrs, Nsanbya st. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Rennovation of teachers, houses at East Kololo P/S was completed. Toilets in Katwe and Ggaba Demonstration Primary schools were completed.	Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools. VIP toilet with water system constructed at St. Jude Naggulu.	
Tot	tal 1,000,000	665,459	840,000	
GoU Developme	nt 1,000,000	665,459	840,000	
External Financia	ng 0	0	0	
GRAND TOTA	L 1,000,000	665,459	840,000	
GoU Developme	nt 1,000,000	665,459	840,000	
External Financin	ng 0	0	0	

Workplan Outputs for 2013/14 and 2014/15

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	zapenareare and	Proposed Budget, Planned Outputs (Quantity and Location)
13 49 37 Human Resource Development and organisational restructuring	Staff capacities Developed	Staff attended internal trainings. Trainings included; Orientation (Law Enforcement), Driving Test , Energy Management, Public Procurement and contracts Management, Closing Leadership Gap, Customer Care, Law Enforcement Training.	

Health

Vote Function: 08 07 Community Health Management

Project 0115 LGMSD (former LGDP)

Project, Programme	20	13/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Zapenareare and	Proposed Budget, Planned Outputs (Quantity and Location)

trainings Other internal include; Occupational Health and Safety, Understanding Private Public Partnerships, TOT Leadership development (Two Programs), Monitoring and Evaluation Thought Leadership forum Conference, Legal Education in Practice Management, KISM Regional Conference, Performance management sensitization, Engineering contractors workshop and Business Skills.

Staff attended trainings in Officers Personal Skills , Supervisors Leadership Development , Energy Audit Exercise , Customer care training , Records Management , Training of Trainers in Leadership and

, Training of Trainers in Leadership and Management , Female Future Program – On going , Records Management and Information Systems , Library E- Resources , Essential Office Management , Project Planning & Management , Uganda Association of Consulting Engineers, I Till foundation level training (, PA's Secretarial Development .

Total	663,843	505,316	1,869,763	
GoU Development	663,843	505,316	869,873	
External Financing	0	0	0	
13 49 41Policy, Planning and Legal Services	Planning monitoring and reporting activities carried out	Consultations for various Stakeholders on preparation of KCCA Strategic Plan and Division Plans for 2013 – 2018 were carried out. The stakeholders included members of the Parish Development Committees, Parish Councils, Division Urban Councils and Division Technical Staff.	Planning monitoring and reporting activities carried out	
Total	327,686	131,185	327,686	
GoU Development	327,686	131,185	327,686	
External Financing	0	0	0	
GRAND TOTAL	991,529	636,501	2,197,449	
GoU Development	991,529	636,501	1,197,559	
External Financing	0	0	0	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 10 0551 Small scale business promotion

ш	a	lth
	Cal	

Inputs to be purchased to deliver outputs a Input rant or Transfer ansfers to groups ad CDD Total GoU Development External Financing	USI	Cosi 1,376,416
Total GoU Development External Financing		Cosi 1,376,410
GoU Development External Financing		1,376,416 <i>1,376,416</i>
GoU Development External Financing		
External Financing		1,376.416
		0
puts	Quantity	Cosi
ntractor for build works on Kabalagal youth ctr ()	4.0	350,000
Total		350,000
GoU Development External Financing		350,000 0
GRAND TOTAL		1,726,416
GoU Development		1,726,416
External Financing		0
uts and their Cost		
Inputs to be purchased to deliver outputs a Input		ost hs Thousana
puts	Quantity	Cost
ntractor for teachers' Houses in UPE schools ()	0.8	840,000
Cs ()		1,585,72
ases Kawaala, Komamboga ()	1.0	833,862
pairs of plant and machinery for garbage mgt ()	4.0	240,999
Total		3,309,582
•		1,333,862 0
External Financing NTR		1,975,720
GRAND TOTAL		3,309,582
GoU Development		1,333,862
External Financing NTR		0 1,975,720
uts and their Cost		
	nd their c	ost
	ntractor for teachers' Houses in UPE schools () Intractor for Kawaala, Kitebi and Komamboga SS () Indfill site procurement () Indials site pro	ntractor for teachers' Houses in UPE schools () ntractor for Kawaala, Kitebi and Komamboga S () ndfill site procurement () nases Kawaala, Komamboga () pairs of plant and machinery for garbage mgt () Total GoU Development External Financing NTR GRAND TOTAL GoU Development External Financing NTR GRAND TOTAL GoU Development External Financing NTR uts and their Cost Inputs to be purchased to deliver outputs and their cost

Vote Function:	08 07	Community	Health	Management
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Proiect 01	15 LGMSD	(former)	LGDP)
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Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 07 0880 Primary education infrastructure construction

Planned Outputs:	Inputs	Quantity	Cost
Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Contractor for teachers' Houses in UPE schools ()	0.8	840,000
VIP toilet with water system constructed at St. Jude Naggulu.	Contractor for Kawaala, Kitebi and Komamboga HCs ()	5.2	649,000
•	Landfill site procurement ()	1.0	1,585,721
Activities to Deliver Outputs:	Leases Kawaala, Komamboga ()	1.0	833,862
Developing BoQs for renovation of classrooms at Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Repairs of plant and machinery for garbage mgt ()	4.0	240,999

Developing BoQs for VIP toilet with water system construction at St. Jude

Carrying out school infrastructure projects for renovating of classrooms at Naggulu Katali, St. Mbaga Tuzinde P/ schools.

840,000	Total
840,000	GoU Development
0	External Financing
840,000	GRAND TOTAL
840,000	GoU Development
0	External Financing

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 13 4937 Human Resource Development and organisational restructuring

Planned Outputs:	Inputs	Quantity	Cost
Developed capacities for the KCCA staff.	Computers & equipment, furniture ()	5.2	213,843
Kawempe office block completed	Contractor KCCA premises eg Kawempe Div offices ()	4.9	1,155,920
Activities to Deliver Outputs:	Tuition fees, training materials, facilitation ()	4.0	500,000

Organizing exposure visit for key staff.

Organising Management Development program,

Team building program

Technical courses and

Customer care courses.

Organising Corporate Governance and

Apprenticeship program.

Internship program

E'learning of programs

Subscription to professional bodies.

Procuring training materials, venues and consultants for in house trainings

Completing ofKawempe office bloc

Total GoU	1,869,763
Total <i>GoU</i> Development External Financing	869,873
ŇTR	0

999,890

13 4941 Policy, Planning and Legal Services **Output:**

Planned Outputs: Inputs Quantity Cost Logistics for Planning () 4.0 327,686 Planning monitoring and reporting activities carryed out

Activities to Deliver Outputs:

Organising participatory parish and other planning meetings. Organising Urban Council BFP consultation meetings.

Health

Vote Function: 08 07 Community Health Management

Project 0422 PHC Development

Project Profile

Responsible Officer: Director Health services and Director Education and Social services

Objectives: •To attain a good standard of health for all people in Uganda.

•To provide health infrastructure such as renovation or construction of wards, toilets and staff

accommodation.

•To provide medical equipment

Outputs: Procuring and distributing assorted Restorative Dental Units(3no.),

Start Date: 01/07/2011 *Projected End Date:* 30/06/2015

Workplan Outputs for 2013/14 and 2014/15

	Workpan Outputs for 2010/11 und 2011/10						
Project, Programme	2013	3/14	2014/15				
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location) Expenditure and Preliminary Outputs (Quantity and Location)		Proposed Budget, Planned Outputs (Quantity and Location)				
08 07 81Health Infrastructure N/A Rehabilitation			KCCA City Hall clinic renovated				
Tot	tal 0	0	131,000				
GoU Development		0	131,000				
External Financia	ng 0	0	0				
GRAND TOTA	AL 0	0	131,000				
GoU Development		0	131,000				
External Financia	ng 0	0	0				

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and th	eir cost
(Quantity and Location)	Input	UShs Thousand

Output: 08 07 81 Health Infrastructure Rehabilitation

Planned Outputs:InputsQuantityCostKCCA City Hall clinic renovatedContractor to renovate City hall clinic ()1.0131,000

Activities to Deliver Outputs:

Preparing BoQs for KCCA city hall clinic repairs Procuring contractor to carry out repairs on city hall clinic Carrying out renovation works on KCCA clinic supervising city hall clinic repairs.

supervising city nan crime repairs.	
Total	131,000
GoU Development	131,000
External Financing	0
GRAND TOTAL	131,000
GoU Development	131,000
External Financing	0

Table V3.2: Past and Medum Term Key Vote Output Indicators*

Vote Function Key Output	2012/13	2013/1 Approved	4 Releases	MTEF F	rojections			
	Outturn	Plan	Prel. Actual	2014/15	2015/16	2016/17		
Vote: 122 Kampala Capital City Authority								
Vote Function:0807 Community Health M	Vote Function: 0807 Community Health Management							
Number of health inspections conducted and reports produced	N/A	4000	1166 <mark>.</mark>	4000				
Morbidity rate in the three common disease	es N/A	N/A	No info					

Health

	2013/14		MTEF Pr		
2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17
N/A	9	9	9	9	
N/A	516000000	49018190	516000000	516000000	
N/A	N/A	No info	40%		
4.345	9.485	8.442	7.701	104.577	
4.345	9.485	8.442			
4.345 <i>4.345</i>	9.485 9.485	8.442 8.442	7.701	104.577	
	N/A N/A N/A 4.345 4.345	2012/13 Outturn Approved Plan N/A 9 N/A 516000000 N/A N/A 4.345 9.485 4.345 9.485 4.345 9.485 4.345 9.485	2012/13 Outturn Approved Plan Releases Prel. Actual N/A 9 9 N/A 516000000 49018190 N/A N/A No info 4.345 9.485 8.442 4.345 9.485 8.442 4.345 9.485 8.442 4.345 9.485 8.442	2012/13 Outturn Approved Plan Releases Prel. Actual 2014/15 N/A 9 9 9 N/A 516000000 49018190 516000000 N/A N/A No info 40% 4.345 9.485 8.442 7.701 4.345 9.485 8.442 7.701 4.345 9.485 8.442 7.701	2012/13 Outturn Approved Plan Releases Prel. Actual 2014/15 2015/16 N/A 9 9 9 9 N/A 516000000 49018190 516000000 516000000 N/A N/A No info 40% 4.345 9.485 8.442 7.701 104.577 4.345 9.485 8.442 7.701 104.577 4.345 9.485 8.442 7.701 104.577

^{*} Excluding Taxes and Arrears

Medium Term Plans

A comprehensive community based health and waste management system driven by a Multi Agency Action strategy in place: To transform the five major health centres into Hospitals to reduce the strain on the national referral Hospital; To address Sanitation and environment management through strengthening the Public Private and community Partnerships.

(i) Measures to improve Efficiency

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

(ii) Vote Investment Plans

UGX. 1.476Bn will be appropriated for providing public health infrastructure and medical equipment in the Fys 2014\15 and 2015/16, while UGX. 1.874Bn will be spent in 2016/17 for the same purpose. Infrastructure to be provided include; construction and upgrading health centres, health centres workers houses, sanitation facilities provision in schools, health centres and public toilets.

Scale up on site sanitation facilities with support form KfW Completion of

WASH legal framework review

Study on integrated feacal management

Construction of Public Toilets

Intensify inspectorate of premises(Clinics, food premises etc)

Health

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote Budget				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expendture(Outputs Provided)	7.0	3.5	6.8	3.3	73.3%	44.9%	6.5%	65.3%
Grants and Subsidies (Outputs Funded)	0.8	0.8			8.5%	10.4%		
Investment (Capital Purchases)	1.7	3.4	97.8	1.7	18.2%	44.7%	93.5%	34.7%
Grand Total	9.5	7.7	104.6	5.0	100.0%	100.0%	100.0%	100.0%

Projec	t, Programme	2013/14		2014/15
Vote Fu	UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location
Vote Fu	nction: 08 07	Community Health Management		
Project	0115 LGMSD (former 1	LGDP)		
)80780	Health Infrastructure Construction	Maternty ward at Kawaala H/C expanded and kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end othird quarter civil works had commenced on setting the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at Designs and BOQs development stage. Maintenance work has been carryed out on City hall, Kawaala, Kisugu, Kiswa and komamboga Health centres.	Kitebi and Kawaala provided with medical equipment Health centres renovated and remodeled to accommodate threater (Komamboga-maternity & child ward, Kisugu-theater & Kawala-maternity ward)
	Total	1,729,892	415,530	3,309,582
	GoU Development	1,729,892	415,530	1,333,862
	External Financingt	0	0	0
	NTR	0	0	1,975,720
080780	Health Infrastructure Construction	Maternity ward at Kawaala H/C expanded and Kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end third quarter civil works had commenced on	Kitebi and Kawaala provided with medical equipment Health centres renovated and remodeled to accommodate threater (Komamboga-maternity

Health

Project	t, Programme	2013/14		2014/15
Vote Fu		Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
			setting the foundations of the facilities	& child ward, Kisugu-theater & Kawala-maternity ward)
			Works on Kitebi health centre have reached 20% with plinth and super structure walling done.	
			The works on renovation of City Mortuary are on-going and are 75% completed.	
			Kawaala Health Centre is still Designs and BOQs development stag	
			Maintenance work has been carryed on City hall, Kawaala, Kisugu, Kisw and komamboga Health centres.	
	Total	1,729,892	415,530	3,309,582
	GoU Developmen		415,530	
	External Financing		0	
	NTR	0	0	1,975,720
080780	Health Infrastructure Construction	Maternity ward at Kawaala H/C expanded and Kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end othird quarter civil commenced on the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still Designs and BOQs development stag Maintenance work has been carryed on City hall, Kawaala, Kisugu, Kiswand komamboga Health centres.	ge. out
	Total	1,729,892	415,530	3,309,582
	GoU Developmen	1,729,892	415,530	
	External Financing	nt 0	0	0
	NTR	0	0	1,975,720
080780	Health Infrastructure Construction	Maternty ward at Kawaala H/C expanded and Kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end third quarter civil commenced on the foundations of the facilities	Kitebi and Kawaala provided with medical equipment Health centres renovated and remodeled to accommodate works had threater (Komamboga-maternity setting & child ward, Kisugu-theater & Kawala-maternity ward)
			Works on Kitebi health centre have reached 20% with plinth and super structure walling done.	

Project, Programme	2013/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditures and Outputs by End March (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
		The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at Designs and BOQs development stage. Maintenance work has been carried out on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centres.	
Total	1,729,892	415,530	3,309,582
GoU Development	1,729,892	415,530	1,333,862
External Financing	0	0	0
NTR	0	0	1,975,720

(iii) Priority Vote Actions to Improve Sector Performance

N A

Table V3.6: Vote Actions to Improve Sector Performance

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

Those is the transfer of the t								
		2013/14		MTEF E	Budget Projections			
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17		
Vote: 122 Kampala Capital City Authority								
0807 Community Health Management	4.345	9.485	8.442	7.701	104.577	4.981		
Total for Vote:	4.345	9.485	8.442	7.701	104.577	4.981		

(i) The Total Budget over the Medium Term

In the years 2014\15 to 2016\17, the total Public Health budget is projected at UGX 6.366 Bn, UGX 104.631Bn and UGX 4.954 Bn respectively. For the three medium term years, None Tax Revenue expenditure is projected at UGX. 2.186 Bn, 0.231 and 0.254 Bn for each of the years consecutively.

(ii) The major expenditure allocations in the Vote for 2014/15

The allocation is procurement of the landfill improving health infrastructure and payment of Health staff salaries.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

There are no major changes in resource allocation different from last year's spending.

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

2013/14 Approved Budget 2014/15 1						5 Draft Esti	mates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	2,833.3	0.0	4,117.5	6,950.8	3,246.3	0.0	210.0	3,456.3
211101 General Staff Salaries	2,185.7	0.0	0.0	2,185.7	2,729.6	0.0	0.0	2,729.6
211103 Allowances	30.8	0.0	3,413.5	3,444.3	0.0	0.0	0.0	0.0
221002 Workshops and Seminars	15.0	0.0	0.0	15.0	0.0	0.0	0.0	0.0
221009 Welfare and Entertainment	72.0	0.0	0.0	72.0	110.7	0.0	0.0	110.7
221011 Printing, Stationery, Photocopying and Bind	10.0	0.0	90.0	100.0	0.0	0.0	0.0	0.0
221012 Small Office Equipment	0.0	0.0	100.0	100.0	0.0	0.0	0.0	0.0
223005 Electricity	60.0	0.0	0.0	60.0	90.0	0.0	0.0	90.0
223006 Water	30.0	0.0	0.0	30.0	49.6	0.0	0.0	49.6
224001 Medical and Agricultural supplies	359.9	0.0	0.0	359.9	120.0	0.0	150.0	270.0
224004 Cleaning and Sanitation	0.0	0.0	0.0	0.0	56.4	0.0	60.0	116.4
224005 Uniforms, Beddings and Protective Gear	0.0	0.0	0.0	0.0	90.0	0.0	0.0	90.0
228001 Maintenance - Civil	0.0	0.0	150.0	150.0	0.0	0.0	0.0	0.0
228003 Maintenance – Machinery, Equipment & Fu	25.0	0.0	0.0	25.0	0.0	0.0	0.0	0.0
228004 Maintenance - Other	45.0	0.0	364.0	409.0	0.0	0.0	0.0	0.0
Output Class: Outputs Funded	804.3	0.0	0.0	804.3	804.3	0.0	0.0	804.3
263321 Conditional trans. Autonomous Inst (Wage s	804.3	0.0	0.0	804.3	804.3	0.0	0.0	804.3
Output Class: Capital Purchases	1,729.9	0.0	0.0	1,729.9	1,464.9	0.0	1,975.7	3,440.6
231001 Non Residential buildings (Depreciation)	979.9	0.0	0.0	979.9	631.0	0.0	149.0	780.0
231002 Residential buildings (Depreciation)	750.0	0.0	0.0	750.0	0.0	0.0	0.0	0.0
231005 Machinery and equipment	0.0	0.0	0.0	0.0	0.0	0.0	241.0	241.0
231007 Other Fixed Assets (Depreciation)	0.0	0.0	0.0	0.0	833.9	0.0	1,585.7	2,419.6
Grand Total:	5,367.5	0.0	4,117.5	9,485.0	5,515.4	0.0	1,185.7	7,701.2
Total Excluding Taxes, Arrears and AIA	5,367.5	0.0	0.0	5,367.5	5,515.4	0.0	0.0	5,515.4
***where AIA is Appropriation in Aid								

Water and Environment

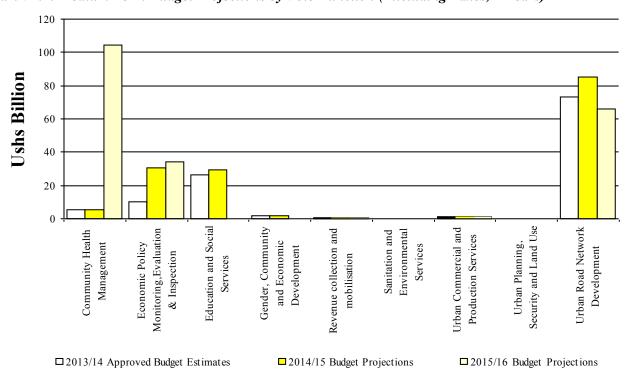
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

			2013	/14	MTEF Budget Projections			
(i) Excluding	g Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17	
	Wage	0.000	0.000	0.000	0.000			
Recurrent	Non Wage	0.756	0.010	0.007	0.010	0.010	0.010	
Davidonma	GoU	0.000	0.000	0.000	0.000			
Developme	Donor	0.000	0.000	0.000	0.000			
	GoU Total	0.756	0.010	0.007	0.010			
		0.756	0.010	0.007	0.010			
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A	
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A	
	Total Budget	0.756	0.010	0.007	0.010	N/A	N/A	
(iii) Non Tax	Revenue	3.510	6.343	4.490	11.135	14.713	16.183	
	Grand Total	4.266	6.353	4.497	11.145	N/A	N/A	
Excluding	Taxes, Arrears	4.266	6.353	4.497	11.145			

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: *Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)*



Water and Environment

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- 360,459tons of solid waste were collected in the reporting period with about 60% collected by KCCA. This is an average of 32,769 tons/month, from 29,543 tons/month in June 2012 indicating an increment of 11 %
- Eight (8) solid waste trucks were procured; these included three (3) compactors with a capacity of 20 tonnes and five (5) skip loading trucks with a capacity of 10 tonnes each. Each skip loading truck will have a servicing capacity of eleven (11) skips. Meanwhile The works for Kiteezi Landfill Extension was completed
- Currently, International Finance Corporation (IFC) is assisting KCCA to develop a framework for the evaluation of proposals from private parties for participation in Kampala's solid waste management system through a public private partnership arrangement. This Project seeks to leverage private sector expertise, innovation and capital in the collection, transportation, treatment & disposal of municipal solid waste.
- Plumbing, drainage and maintenance works have been carried out at KCCA Public toilets.
- 4193 cesspool trips were made in the five divisions.
- EIAs and project briefs reviewed & inspected; Out of 43 projects, 21 were approved, 3 were required to submit Environment Social and Monitoring Plan (ESMP) and the rest were rejected. The rejected projects included; KKT Plaza Limited Plot 6, Acacia Avenue, Kololo Parish; Cellular Base Transceiver Station Plot 25 Plantation Road, Bangalow 3, Bugolobi; Cellular Base Transceiver Station Nabulagala Village, Lubya Parish, Rubaga Division; Ware houses for Cow horns processing facility Sekanyonyi Zone, Mpererwe, Kawempe Division; Xing Xing Warehouses Plot 18A Walusimbi Mpanga Road, Nalukolongo Industrial Area; Global Achievers Apartments Bunga kalungu Parish, Makindye Division; Komamboga Business Park, Plot,7,221,1351, 1360,1365 and 1488 Kwata Zone, Kawempe Division; Apartments in konge Plot 1454, Block 253, Konge Zone, Makindye Division; Kabuusu Fuel Service Station Plot 832, Block 16 Rubaga Division. Others rejected include: Industrial Park Mpererwe-Steel Processing Plant, Bay Watch Villas, Russell Courts ,Water Lane Apartments Naguru, Kisugu Business Complex, Shopping mall & hotel facilities along Nakivubo road, Nob View Hotel Ntinda, Marina Apartments and Miami beach.
- Implementation of Lake Vitoria Environment Management Project: KCCA secured funding from the Lake Victoria Environment Management Project II (LVEMP II; through the Ministry of Water and Environment) to implement a project for "Reduction of environmental pollution and flood frequency in Kampala".

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

Table v 2.1. Fast and 2014/13 Flanned Key v ble Outputs									
Vota Vota Function		2013/14	2014/15						
Vote, Vote Function Key Output Planned outputs		Achievements by	y End MarchPlanned Outputs						
Vote: 122 Kampala Capital City Authority									
Vote Function: 0908 Sanitation and Environmental Services									

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- Finalization of Kampala Waste PPP procurement process
- Conclusion of the purchase of land for disposal & treatment of waste Rollout of zonal contracts for SWM
- Implementation of the Kampala Waste Management PPP communication strategy
- Scale up on site sanitation facilities with support from KfW
- Conclusion of negotiations on support from GiZ over the next 3yrs Study on integrated feacal sludge management
- Restoration of critical wetlands for city drainage
- Noise & air pollution control
- Improve on the sanitation and appearance at premises
- Training of food handlers
- Equipping Kitebi & Kawala with constant GoU funding Remodelling Kisugu to accommodate theatre
- Call centre Establishment

Water and Environment

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function: 09 08 Sanitation and Environmental Services

Programme 12 Environment

Programme Profile

Responsible Officer: Director Health Services

Objectives: To provide quality health services and ensure sustainability of the environment.

Outputs: Managing of Kitezi land fill Managing City garbage

Workplan Outputs for 2013/14 and 2014/15

	uts for 2013/14 and 2014		2014/15
Project, Programme		2013/14	2014/15
Vote Function	Approved Budget, Planned		Proposed Budget, Planned Outputs (Quantity and Location)
Output UShs Thousand	Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location)	(Quantity and Location)
09 08 0IPolicies, Laws and strategy development	Kitezi land fill management 380,000 tonnes of Solid waste Collected and disposed off.	268,246 tons of solid waste were collected in the reporting period with about 60% collected by KCCA Eight (8) solid waste trucks were procured these included three (3) compactors with a capacity of 20 tonnes and five (5) skip loading trucks with a capacity of 10 tonnes each. Each skip loading truck wil have a servicing capacity of eleven (11) skips. Plumbing, drainage and maintenance works have been carried out at KCCA Public toilets. These include; Constitutional Square I & II, New Taxi Park I & II, Nakawa I & II Entebbe Road, Nakasero Market I, II & III , Watoto Church, Nateete Market Toilets I & II and Wandegeya market Public toilets 4193 cesspool trips were made in the five divisions EIAs and project briefs reviewed & inspected; Out of 43 projects, 21 were approved, 3 were required to submi Environment Social and Monitoring Plar (ESMP)and the rest were rejected. 7 VIP latrines have been constructed in Pro-poor schools, 2 water based toilets in Pro-poor schools with support from WaterAid, CIDI and AEE 10 Construction of Ferro cement tanks in Pro-poor schools has been done The contract was signed for Completion or Kiteezi Landfill Extension	Collected and disposed off. Kitezi land fill well managed Finalization of Kampala Waste PPP procurement process Conclusion of the purchase of land for disposal & treatment of waste Rollout of zonal contracts for SWM Implementation of the Kampala Waste Management PPP communication strategy

Water and Environment

09 08 Sanitation and Environmental Services **Vote Function:**

Programme 12 I	Environment
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Project, Programme	2013	3/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
To	tal 6,352,859	4,496,784	11,144,714	
Wage Recurre	ent 0	0	0	
Non Wage Recurre	ent 9,579	7,185	9,579	
N	TR 6,343,280	4,489,599	11,135,135	
GRAND TOTA	AL 6,352,859	4,496,784	11,144,714	
Wage Recurre	ent 0	0	0	
Non Wage Recurre	ent 9,579	7,185	9,579	
N	TR 6,343,280	4,489,599	11,135,135	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 09 08 01 Policies, Laws and strategy development

Planned Outputs:	Inputs	Quantity	Cost
380,000 tonnes of Solid waste Collected and disposed off.	Consultant for environmental Mgt ()	11.9	114,259
•	Contract staff ()	2,419.0	4,228,667
Kitezi land fill well managed	Contractor for maintenance of public toilets ()	4.0	364,000
	Contractor for weight bridge ()	1.0	150,000
Finalization of Kampala Waste PPP procurement process	Fuel for gabage collection ()	4.0	3,088,800
Conclusion of the nurshage of land for diamonal & treatment of wester	Logistics for Maintenance of kiteezi landfill ()	4.0	3,113,280
Conclusion of the purchase of land for disposal & treatment of waste	Maintenance of gabage trucks ()	4.0	350,000

Rollout of zonal contracts for SWM

Implementation of the Kampala Waste Management PPP communication strategy

Activities to Deliver Outputs:

Collecting solid waste in the five divisions of Kampala.

Repairing, maintaining and fuelling garbage trucks.

Supervising KCCA staff in garbage collection and the private sector involved in solid waste collection

Maintaining Kiteezi landfill site. Total	11,144,714
Wage Recurrent	0
Non Wage Recurrent	9,579
NTR	11,135,135
GRAND TOTAL	11,144,714
Wage Recurrent	0
Non Wage Recurrent	9,579
NTR	11,135,135

Table V3.2: Past and Medium Term Key Vote Output Indicators*

Vota Function Von Output	2012/13	2013/1		MTEF Pro					
Vote Function Key Output Indicators and Costs:	Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17			
Vote: 122 Kampala Capital City Authority									
Vote Function:0908 Sanitation and E.	nvironmental S	ervices							
Number of garbage tonnes collected	N/A	380000	91,878	380000					
Vote Function Cost (UShs bn)	0.756	6.353	4.497	11.145					
VF Cost Excluding Ext. Fin	0.756	6.353	4.497						
Cost of Vote Services (UShs Bn)	0.756	6.353	4.497	11.145					
	0.756	6.353	4.497						

Water and Environment

Medium Term Plans

To Increase efficiency and realize higher solid waste collection rates. KCCA is designing an integrated solid waste management system with support from International Finance Corporation (IFC) which is an arm of the World Bank. Redeveloping the city green spaces and wetland, tree planting and management of the lake front to ensure sustainable development

(i) Measures to improve Efficiency

(ii) Vote Investment Plans

About UGX.0. 714Bn has been set aside for purchase of land to expand Kiteezi land fill site. This is to enable the landfill to absorb more garbage in an effort to improve the city sanitation situation.

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)				(ii) % Vote Budget			
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	6.4	11.1	14.7	16.2	100.0%	100.0%	100.0%	100.0%
Grand Total	6.4	11.1	14.7	16.2	100.0%	100.0%	100.0%	100.0%

(iii) Priority Vote Actions to Improve Sector Performance

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V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

	2013/14		MTEF Budget Projections			
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
0908 Sanitation and Environmental Services	0.756	6.353	4.497	11.145		16.194
Total for Vote:	0.756	6.353	4.497	11.145		16.194

(i) The Total Budget over the Medium Term

In the medium term KCCA has appropriated UGX. 11.135Bn, UGX. 14.713 and UGX. 16.183 for the years 2014/15 to 2016/17. All funds spent in this sector is allocation from NTR collections.

(ii) The major expenditure allocations in the Vote for 2014/15

As already mentioned, in the year $2014\15$ KCCA will spend UGX. 11.135 Bn. Much of these funds will be on garbage management in the city. UGX. 3.088 Bn will be fuel for garbage management, while UGX. 3.11Bn will be for maintenance of Kiteezi landfill and 540 Million for maintenance garbage trucks and UGX 4.9 Bn for casual wages . These funds are budgeted from Non tax revenue.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

There are no major resourse allocation in the medium term.

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

2013/14 Approved Budget 2014/15 Draft Estimates								
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	9.6	0.0	6,343.3	6,352.9	9.6	0.0	11,135.1	11,144.7
211102 Contract Staff Salaries (Incl. Casuals, Temp	0.0	0.0	0.0	0.0	0.0	0.0	3,964.4	3,964.4
221008 Computer supplies and Information Technol	0.0	0.0	100.0	100.0	0.0	0.0	0.0	0.0
224004 Cleaning and Sanitation	0.0	0.0	0.0	0.0	0.0	0.0	364.0	364.0
225001 Consultancy Services- Short term	9.6	0.0	0.0	9.6	9.6	0.0	104.7	114.3
227004 Fuel, Lubricants and Oils	0.0	0.0	2,780.0	2,780.0	0.0	0.0	3,088.8	3,088.8
228001 Maintenance - Civil	0.0	0.0	0.0	0.0	0.0	0.0	150.0	150.0
228002 Maintenance - Vehicles	0.0	0.0	350.0	350.0	0.0	0.0	350.0	350.0
228004 Maintenance – Other	0.0	0.0	3,113.3	3,113.3	0.0	0.0	3,113.3	3,113.3

Social Development

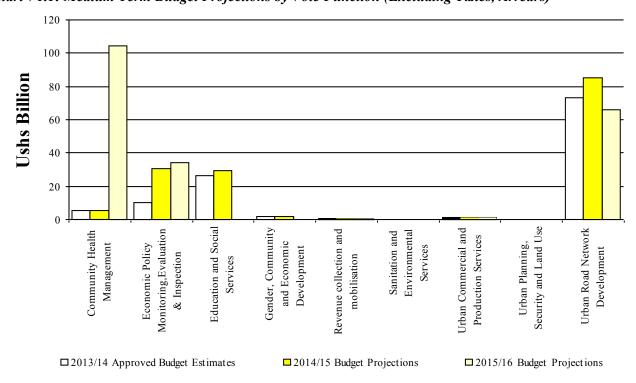
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013/		MTEF B	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	0.000	0.000	0.000	0.000		
Recurrent	Non Wage	0.143	0.171	0.150	0.171	0.175	0.183
Davidonmon	GoU	0.858	1.376	1.267	1.726		
Developmen	Donor	0.000	0.000	0.000	0.000		
	GoU Total	1.000	1.548	1.417	1.898		
		1.000	1.548	1.417	1.898		
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	1.000	1.548	1.417	1.898	N/A	N/A
(iii) Non Tax	Revenue	0.044	0.376	0.217	0.306	0.342	0.376
	Grand Total	1.045	1.924	1.635	2.204	N/A	N/A
Excluding 7	Γaxes, Arrears	1.045	1.924	1.635	2.204		

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Social Development

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- CDD beneficiaries were as follows: 17 groups from central with 568 beneficiaries out of whom 394 were female; 53 groups from Kawempe with 1381 beneficiaries out of whom 750 were female; 61groups from Makindye with 1482 beneficiaries out of whom 995 were female; 65 groups from Nakawa with 1754 beneficiaries out of whom 1199 were female and 59 groups from Lubaga with 1653 beneficiaries out of whom 1001 were female.
- Other groups that benefited were; 9 groups in central, 16 groups in Kawempe, 26 groups in Makindye, 8 groups in Nakawa and 9 groups in Rubaga
- 822 CBOs were registered and 217 renewed registration
- 11309 births and 836 deaths were registered.
- The five year Strategic Plan (2013/14-2017/18) for Kampala Capital City Authority Youth Council (KCCA Youth Council) was launched by representative from UN Habitat.
- 1789 youth beneficiaries received UGX 2,958,450,000 under the small scale enterprise development component (SSED). In another programme, the president inaugurated the Youth Livelihood Program, were youth groups will receive loans up to 12.5 million. 5 motorcycles were provided to the Youth council chairpersons to facilitate mobilization and monitoring of the beneficiaries.
- Training of youth in ICT and Leadership by Kibo Foundation with support from UNHABITAT was conducted
 with 22 youths trained under the INTEL Easy Steps program specifically offering Basic computer skills, MS
 office packages, Entrepreneurship, branding, marketing and sales. Meanwhile 146 youths have been trained on
 ICT and Leadership; the programme included instilled values of hard work and giving back to communities as
 part of community engagement programs.
- A mobile ICT laboratory in partnership with KIBO Foundation was organised to equip youths with simple ICT skills, resume writing, forum theatre as well as provide general information on HIV and entrepreneurship. Over 600 youths attended the event across 2 days. 66 out of 89 female youths mobilized for the program were admitted for the 3-month training program in ICT and entrepreneurship.
- Child welfare cases were handled, in which; 455 related to failure to provide maintenance, 70 cases related to custody, 33 denial of access to children by one of parents, 76 cases handled of people processing care orders in relation to fostering and adoption, 10 related to proof of parentage while 81 cases have been referred to court.
- 27 inspections were conducted to babies and children's homes to check on standards, where 7 homes were found to be operating below minimum standards and corrective action was taken.
- 177 cases of children in need of alternative care handled as follows; 82 care orders processed for children taken to babies/children's homes, 2 adoption cases handled, 53 children resettled with families and 12 resettled in homes. Meanwhile 215 children were rescued from the streets and transferred to Kampiringisa with provisions including food stuffs to maintain the children.
- Another 293 Child care and protection cases were handled across the 5 divisions through the Probation and Welfare Offices as follows; 216 cases related to failure to maintain family, 27 cases related to denial of access to children by either parent, 35 cases processed in relation to fighting for custody of children by one the parents, 9 cases related to denial of parentage and 4 cases of adoption and 2 for fostering processed through court
- 6 community outreaches conducted to create awareness on childcare and protection as well as handle cases in the parishes.
- Training on alternative care frame work for 20 Managers and Social workers from babies/children homes in Kampala was conducted to guide their operations and ensure compliance to standards. This was done in partnership with Ministry of Gender, Labour and Social Development.
- Save the Children International Uganda (SCIU), conducted 2-day orientation training for 12 staff on the SUNRISE-OVC project in order to roll out OVC related activities in the work plan including service provider mapping, inspections, model outreaches, DOVCC committee among others.
- Service provider mapping to collect data on providers of OVC services in Kampala for purposes of improving coordination and quality control was conducted. 53 service providers mapped including organisations utilizing a community and institutionalization approach to providing child care and protection.

Social Development

- Initiated partnership with ANPCCAN working with five other partners that will in the next 3 years rescue, resettle and rehabilitate 600 children. Through this partnership, a total of 26 children and 45 adults were resettled in Karamoja.
- 50 individuals PWDs received appliances including crutches, white canes and calipers. Meanwhile 31 People
 with Disability were supported to attend the National celebrations to mark International Disability Day in
 Kisoro. In addition, celebrations to mark the IDD day for Kampala City were held at the KCCA Gardens where
 250 individuals attended.
- 10 groups received grants worth 2,000,000/= under the Special Grant for PWD program for setting up or expanding income generating activities
- 12 community service events were held, communities included; in Kasanga Kiwafu zone, Mengo Kisenyi, Nalukolongo, Mutungo Biina road, Kawempe I Parish Kizza zone and Kataza zone Nakawa division. The activities involved drainage systems desilting, garbage collection and sweeping of roads and community sensitization on sanitation and hygiene through forum theatre.
- Labour disputes that were settled between employers and employees were 161 and 136,238,000/= was paid by the employers to employees, while 52 Compensation cases were handled as a result of injuries at work. In the second quarter a total of 433 labour disputes were reported in all the five divisions and were disposed of with payments amounting to UGX 120,438,554= The types of cases reported include unfair termination, unpaid wages and others like non-remittance of National Social Security Fund (NSSF) and denial of maternity/annual leave among others.
- 243 workers were paid workman's compensation claims.
- 231 mediation sessions were conducted to settle cases reported
- 817 employees and 432 employers) sought technical advice from labour offices and 230 work place visits were conducted.
- Another 292 Cases were disposed of out of 766 received amounting to UGX 125,774,166 paid out to employees as salary arrears or compensation for unlawful termination.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

	201 1/13 I tunned Hey vote o			
W . W . E	201	2013/14		
Vote, Vote Function Key Output	Planned outputs	Achievements by End March	Planned Outputs	
Vote: 122 Kampala Capi	ital City Authority			
Vote Function: 1005 Gen	der, Community and Economic De	velopment		
Output: 100503	Market Access for Urban Agric	ulture		
Description of Outputs:	communities economically empowered	68 groups were selected to benefit from CDD.	communities economically empowered	
Output: 100551	Small scale business promotion			
Description of Outputs:	N/A	1,579 youths have to date received loans from Centenary Bank to a tune of 2,622,250,000. Under the small scale enterprise development component (SSED).	communities economically empowered	

V3: Detailed Planned Outputs for FY 2014/15

014/15 Planned Outputs

- Community Driven Development Initiatives under the CDD programme implemented
- Trade and commercial development activities including support to SACCOS implemented.
- · Social welfare activities and marking international days activities carried out
- Women, Youth and Disability Council supported
- Functional Adult Literacy activities implemented

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Social Development

Vote Function: 1005 Gender, Community and Economic Development

Vote Function Profile

Responsible Officer: Director Gender, Community Services and Labour

Services: To empower and facilitate communities and vulnerable groups to realize and harness

their potential for purposeful and sustainable development and monitor compliance to

the minimum labour standards.

Vote Function Projects and Programmes:

Project or Programme Name	Responsible
Officer Recurrent Programmes	
10 Gender and Community Services Development	Directorates of Gender ,Community and Economic
Development Projects	

0115 LGMSD (former LGDP)

Programme 10 Gender and Community Services

Programme Profile

Responsible Officer: Directorates of Gender ,Community and Economic Development

Objectives: Market and Agriculture Improvement programme

Outputs: Construction of six markets in the city and development of alternative sites

Workplan Outputs for 2013/14 and 2014/15

Project, Programme	or 2013/14 and 2014/15 2013	1/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
10 05 01 Policies, laws, strategies and guidelines	FAL activities supported(21.9m) Vulnerable groups councils supported	As indicated above	Communities mobilised and empowered for effective participation in development programmes	
	Library provided with reading materials		FAL activities supported(21.9m) Vulnerable groups councils supported	
	Statutory days, functions and other activities organised such as women's day, literacy day,		Library provided with reading materials	
	lobour day. Others include Christmas party, IDI parties.		Statutory days, functions and other activities organised such as women's day, literacy day, labour day. Others include Christmas party, IDI parties.	
			Children rights and upheld and community support for OVC enhanced	

Social Development

Vote Function: 1005 Gender, Community and Economic Development

Project, Programme	2013	/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
Tota	al 547,406			
Wage Recurren	nt 0	339,566		
Non Wage Recurrer		0		
NT.		122,212		
0 05 03Market Access for Urban	370,000	217,354		
Agriculture				
Tota	al 0		347,419	
Wage Recurrer	nt 0	0	0	
Non Wage Recurrer	nt 0	0	171,406	
		0	176,013	
			Employment service bureaue	maintained
	N/A		130,000	
			0	
			0	
GRAND TOTAL	L 547,406	339,566	477,419	
Wage Recurrer		0	0	
Non Wage Recurrer	nt 171,406	122,212	171,406	
NT.	R 376,000	217,354	306,013	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

 $Output: \quad 10\,05\,01\,Policies, laws, strategies\ and\ guidelines$

Planned Outputs:	Inputs	Quantity	Cost
Communities mobilised and empowered for effective participation in	Assorted inputs & materials for gender activities ()	1.0	56,013
development programmes	consultant for automation of library services ()	4.0	20,000
	Faciliotation for Labour activities ()	4.0	25,000
FAL activities supported(21.9m)	Facilitation for library promotion eg reading tent ()	4.0	19,000
Vulnerable groups councils supported	Facilitatn for probation & socialwelfare actvities ()	4.0	75,000
Library provided with reading materials	FAL inputs and training materials ()	1.0	21,987
Library provided with reading materials	Internet subscriptions & e- library ()	4.0	29,750
Statutory days, functions and other activities organised such as women's	Logistics for Library mgt ()	4.0	18,504
day, literacy day, lobour day. Others include Christmas party, IDI parties.	Logistics for Library mtnce eg DSTV subspt ()	4.0	18,500
	Transfers to vulnerable groups; women, youth,	4.0	63,665
Children rights and upheld and community support for OVC enhanced	PWD ()		
Activities to Deliver Outputs:			

Training, sensitising and creating awareness in communities for their participation in development programmes

Conducting gender awareness campaign and training of community

structures that handle cases of GBV

Celebrating of Adult literacy day and passing out of learners.

Supporting supervision to FAL classes

Finalizing development of FAL curriculum for the city

Social Development

Vote Function: 10 05 Gender, Community and Economic Development

Programme	10 Gender	and Commun	ity Services
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Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Enhancing Social Rehabilitation of PWDs including distribution of appliances

Disbursing grants to vulnerable groups

Coordinating Registration and Supervising of CBOs/ NGOs operating in Kampala

Removing children from the street and resettlement Training of staff and

para-social workers in child protection Mapping of OVC in the parishes

Implementation of action plans for OVC committees.

Developing and Implementing the OVC strategy in collaboration with stakeholders

Periodically inspecting of work places to ensure compliances with basic labor laws and raise awareness on employment and labour laws Popularizing of workplace policies in light of the employment regulation Organize labour forum for dialogue Commemorating International Labour Day

Handling of labour cases - dispute resolution and workers compensation

Total 347,419 Wage Recurrent Non Wage Recurrent 171,406 176,013

Output: 10 05 03 Market Access for Urban Agriculture

Planned Outputs:	Inputs	Quantity	Cost
Employment service bureau maintained	Utility bills for employ't centre ()	4.0	130,000
Activities to Deliver Outputs:			
Paying of utility and communication bills			
	Total		130,000
	Wage Recurrent		0
	Non Wage Recurrent		0
	NTR		130,000
	GRAND TOTAL		477,419
	Wage Recurrent		0
	Non Wage Recurrent		171,406
	NTR		306,013

Social Development

Vote Function: Gender, Community and Economic Development *10 05*

Project 0115 LGMSD (former LGDP)

Project Profile

Responsible Officer: Directors of Education, Health, HR and Social Development

Objectives: To strengthen Public Financial Management and enhance efficiency, effective, transparent and

accountable use of public resources as basis to poverty alleviation

To support local government infrastructure development, supported by Uganda Government

through Local Development Grant (LDG).

To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in

service delivery process.

To support local Government Capacity Building activities.

Infrastructure provided in areas including; roads, drainage, health and education. Outputs:

Micro capital grants provided for small scale enterprises

Staff capacities built.

Project Profile

Responsible Officer: Directors of Education, Health and community services

Objectives: To strengthen Public Financial Management and enhance efficiency, effective, transparent and

accountable use of public resources as basis to poverty alleviation

To support local government infrastructure development, supported by Uganda Government

through Local Development Grant (LDG).

To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in

service delivery process.

To support local Government Capacity Building activities

Infrastructure provided in areas including; roads, drainage, health and education. Outputs:

Micro capital grants provided for small scale enterprises

Staff capacities built.

Start Date: Projected End Date:

Project Profile

Directors for Public Health, Education, Community Dev"t and Human Res Responsible Officer:

Objectives: To strengthen Public Financial Management and enhance efficiency, effective, transparent and

accountable use of public resources as basis to poverty alleviation

To support local government infrastructure development, supported by Uganda Government through

Local Development Grant (LDG).

To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and

strengthening transparency in service delivery process. To support local Government Capacity Building activities.

Infrastructure provided in areas including; roads, drainage, health and education. Outputs:

Micro capital grants provided for small scale enterprises

Staff capacities built.

Workplan Outputs for 2013/14 and 2014/15

Social Development

Vote Function: 1005 Gender, Community and Economic Development

Project, Programme	2013	/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
10 05 51 Small scale business promotion	About 200 Small scale enterprises and CBOs groups promoted under CDD grant	CDD beneficiaries were as follows: 17 groups from central with 568 beneficiaries out of whom 394 were female; 53 groups from Kawempe with 1381 beneficiaries out of whom 750 were female; 61 groups from Makindye with 1482 beneficiaries out of whom 995 were female; 65 groups from Nakawa with 1754 beneficiaries out of whom 1199 were female and 59 groups from Lubaga with 1653 beneficiaries out of whom 1001 were female.	200 Small scale enterprises and CBOs groups promoted under CDD grant	
To	tal 1,376,416	1,264,980	1,376,416	
GoU Developme	ent 1,376,416	1,264,980	1,376,416	

External Financing	0	0	0
10 05 72 Government Buildings and Administrative Infrastructure		Kabalag complete	ala Youth centre ed
Total	0	0	350,000
GoU Development	0	0	350,000
External Financing	0	0	0
GRAND TOTAL	1,376,416	1,264,980	1,726,416
GoU Development	1,376,416	1,264,980	1,726,416
External Financing	0	0	0

Workplan Outputs for 2013/14 and 2014/15				
Project, Programme		2013/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
08 07 80Health Infrastructure Construction	Maternity ward at Kawaala H/C expanded and Kitebi health centre renovated	Construction works and upgrade of Kawempe and Kiruddu Health centres to 170 bed hospitals have started. By the end third quarter civil works had commenced on setting the foundations of the facilities Works on Kitebi health centre have reached 20% with plinth and super structure walling done. The works on renovation of City Mortuary are on-going and are 75% completed. Kawaala Health Centre is still at Designs and BOQs development stage Maintenance work has been carried our on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centres	with medical equipment Health centres renovated and remodeled to accommodate theatre (Komamboga-maternity & child ward, Kisugu-theatre e& Kawala-maternity ward)	

Social Development

1005 Gender, Community and Economic Development Vote Function:

Project 0115 L	GMSD (former	<i>LGDP</i>)
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Project, Programme	2013	/14	2014/15	
Vote Function Output UShs Thousand	Outputs (Quantity and Preliminary Outputs		Proposed Budget, Planned Outputs (Quantity and Location)	
To GoU Developm External Financi	ent 1,729,892	415,530 415,530 0	3,309,582 <i>1,333,862 0</i>	
GRAND TOTA	AL 1,729,892	415,530	3,309,582	
GoU Developme	ent 1,729,892	415,530	1,333,862	
External Financi	ng 0	0	0	

<u> </u>	for 2013/14 and 2014/1		
Project, Programme	2	013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
07 08 80 Primary education infrastructure construction	Primary school teachers houses constructed Classrooms renovated	Staff houses at Kigoowa St. Lawrence and Kawempe CoU P/S were completed.	Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.
	Toilet stances constructed 10 Primary school provided with lighting conductors	Lightening conductors have been provided to East Kolol, Old Kampala, Mpererwe, Mulago st. Martin, Kasubi CoU, Uganda Martyr as, Nsambya St. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Renovation of teachers, houses at East Kololo P/S was completed. Toilets in Katwe and Ggaba Demonstration Primary schools were completed.	VIP toilet with water system constructed at St. Jude Naggulu.
Tot	al 1,000,000	665,459	840,000
GoU Developme	nt 1,000,000	665,459	840,000
External Financin	ng 0	0	0
GRAND TOTA	L 1,000,000	665,459	840,000
GoU Developmen	nt 1,000,000	665,459	840,000
External Financin	g 0	0	0

Workplan Outputs for 2013/14 and 2014/15

Law Enforcement Training.

Project, Programme	2013	2013/14		
Vote Function Output UShs Thousand	Outputs (Quantity and Preliminary Outputs		Proposed Budget, Planned Outputs (Quantity and Location)	
13 49 37Human	Staff capacities Developed 1516 staff attended internal		Developed capacities for the K	CCA staff.
Resource Development and	trainings. Trainings included; Orientation (Law Enforcement), Driving Test , Energy Management, Public		Kawempe office block comple	ted
organisational restructuring		Procurement and contracts Management, Closing Leadership Gap, Customer Care,		

Social Development

Vote Function:	10 05	Gender.	Communit	v and Econoi	nic Development
role i million.	1003	Genuer,	Communic	y unu Leonoi	πις σενεισμικεπι

Project 0	0115	(former l	<i>LGDP</i>)
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Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)

Other internal trainings include; Occupational Health and Safety, Understanding Private Public Partnerships, TOT Leadership development (Two Programs), Monitoring and Evaluation Thought Leadership forum ESRI Conference, Legal Education in Practice Management, KISM Regional Conference, Performance management sensitization, Engineering contractors workshop and Business Skills

Staff attended trainings in Officers Personal Skills , Supervisors Leadership Development , Energy Audit Exercise , Customer care training , Records Management, Training of Trainers in Leadership and Management , Female Future Program – On going , Records Management and Information Systems , Library E- Resources , Essential Office Management , Project Planning & Management , Uganda Association of Consulting Engineers, I Till foundation level training (, PA's Secretarial Development .

Total	663,843	505,316	1,869,763
GoU Development	663,843	505,316	869,873
External Financing	0	0	0
134941 Policy, Planning and Legal Services	Planning monitoring and reporting activities carried out	Consultations for various Stakeholders on preparation of KCCA Strategic Plan and Division Plans for 2013 – 2018 were carried out. The stakeholders included members of the Parish Development Committees, Parish Councils, Division Urban Councils and Division Technical Staff.	Planning monitoring and reporting activities carried out
Total	327,686	131,185	327,686
GoU Development	327,686	131,185	327,686
External Financing	0	0	0
GRAND TOTAL	991,529	636,501	2,197,449
GoU Development	991,529	636,501	1,197,559
External Financing	0	0	0

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 10 0551 Small scale business promotion

(Quantity and Location)

Vote Function: 1005 Gender, Community and	l Economic Development		
Project 0115 LGMSD (former LGDP)			
Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost s Thousand
Planned Outputs:	Grant or Transfer		Cost
200 Small scale enterprises and CBOs groups promoted under CDD grant	Transfers to groups ad CDD		1,376,416
Activities to Deliver Outputs: Identifying and assessing groups to benefit from CDD Skills building for CDD recipients Disbursing funds to CDD beneficiaries Monitoring and evaluating CDD beneficiaries			
	Total		,376,416
	GoU Development	İ	1,376,416
0.4.4.400572.6.4.7.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4	External Financing		0
Output: 10 0572 Government Buildings and Administrative Infrastruc	cture		
Planned Outputs: Kabalagala Youth centre completed Activities to Deliver Outputs: Procuring contactor for completing the Kabalagala youth centre	Inputs Contractor for build works on Kabalagal youth ctr ()	Quantity 4.0	Cost 350,000
Building Kabalagala youth centre to completion	m . 1		2=0.000
	Total		350,000
	GoU Development External Financing		350,000 0
	GRAND TOTAL	1	1,726,416
	GoU Development		1,726,416
	External Financing		0
Annual Workplan for 2014/15 - Outputs, Activities,	Inputs and their Cost		
Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost s Thousand
Output: 08 07 80 Health Infrastructure Construction			
Planned Outputs:	Inputs	Quantity	Cost
Kitebi and Kawaala provided with medical equipment	Contractor for teachers' Houses in UPE schools ()	0.8	840,000
Health centres renovated and remodelled to accommodate theatre	Contractor for Kawaala, Kitebi and Komamboga HCs ()	5.2	649,000
(Komamboga-maternity & child ward, Kisugu-theatre & Kawala-	Landfill site procurement ()	1.0	1,585,721
maternity ward)	Leases Kawaala, Komamboga ()	1.0	833,862
Activities to Deliver Outputs: Equipping Kitebi & Kawala with medical equipment	Repairs of plant and machinery for garbage mgt ()	4.0	240,999
Preparing BOQs, Procuring contractor, constructing health centres works(Komamboga-maternity & child ward, Kisugu-theatre & Kawala-maternity ward)			
	Total	3	3,309,582
	GoU Development	i	1,333,862
	External Financing NTR	i	0 1,975,720
	GRAND TOTAL	3	3,309,582
	GoU Development	i	1,333,862
	External Financing NTR	:	0 1,975,720
Annual Washington for 2014/15 Outrate Astinia			:,7/3,/40
Annual Workplan for 2014/15 - Outputs, Activities,		nd that	ost .
Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs a	na their co	st

Input

UShs Thousand

Social Development

Vote Function: 1005 Gender, Community and Economic Development	pment
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Proiect 0115	LGMSD ((former LGDP)	
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Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 07 0880 Primary education infrastructure construction

Planned Outputs:	Inputs	Quantity	Cost
Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Contractor for teachers' Houses in UPE schools ()	0.8	840,000
VIP toilet with water system constructed at St. Jude Naggulu.	Contractor for Kawaala, kitebi and Komamboga HCs ()	5.2	649,000
	Landfill site procurement ()	1.0	1,585,721
Activities to Deliver Outputs:	Leases Kawaala, Komamboga ()	1.0	833,862
1	Repairs of plant and machinery for garbage mgt ()	4.0	240,999

Developing BoQs for VIP toilet with water system construction at St. Jude Naggulu

Carrying out school infrastructure projects for renovating of classrooms at Naggulu Katali, St. Mbaga Tuzinde P/ schools.

840,000	Total
840,000	GoU Development
0	External Financing
840,000	GRAND TOTAL
840,000	GoU Development
0	External Financing

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 13 49 37 Human Resource Development and organisational restructuring

Planned Outputs:	Inputs	Quantity	Cost
Developed capacities for the KCCA staff.	Computers & equipment, furniture ()	5.2	213,843
Kawempe office block completed	Contractor KCCA premises eg Kawempe Div offices ()	4.9	1,155,920
Activities to Deliver Outputs:	Tuition fees, training materials, facilitation ()	4.0	500,000

Organizing exposure visit for key staff.

Organising Management Development program,

Team building program

Technical courses and Customer care courses.

Organising Corporate Governance and Apprenticeship program.

Internship program

ELearning of programs

Subscription to professional bodies.

Procuring training materials, venues and consultants for in house trainings

Completing of Kawempe office bloc

Total	1,869,763
GoU Development	869,873
External Financing	0
NTR	999.890

Output: 13 4941 Policy, Planning and Legal Services

Planned Outputs:InputsQuantityCostPlanning monitoring and reporting activities carried outLogistics for Planning ()4.0327,686

Activities to Deliver Outputs:

Organising participatory parish and other planning meetings. Organising Urban Council BFP consultation meetings.

Organising monitoring and evaluation visits to KCCA projects and activities

Social Development

Vote Function: 1005 Gender, Community and Economic Development

Project 0115 LGMSD (former LGDP)

Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs and their cost Input UShs To			
	Total	327,686		
	GoU Development	327,686		
	External Financing	0		
	GRAND TOTAL	2,197,449		
	GoU Development	1,197,559		
	External Financing	0		
	NTR	999,890		

Table V3.2: Past and Medium Term Key Vote Output Indicators*

Voto Eurotion Von Output	2012/12	2013/14		MTEF Pr	ojections			
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17		
Vote: 122 Kampala Capital City Au	thority							
Vote Function: 1005 Gender, Commu	nity and Econor	mic Developme	ent					
Vote Function Cost (UShs bn)	1.000	1.924	1.635	2,204				
VF Cost Excluding Ext. Fin	1.000	1.924	1.635					
Cost of Vote Services (UShs Bn)	1.000	1.924	1.635	2.204				
	1.000	1.924	1.635					

^{*} Excluding Taxes and Arrears

Medium Term Plans

Equity service delivery achieved in Kampala Gender sensitive plans and programs developed

Communities mobilised and empowered for effective participation development

Increased knowledge levels, community participation and ownership of KCCA programmes and projects Improved services for vulnerable groups especially children

Enhanced community support for OVC

Operationalize the Kabalagala one stop youth center Enhanced labour administration and productivity

Minimum labour standards observed

Increased skilling and employment creation

(i) Measures to improve Efficiency

(ii) Vote Investment Plans

Expenditure on the construction and improvement of markets will continue for the next three years (Medium Term).

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote Budget				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expendture(Outputs Provided)	0.5	0.5	0.5	0.6	28.5%	21.7%	100.0%	100.0%
Grants and Subsidies (Outputs Funded)	1.4	1.4	0.0		71.5%	62.5%	0.0%	
Investment (Capital Purchases)	0.0	0.4			0.0%	15.9%		
Grand Total	1.9	2.2	0.5	0.6	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over UGX 0.5Billion)

(iii) Priority Vote Actions to Improve Sector Performance

N A

Table V3.6: Vote Actions to Improve Sector Performance

Social Development

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

		20	13/14	MTEF F	Budget Proje	ections
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
1005 Gender, Community and Economic Development	1.000	1.924	1.635	2.204		0.559
Total for Vote:	1.000	1.924	1.635	2.204		0.559

(i) The Total Budget over the Medium Term

UGX.2.146Bn, UGX 1.782Bn and UGX 1.926Bn is appropriated to be spend in the years 2014\15 to 2016\17 respectively. In the Gender and community development. UGX.1.541 will be received form central Government. Of which UGX 0.171Bn will be for recurrent spending in each of the years of the medium term.

(ii) The major expenditure allocations in the Vote for 2014/15

The bigger portion will be CDD funding to groups which is projected to about UGX. 1.37Bn in each of the years of the medium term. Funds will be allocated to acquire land for construction of markets.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

Commitments of funds will be required to buy land for market construction which lead to more space for employment especially for the low income.

Table V4.2: Key Changes in Vote Resource Allocation

Changes in Budget Allocations and Outputs in 2014/15 from 2013/14 Planned Levels:	Justification for proposed Changes in Expenditure and Outputs			
Vote Function: 1001 Gender, Community and Economic Devel	opment			
Output: 1005 01 Policies, laws, strategies and guidelines				
UShs Bn: -0.371	N/A			
Allocation has been split to cater for the employement				
service bereau maintenace & administration.				
Output: 1005 03 Market Access for Urban Agriculture				
UShs Bn: 0.130	N/A			
Allocation to cater for the Employement service bereau				
maintenance costs.				
Output: 1005 72 Government Buildings and Administrative Infrastructure				
UShs Bn: 0.350	N/A			
Completion for the Kabalagala Youth Centre				

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	8	•						
	201	3/14 Approv	ed Budget		2014/15	5 Draft Estin	nates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	171.4	0.0	376.0	547.4	171.4	0.0	306.0	477.4
221001 Advertising and Public Relations	0.0	0.0	0.0	0.0	19.0	0.0	0.0	19.0
221002 Workshops and Seminars	22.0	0.0	0.0	22.0	22.0	0.0	56.0	78.0
221007 Books, Periodicals & Newspapers	80.7	0.0	0.0	80.7	0.0	0.0	20.0	20.0
221009 Welfare and Entertainment	0.0	0.0	150.0	150.0	0.0	0.0	0.0	0.0
222001 Telecommunications	0.0	0.0	0.0	0.0	29.8	0.0	0.0	29.8
224002 General Supply of Goods and Services	5.0	0.0	226.0	231.0	0.0	0.0	0.0	0.0
225001 Consultancy Services- Short term	0.0	0.0	0.0	0.0	18.5	0.0	155.0	173.5
228004 Maintenance – Other	0.0	0.0	0.0	0.0	18.5	0.0	0.0	18.5
282101 Donations	63.7	0.0	0.0	63.7	63.7	0.0	75.0	138.7
Output Class: Outputs Funded	1,376.4	0.0	0.0	1,376.4	1,376.4	0.0	0.0	1,376.4
263334 Conditional transfers for community develo	1,376.4	0.0	0.0	1,376.4	1,376.4	0.0	0.0	1,376.4
Output Class: Capital Purchases	0.0	0.0	0.0	0.0	350.0	0.0	0.0	350.0
231001 Non Residential buildings (Depreciation)	0.0	0.0	0.0	0.0	350.0	0.0	0.0	350.0
Grand Total:	1,547.8	0.0	376.0	1,923.8	1,897.8	0.0	306.0	2,203.8
Total Excluding Taxes, Arrears and AIA	1,547.8	0.0	0.0	1,547.8	1,897.8	0.0	0.0	1,897.8
***where AIA is Appropriation in Aid								
^ ^		103						

Public Sector Management

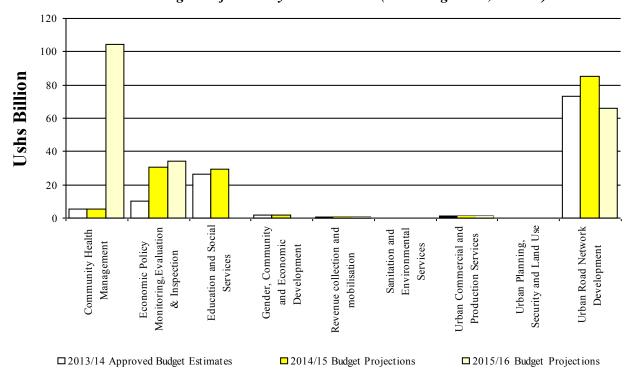
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Thore 11.1. Overview of 1 ore Experiments (estis Billion)	Table V1.1: Overview of	of Vote Expenditur	es (UShs Billion)
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		004044	2013		MTEF B	Budget Proje	ctions
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	1.986	4.097	24.097	24.097	24.097	48.073
Recurrent	Non Wage	22.757	5.131	3.732	5.131	5.234	5.469
Davalanman	GoU	0.774	0.992	0.957	1.198	5.159	5.417
Developme	Donor	0.000	0.000	0.000	0.000	0.000	
	GoU Total	25.517	10.219	28.785	30.425	34.490	58.959
		25.517	10.219	28.785	30.425	34.490	
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	25.517	10.219	28.785	30.425	N/A	N/A
(iii) Non Tax I	Revenue	2.130	49.970	30.361	65.806	73.731	81.104
	Grand Total	27.648	60.190	59.146	96.232	N/A	N/A
Excluding Taxes, Arrears		27.648	60.190	59.146	96.232	108.220	

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Kampala Capital City Authority

Public Sector Management

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

Administration and Human Resource

- The Authority closed the third quarter of the financial year 2013/2014 with the staff strength of 388 permanent staff.
- Performance Management guidelines were developed and submitted to MEC for review and approval. 223
 performance agreements for the period July-Dec 2013 were received and compiled. Meanwhile performance
 appraisals for the period Jul-Dec 2013 was organized and appraisal were received, a report will be compiled
 in April 2014 for management consideration.
- 230 staff who have completed 6 months at work were appraised; outstanding: 0, Exceeds expectation- 22, Meets expectation 197 staff, Need improvement-11. Other 150 staff performance agreements for the financial period 2013/14 have been received and compiled.
- Performance of 39 staff on probation was reviewed and their names were submitted to Public Service Commission for confirmation. In addition, 79 staff that completed their probation and their confirmation approved by Public Service were confirmed in service of KCCA.
- Renovation works were carried out on a Guest House at Kitante, Makindye and Nakawa Division offices whereas renovation works of the First Floor wing A City Hall is underway.
- 349 staff in the different directorates and health units participated in performance management sensitization as below: Revenue Officers (76), Supervisors in Revenue Directorate (17), Health Centre In-charges (10) and Health Workers (246).
- Staff attended external trainings including; Energy Efficiency in utilities and industries, Supervisory
- skills to procurement and supply chain, IPSAS(Implementation and Benefits Realization), ISO2600 Training, Result based Management and Performance Indicators, PHP Tuck see, Information Security UNESCO workshop in Beijing, UN Habitant, African cities and climate, E.A Law Society Conference & Annual meeting Beyond Access Conference, Waste management for sustainability, Labour inspection and labour administration and Revenue Management Master Class. Other external trainings attended include: Emotional intelligence
- Training, Premier EA HR Conference 2014, State and municipal management, Best practices in public service delivery, Study tour on cable cars, Project preparation, analysis and financing, Monitoring and Evaluation and control of projects, Sustainable urban development and town planning, Data analysis techniques and Best practices in public sector Management.
- A numbe of staff received internal trainings. Trainings included; Orientation (Law Enforcement), Driving
 Test, Energy Management, Public Procurement and contracts Management, Closing Leadership Gap, Customer
 Care, Law Enforcement Training. Other internal trainings include; Occupational Health and Safety,
 Understanding Private Public Partnerships, TOT Leadership development (two Programs), Monitoring and
 Evaluation
- Thought Leadership forum ESRI Conference, Legal Education in Practice Management, KISM Regional Conference, Performance management sensitization, Engineering contractors workshop and Business Skills. Staff trainings were organised in; Officers Personal Skills, Supervisors Leadership Development, Energy Audit Exercise, Customer care training, Records Management, Training of Trainers in Leadership and Management, Female Future Program On going, Records Management and Information Systems, Library E-Resources, Essential Office Management, Project Planning & Management, Uganda Association of Consulting Engineers, I Till foundation level training (, PA's Secretarial Development).
- City Hall First Floor wing A and a section of Treasury Services on third floor. The works have been completed and the offices are ready for occupancy.
- Makindye Division main office block has been painted and given a new look
- KCCA Guest House has been created at Kitante Primary school. This will help accommodate development partners at a more affordable cost.
- Sezibwa House was renovated and is now operating as an employment bureau and resource centre under the Directorate of Gender

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Legal Services

- 2536 cases were handled; 1501 convictions were secured, 176 cases were dismissed others are pending.
- 173 contracts were handled, out of which 97 were signed, and 47 are pending clearance from Solicitor General's office and 11 are pending signature.
- 15 MOUs were handled and 39 written legal opinions were issued on various matters including contract provisions and interpretation, procedures and remedies under the relevant laws and other applicable laws. MoUs were signed and market guidelines for Wandegeya Market were developed.
- 2 walk-through machines, 3 handheld scanners, 3 vehicle search mirrors and 30 disposal batteries for the handheld scanners were procured. 53 helmets and 280 enforcement T-shirts obtained for the Law Enforcement section.
- 1 exposure visit to Kigali by Makindye Division Urban Council was conducted
- 70 litigation cases are being handled internally by the directorate of Legal Affairs.

Treasury Services

- Final accounts for 2012/13 and audit of KIIDP were prepared.
- Finalisation of Ministerial Policy Statement and Budget Framework Paper 2014/15.
- Completed the valuation report on KCCA assets, with assets value of UGX 422 billion
- Reviewed its processes (process re-engineering) aimed at reducing turnaround time. New guidelines regarding
 the payments and accountability processes were issued. Several forms were introduced as part of the reforms
 which include External training forms, cash advance forms, salary advance forms, staff claim forms. These
 changes were communicated to all Directors and staff who were requested to follow and implement the
 procedure as they would help improve on efficiency.
- The Directorate coordinated and prepared the consolidation budget performance report of the
- KCCA to Parliament for the first quarter FY 2013/14.
- The utilization and absorption of grants by the directorates by the end of second quarter were; by December 2013, out of the UGX 82.526 Billion received from GOU, a total of UGX 80.528 was spent on work plans of directorates leaving a balance of UGX 1.998 billion for commitments to be settled in January. This absorption rate is 98% as compared to first quarter's 97%.
- Treasury directorate Participated in the upgrade of the Integrated Financial Management System (IFMS) from Oracle release 11 to release 12 and also commenced on the implementation of the Treasury Single Account for all Central Government Votes.
- A number of revenue collection agreements were reviewed and signed with the Commercial banks authorised to collect revenue on behalf of KCCA.
- Daily report of collections from commercial banks on time to the key stakeholder's for decision making and planning has been achieved due to Treasury services mainstreaming initiatives;
- Facilitated KCCA operations by effecting payments to staff for salaries and other activities as well as settling claims for suppliers / contractors who offered services to KCCA:

PUBLIC CORPORATE AFFAIRS

- Communication Strategy for KCCA was drafted and implemented. It is the PCA guiding tool for information dissemination. This included communication for change and institutional rebranding. 5 Barazas were held in two Divisions
- A second documentary was produced and was well-received and placed on our website and YouTube.
- Number of DVDs were distributed for marketing purposes. And a third documentary about KCCA at three years has been prepared, highlighting KCCA journey.
- KCCA together with the help of corporate sponsors successfully organized, a city festival on 6th October
- 2013 that attracted over 300,000 city dwellers. The local food vendors carried out brisk business and security was elaborate.
- In conjunction with Airtel and the British Council, an ICT hub was launched at Nakasero Primary School to help build capacity of KCCA teachers through accessing quality information as well as help children attain basic ICT skills.
- KCCA has mobilised various corporate entities to support monthly cleaning exercises these include; DFCU, UBA, Global Trust Bank, Watoto Church, Coca Cola, Centenary Bank, Airtel, UBL, Indian Association of Uganda, Orange, Stanbic, Crane Bank and many others have expressed interest to support our cause.
- A number of interviews were conducted by Local and International media Houses for KCCA officials, specifically the Executive Director was interviewed by Fox5 News, an American Television Station based in New York and the New Vision on KCCA's 2014 plans.

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- Publishing KCCA Steward Magazine has continued, with all the 10 directorates of KCCA contributing enthusiastically to the compilation of the Kampala magazine.
- New Taxi Park and Wandegeya market were commissioned while Works on Jinja road, Mbogo road and Kafumbe Mukasa and other works were flagged off. PCA covered all these functions.
- Organised A Dinner at the KCCA Grounds in Lugogo on 18th April 2012. The event was attended by over 30000 guests It also involved working on the Awards for the highly performing workers.
- The Executive Director hosted the casuals' to a luncheon at the KCCA Grounds in Lugogo on 20th September 2013. The event was attended by over 2500 people.
- A Donors' Forum was organised on 20th April 2012 and the ED explained the achievements and challenges so far registered.
- Infrastructure Development Committee (MPs) visited all divisions in Kampala to establish the progress on road works and drainages.

Internal Audit Services

- Final reports have been prepared for the following audit, Procurement Review, Terminal Benefits and response verification, Risk and Fraud policies, Road fund, NAADs, UNICEF Concern for FHD activities and KCCA health centres.
- Revenue Performance, covering the period July 2012 to June 2013 was reviewed and Expenditure
- performance for the period July 2012 to June 2013 was reviewed
- Manuals have been prepared for Internal Audit Manual Quality Assurance Manual.
- The Stores Management process was reviewed and Risk Management sensitisations for MEC and various Directorates/departments was conducted
- The following trainings were carried out Tools & Techniques For Internal Auditor-Beginners(2 staff), ACCA Continuous Professional Development Seminar(3 Staff), Closing the Leadership Competency Gap(1staff), Business Empowerment Seminar(1staff), Auditor-In-Charge Tools & Techniques(2 staff), The 4 Imperatives of Great Leaders, Tax Proposals and Tax Management Seminar(5 staff), and National Seminar on Developing a Programme for the Implementation of System of Environmental and Economic Accounting (SEEA) and Supporting Statistics For ECOWAS and COMESA Countries(1 staff)
- Other Trainings for Internal Audit staff included; Tools & Techniques for Internal Auditors (Beginners, Auditor in Charge Tools & Techniques, Training of trainers in leadership and Management program, Leadership Training programme for Managers, Leadership Training programme for supervisors, Self-awareness training and Training On Anticorruption Laws in Uganda Held at MoFPED
- Information Communication Technology
- KCCA, Uganda Registration Services Bureau (URSB) in collaboration with UNICEF launched a Mobile Vital Records System (Mobile VRS) that enables the use of mobile phones at community level and internet connected computers at hospital and district level to register births and deaths.
- The ICT software solution team is working with a vendor to automate revenue collection and management processes.
- The department supported the improvement of IFMS systems efficiency by installing a direct connection
- from KCCA to the Ministry of Finance, Planning and Economic Development.
- The KCCA installed 6MB internet speeds and 1 mbps for 6 network links to the division offices. This has greatly improved communication across all KCCA branch offices through centralized control. 5,000 motorcycles operating in the City were registered between September and November with support from various stakeholders. This included other activities including development of sensitisation and advocacy materials, conducting trainings and sensitisation for stakeholders.
- Prepared several documents including KCCA component of the Government Annual Performance Report;

Public Sector Management

Proposal for KCCA participation in the Resilience Cities Programme by Rock Fellow Foundation; Paper to Cabinet of KCCA establishing lottery; weekly reports to management; Presentation of KCCA revenue portfolio to Ministry of Finance, Planning and Economic Development.

Strategy Management

- The KIIDP Project Completion report was prepared. Preparation activities for KIIDP 2 are have started. 5,000 motorcycles operating in the City were registered between September and November with support from various stakeholders. This included other activities including development of sensitisation and advocacy materials, conducting trainings and sensitisation for stakeholders.
- Prepared several documents including KCCA component of the Government Annual Performance Report; Proposal for KCCA participation in the Resilience Cities Programme by Rock Fellow Foundation; Paper to Cabinet of KCCA establishing lottery; weekly reports to management; Presentation of KCCA revenue portfolio to Ministry of Finance, Planning and Economic Development. KCCA BFP 2014/15, Draft KCCA Strategic Plan 2013/14 2018/19, KCCA Budget Estimates 2014/15 and mandatory quarterly reports Mandatory planning and reporting documents were prepared and submitted are; the Budget Framework Paper and Budget Estimates for Financial Year 2014/15, the First Quarter Report and second quarters KCCA performance reports for 2013/14 while the KCCA half year Indicator Performance report fury 201/13 was prepared and submitted to the Office of the Prime Minister for inclusion in the semi Government Annual Performance Report.
- Draft Score cards have been developed for the following Directorates, Human Resources and
- Administration, Internal Audit, Engineering and Technical Services, Legal and Education and Social Services, Gender and Productivity
- The following business ideas were developed; Kampala City Lottery, Kampala Development Corporation,
- Divisional Community Newspaper, and Kampala TV Programme and an application to participate in the Rockefeller 100 resilient Cities was submitted to the Rockefeller foundation. KCCA was not selected in the first round but have been asked to prepare for the second round selections.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

Vote, Vote Function 2013/14 2014/15					
Vote, Vote Function Key Output Planned outputs Achievements by End March Planned Outputs					
Vote: 122 Kampala Capital City Authority					
Vote Function: 1349 Economic Policy Monitoring, Evaluation & Inspection					

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

- Legislation and oversight on implementation of KCCA programmes provided. KCCA enforcement arms motivated equipped and strengthened
- KCCA installations secured
- Compensation to third parties including the resettlement action plan carried out. KCCA programmes and projects planned, monitored and Evaluated
- Financial planning and reporting executed, approved financial manual, train and equip budget liason officers in budget management and planning. Conduct research and development of policies to support management. Review and update existing policies, laws and legislation.
- Staff recruited, motivated, trained and retained
- Value for money enhanced in implementation of programmes Boda-Bodas operations in the City streamlined
- Introduce in conjunction with the Ministry of Finance, Planning and Economic Development, the National Lotteries Board and Industry Stakeholders, a Kampala Lottery whose proceeds will strictly be ring-fenced to finance social development projects in Education, health and Environment Management. 2014 Kampala city festival (carnival) organised development partners engaged to support KCCA programmes.

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function: 13 49		Economic Policy Monitoring, Evaluation & Inspection
Vote Function Pro	file	

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Responsible Officer: Executive Director

Services: To provide Human Resources, Financial and Corporate Governance Support to the

Authority

Vote Function Projects and Programmes:

Project	Project or Programme Name Responsible Officer					
Recurr	Recurrent Programmes					
1	Administration and Human Resource	Director Administration and Human Resource				
2	Legal services	Director Legal Services				
3	Treasury Services	Director Treasury Services				
4	Internal Audit	Director Internal Audit				
5	Executive Support and Governance Services	Executive Director				
Develop	Development Projects					
0115	LGMSD (former LGDP)	Directors of Education, Health and community services				

Programme 01 Administration and Human Resource

Programme Profile

Responsible Officer: Director Administration and Human Resource

Objectives: To provide guidance on administrative and human resource issues

Outputs: Conducting change management and teambuilding for the new staff of KCCA. Recruiting, motivating

and retaining staff

Organised specialised training for critical resource gaps in key functional areas (tuition and perdiem ,air

tickets)

Workplan Outputs for 2013/14 and 2014/15

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and
13 49 37 Human Resource Development and organisational restructuring	Staff with relevant competences recruited Human resources Capacity built HR development strategy developed Salaries, wages and other staff benefits & remunerations paid KCCA goods and services procured. Utilities and insurance bills paid.	The Authority closed the third quarter of the financial year 2013/2014 with the staff strength of 388 permanent staff. Performance Management guidelines were developed and submitted to MEC for review and approval. 223 performance agreements for the period July-Dec 2013 were received and compiled.	Recruited and retained Staff with relevant competences. Well maintained Working places provided with utilities and facilities Well maintained KCCA fleet Disaster prepared Planned for and implemented

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 01 Administration and Human Resource

Project, Programme	2013	/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
Tota	al 39,714,782	41,415,435	66,283,039
Wage Recurren	nt 4,096,597	24,077,234	24,096,597
Non Wage Recurren	nt 2,255,481	1,374,309	2,259,005
NT	R 33,362,704	15,963,892	39,927,437
GRAND TOTA	L 39,714,782	41,415,435	66,283,039
Wage Recurren	nt 4,096,597	24,077,234	24,096,597
Non Wage Recurren	nt 2,255,481	1,374,309	2,259,005
NT	R 33,362,704	15,963,892	39,927,437

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost
(Quantity and Location)	Input UShs Thousand

Output: 13 4937 Human Resource Development and organisational restructuring

Planned Outputs:	Inputs	Quantity	Cost
Recruited and retained Staff with relevant competences.	Accessories of IT equipment ()	4.0	54,000
r	Catering services - Lubaga ()	4.0	20,000
Well maintained Working places provided with utilities and facilities	Consultants, venue, perdiem, tickets ()	4.0	508,494
	Contract for KCCA fleet insurance. ()	4.0	200,000
Well maintained KCCA fleet	Contract staff ()	666.0	27,666,588
Di	Contractor for cleaning services- offices ()	4.0	256,572
Disaster prepared Planned for and implemented	Contractor for KCCA civil maintenance building. ()	2.4	600,000
Activities to Deliver Outputs:	Electricity bills non-residential(offices). ()	4.4	300,000
Developing and implementing a Human Resourse system	Facilitaion Divisions fittiing and systems ()	4.0	300,000
Recruiting staff	Fuel & Lubricants for KCCA fleet (Administration) ()	4.3	650,000
Paying staff salaries by 20th of each month and Remitting NSSF by the	Gratuity for contract staff ()	4.0	2,989,095
15th of subsequent months	Honourium, acting on duty, apprenticeship allowances $(\)$	4.0	1,509,280
Paying incentive to revenue officer who exceeds monthly targets	Incapacity, death benefits and funeral expenses ()	4.0	41,800
Tuying mount to revenue officer who chooses mounty ungers	Internet Subscription ,CUGs & IT accessories ()	2.5	300,000
Paying Gratuity for contract staff, allowances for other staff and	Meals, refreshments and gifts ()	1.0	80,000
Instituting a workman's compensation policy for staff	Office imprests for directorates & Divisions ()	4.9	976,687
	Printing & Stationary for directorates & Division ()	3.0	715,000
Organising other staff welfare issues such as Branded uniforms, tea and	Staff medical bills ()	4.0	870,750
refreshments; staff party, health club, wedding and baby gifts, funeral	Staff NSSF contributions ()	4.0	2,924,178
expenses etc.	Suppler of Motor bikes ()	1.0	54,000
Paying utilities and bills	Suppliers for KCCA fleet repair & maintenance ()	4.1	869,998
	Water bills -Non residential (Offices) ()	4.8	300,000
Organising awareness programmes for disaster preparedness.	Contract staff (Person Years)	796.0	24,096,597
	Permanent Staff (Person Years)	398.0	24,096,597
Preparing BoQs and carrying out renovation work work place buildings	Total	6	6,283,039
suck City nail and Nakawa offices	Wage Recurrent	Wage Recurrent 24,0	
	Non Wage Recurrent		2,259,005
	NTR	3	9,927,437
	GRAND TOTAL	66,283,03	
	Wage Recurrent	2	4,096,597
	Non Wage Recurrent		2,259,005
	NTR	3	9,927,437

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 02 Legal services

Programme Profile

Responsible Officer: Director Legal Services

Objectives: To provide legal services to KCCA

Outputs: Providing legal services to KCCA Preparing contracts for KCCA

Representing KCCA in cases

Enforcing KCCA bye laws and regulations Paying LCI gratuity

Conducting Authority meetings

Workplan Outputs for 2013/14 and 2014/15

Workpl	Workplan Outputs for 2013/14 and 2014/15				
Project, Progr	amme		2013/14	2014/15	
Vote Function (Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
13 49 41Policy, and Services	Planning Legal	Legal services provided to KCCA Policies, contracts and agreements drafted enhanced communication of legal decisions and by-laws Facilitating the political leaders	2536 cases were handled, out of which 1501 convictions were secured, 176 cases were dismissed others are pending. 173 contracts were handled, out of which 97 were signed, and 47 are pending clearance from Solicitor General's office and 11 are pending signature. 15 MOUs were handled and 39 written legal opinions were issued on various matters including contract provisions and interpretation, procedures and remedies under the relevant laws and other applicable laws. MoUs were signed and market guidelines for Wandegeya Market were developed. 2 walk-through machines, 3 handheld scanners, 3 vehicle search mirrors and 30 disposal batteries for the handheld scanners were procured. 53 helmets and 280 enforcement T- shirts obtained for the Law Enforcement section. 1 exposure visit to Kigali by Makindye Division Urban Council was conducted 70 litigation cases are being handled internally by the directorate of Legal Affairs.	Provided Legal services to KCCA Drafted Policies, contracts and agreements for KCCA Enhanced communication of legal decisions and by-laws Enforced KCCA by laws and security at KCCA work premises	

Total	15,617,492	13,518,322	17,950,374
Wage Recurrent	0	0	0
Non Wage Recurrent	789,726	668,379	796,890
NTR	14,827,766	12,849,943	17,153,484
GRAND TOTAL	15,617,492	13,518,322	17,950,374
Wage Recurrent	0	0	0
Non Wage Recurrent	789,726	668,379	796,890
NTR	14,827,766	12,849,943	17,153,484

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input UShs Thousand	

Output: 13 49 41 Policy, Planning and Legal Services

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 02 Legal services

Planned Outputs and Activities to Deliver Outputs (Quantity and Location)	Inputs to be purchased to deliver outputs a Input		ost is Thousand
Planned Outputs:	Inputs	Quantity	Cos
Provided Legal services to KCCA	Committees sitting allowance ()	30.5	915,09
	Compensation 3rd parties ()	13.5	1,685,00
Drafted Policies, contracts and agreements for KCCA	Consultants, venues, per diem, tickets councillors ()	4.0	199,20
	Contract staff ()	21.0	129,48
Enhanced communication of legal decisions and by-laws	Court filling fees ()	4.0	6,00
Enforced KCCA by laws and security at KCCA work premises	Donation refreshments, meals for mayor Idd & X- mas ()	4.0	105,00
Activities to Deliver Outputs:	Emoluments & council meeting for Political Leader	4.0	12,397,86
Representing KCCA in courts of law	0		
	Facilitation- KCCA minister office ()	4.0	162,0
Preparing contracts and agreements	Legal staff subscriptions and CPDs ()	4.0	50,0
	Political leaders external travel ()	4.0	644,4
Disseminating KCCA By laws	Political leaders in land travel ()	3.7	91,7
Organising law enforcement operations	Political leaders office imprests ()	4.4	164,0
	procurement of recorders & Gowns political leaders ()	4.0	42,0
Providing security to KCCA work premises	Security guard services allowances ()	6.5	721,8
Organising and preparing minutes for KCCA authority and Urban Council	Supplier for Security gadgets, City Law Uniforms ()	2.0	100,0
meetings	Supplier Uniform & protective gear ()	4.0	233,1
<u>0</u> .	Suppliers for Council meeting facilitation ()	4.2	303,4
	Total	1	7,950,37
	Wage Recurrent		
	Non Wage Recurrent		796,89
	NTR	13	7,153,48
	GRAND TOTAL	17	7,950,37
	Wage Recurrent		
	Non Wage Recurrent		796,89
	NTR	17	7,153,48

Kampala Capital City Authority

Public Sector Management

1349 Vote Function: Economic Policy Monitoring, Evaluation & Inspection

Programme 03 Treasury Services

Programme Profile

Responsible Officer: **Director Treasury Services**

To develop and monitor implementation of systems for accountability and control of KCCA expenditure Objectives:

To develop and monitor implementation of KCCA annual operating and development budget

To implement systems and procedures of financial accounting for KCCA and donor funded projects

and grants

To put in place framework of financial policies and procedures for management of KCCA

financial resources.

To develop and monitor systems and procedures for receiving, safeguarding and

accountability for KCCA revenue

To prepare monthly and annual statutory accounts

Outputs: review the current financial management systems

Review the IFMS and update it to march the reviewed financial procedures Implementing Sun

accounting system and developing the Accounting procedural manual

Project, Programme	for 2013/14 and 2014/15		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned I Outputs (Quantity and I	Expenditure and Preliminary Outputs	Proposed Budget, Planned Outputs (Quantity and Location)
13 49 38 Financial Systems Development	Improved business processes in planning and budgeting by preparing the 2014/15 Final Accounts for 2013/14 on statutory dates. Accountability for all collection	and quarterly budget reports which were presented to	Systems for receiving, safeguarding and of revenue collections and streamlined sensitization and awareness the approved accounting policies and procedures carried Capacity for staff developmented. Conducting Directorate workshops and teambuilding engagements Developing and staff performance programs e see to

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme	03 Treasur	y Services
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Project, Programme		2013/14	2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	

82.526 Billion received from GOU, a total of UGX 80.528 was spent on work plans of directorates leaving a balance of UGX 1.998 billion for commitments to be settled in January. This absorption rate is 98% as compared to first quarter's 97%.

Treasury directorate Participated in the upgrade of the Integrated Financial Management System (IFMS) from Oracle release 11 to release 12 and also commenced on the implementation of the Treasury Single Account for all Central Government Votes.

A number of revenue collection agreements were reviewed and signed with the Commercial banks authorised to collect revenue on behalf of KCCA. Because of the continuous streamlining of revenue receipting & reporting processes the directorate is now able to report daily collections from commercial banks on time to the key stakeholder's for decision making and planning.

Total	2,053,495	1,514,687	5,776,364	
Wage Recurrent	0	0	0	
Non Wage Recurrent	753,495	336,953	516,740	
NTR	1,300,000	1,177,734	5,259,624	
GRAND TOTAL	2,053,495	1,514,687	5,776,364	
Wage Recurrent	0	0	0	
Non Wage Recurrent	753,495	336,953	516,740	
NTR	1,300,000	1,177,734	5,259,624	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 13 4938 Financial Systems Development

Planned Outputs:	Inputs	Quantity	Cost
Efficient Financial Management System implemented	Bank Charges on KCCA Accounts ()	4.0	40,200
	Continuous professional financial Training ()	4.0	26,277
Budget management function and expenditure control systems strengthened	Contract staff ()	6.0	18,250
	Counter funding (KIIDP) ()	3.2	161,717
Systems for receiving, safeguarding and accountability of revenue	Financial reporting activity allowance ()	4.0	100,000
collections reviewed and streamlined	Financial systems training ,CPDs, subscriptions. ()	12.7	317,520
sensitization and awareness on the approved accounting policies and	IFMS recurrent and financial system support. ()	5.5	372,856
procedures manual carried	Revenue refunds ()	4.0	50,000
	Supplier of a filling system ()	1.0	120,000
Capacity for staff development.	VAT Arrears 2011-2013 & Out Put VAT for 2014- 15 ()	4.0	4,577,543

Conducting Directorate workshops and teambuilding engagements Developing and implementing staff performance management programs

Activities to Deliver Outputs:

Reviewing, updating and documenting Treasury Services business processes

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 03 Treasury Services

Planned Outputs and Activities to Deliver Ou	itputs
(Quantity and Location)	

Inputs to be purchased to deliver outputs and their cost Input UShs Thouse

- Developing procedures for strengthening expenditure accountability. Integrating the IFMS system with other electronic sub systems such as Revenue management system, SUN systems, Payroll System Preparing periodic performance and financial reports and accounts. (monthly and quarterly performance reports, Final accounts, adhoc reports, etc)
- Carrying out assets verification exercise and update the assets register with findings and new acquisitions.
- Carrying out the end of year stock Taking exercise
- Conduct trainings for Head teachers, Bursars, Heads of Health units on Financial Management
- Reviewing and providing responses to audit reports and management letters
- Updating Treasury Services risk matrix Review, updating and documenting Treasury Services business processes.
- Developing and Implement capacity Building programs for Budget Liaison officers.
- Conducting Budget performance review Engagements
- Providing online access to Budget performance reports(Use SUN systems Vision Reporting tools)
- Consolidating budget inputs and update OBT
- Preparing Budget Framework Paper and Ministerial Policy Statement Carrying out monitoring of budget execution .i.e Commitments control and work plan/budget implementation.
- Reviewing and updating collection Agreements and procedure with banks and enhance procedures for monitoring their performance.
- Reviewing systems of reconciliations and reporting of revenue collection
- Hold training workshops with the Authority staff and Political Leaders to Communicate the service levels/standards in the manual
- Develop desk instructions for Treasury service staff

Total	5,776,364
Wage Recurrent	0
Non Wage Recurrent	516,740
NTR	5,259,624
GRAND TOTAL	5,776,364
Wage Recurrent	0
Non Wage Recurrent	516,740
NTR	5,259,624

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 04 Internal Audit

Programme Profile

Responsible Officer: Director Internal Audit

Objectives: To monitor compliance of business processes to, policies, laws and regulations

Outputs: review the current internal controls and accountability standards conduct Audits and assess compliance

in the various business areas. Acquire the necessary tools of trade

Conduct value for money for all procured services Payment of PAC allowances

Project, Programme	2013/14		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
13 49 39 Internal Audit Services	Internal controls and control environment	Final reports have been prepared for the following	Monitored compliance with business processes,
	ensure financial prudence	Procurement Review, Terminal Benefits and response	laws and regulations
	Revised Internal Audit Manua in Place	al verification, Risk and Fraud policies, Road fund, NAADs,	Automated Internal Audit business Processes
	KCCA accounts audited(4	UNICEF Concern for FHD activities and KCCA health	management mechanisms
	reports prepared)	centres. Revenue Performance covering	Enhancement competences and knowledge for staff.
	PAC Office maintained	the period July 2012 to June	
		2013 was reviewed and Expenditure performance for the period July 2012 to June	Improved working environment, welfare and motivation for staff
		2013 was reviewed Manuals have been prepared for	r
		Internal Audit Manual Quality Assurance Manual.	•
		The Stores Management	
		process was reviewed and Risk Management sensitisations for	
		MEC and various	
		Directorates/departments was conducted	
		The following trainings were carried out Tools & Techniques	
		For Internal Auditor-	
		Beginners(2 staff), ACCA Continuous Professional	
		Development Seminar(3 Staff), Closing the Leadership	
		Competency Gap(1staff),	
		Business Empowerment Seminar(1staff), Auditor-In-	
		Charge Tools & Techniques(2	
		staff), The 4 Imperatives of Great Leaders, Tax Proposals	
		and Tax Management	
		Seminar (5 staff), and National Seminar on Developing a	
		Programme for the Implementation of System of	
		Environmental and Economic	
		Accounting (SEEA) and Supporting Statistics For	
		ECOWAS and COMESA	
		Countries(1 staff) Other Trainings for Internal	
		Audit staff included; Tools &	
		Techniques for Internal Auditors (Beginners, Auditor in	
		Charge Tools & Techniques, Training of trainers in	
		leadership and Management	
		program, Leadership Training programme for Managers,	

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme	04 Internal Audit	f
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Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	

Leadership Training programme for supervisors, Self-awareness training and Training On Anticorruption Laws in Uganda Held at MoFPED

Total	135,000	36,517	117,000	
Wage Recurrent	0	0	0	
Non Wage Recurrent	105,000	31,193	105,000	
NTR	30,000	5,324	12,000	
		<u> </u>		
GRAND TOTAL	135,000	36,517	117,000	
Wage Recurrent	0	0	0	
Non Wage Recurrent	105,000	31,193	105,000	
NTR	30,000	5,324	12,000	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 13 4939 Internal Audit Services

Planned Outputs:	Inputs	Quantity	Cost
Monitored compliance with business processes, policies, laws and	Audit systems development /special audits facilitated ()	2.0	15,000
regulations	Professional bodies subscriptions ()	7.3	36,390
	Supplier of audit training consultancy ()	6.0	60,000
Automated Internal Audit business Processes management mechanisms	Supplier of books periodicals ()	4.5	5 610

Enhancement competences and knowledge for staff.

Improved working environment, welfare and motivation for staff *Activities to Deliver Outputs:*

Conducting audits and investigations on appropriate business areas

Preparing audit reports for audits and investigations carried out

Procuring Audit Management Software

Undertaking training in various key areas like IT skills, VFM Audit, Fraud/forensic audits, modern Management Courses and paying professional subscription fees

		Organising meetings for City Accounts Committee
117,000	Total	
0	Wage Recurrent	
105,000	Non Wage Recurrent	
12,000	NTR	
117,000	GRAND TOTAL	
0	Wage Recurrent	
105,000	Non Wage Recurrent	
12,000	NTR	

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 05 Executive Support and Governance Services

Programme Profile

Responsible Officer: Executive Director

Objectives: To plan; coordinate; network; supervise; monitor and evaluate the implementation of KCCA

programmes and projects

Outputs: Planning, coordinating, networking and supervising KCCA activities.

Developing a comprehensive change and communication strategy Corporate social responsibility

Conduct a citizens/ stakeholder engagement and assessment on KCCA services

Acquire necessary communication gadgets to streamline, consolidate and standardise communication

across the five divisions

conducting strategy communication and engagement with key stakeholders conducting research in

topical areas political monitoring

Project, Programme	2013	5/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
3 49 36 Procurement systems development	KCCA goods, services and works procured.	, , , , , , , , , , , , , , , , , , , ,	KCCA goods, services and works procured.
Tot	tal 0	0	111,000
Wage Recurre	ent 0	0	0
Non Wage Recurre	ent 0	0	111,000
3 494 IPolicy, Planning and Legal Services	Executive Director's office: KCCA programs, projects and activities coordinated, supervised and networked Parish development projects financed Strategy and Business development: KCCA programs, projects and activities planned, monitored and evaluated. 3. PCA: KCCA domain developed, communicated and protected.	The KIIDP Project Completion report was prepared. Preparation activities for KIIDP 2 are have started. 5,000 motorcycles operating in the City were registered between September and November with support from various stakeholders. This included other activities including development of sensitisation and advocacy materials, conducting trainings and sensitisation for stakeholders. Prepared several documents including KCCA component of the Government Annual Performance Report; Proposal for KCCA participation in the Resilience Cities Programme by Rock Fellow Foundation; Paper to Cabinet of KCCA establishing lottery; weekly reports to management; Presentation of KCCA revenue portfolio to Ministry of Finance, Planning and Economic Development. Mandatory planning and reporting documents were prepared and submitted are; the Budget Framework Paper and Budget Estimates for Financial Year 2014/15, the First Quarter Report and second quarters KCCA performance reports for 2013/14 while the KCCA half	Executive Director's office: coordinated, supervised and networked KCCA programs, projects and activities Strategy Management and Business development: Planned, Monitored and Evaluated KCCA programmes, projects and activities Public and Cooperate Affairs KCCA domain developed, communicated and protected.

year Indicator Performance

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 05 Executive Support and Governance Services

U	1.1			
Project, Programme	2013/14		2014/15	
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget, Planned	
UShs Thousand	Outputs (Quantity and	Preliminary Outputs	Outputs (Quantity and	
Osns Thousana	Location)	(Quantity and Location)	Location)	

report fury 201/13 was prepared and submitted to the Office of the Prime Minister for inclusion in the semi Government Annual Performance Report.

Draft Score cards have been developed for the following Directorates, Human Resources and Administration, Internal Audit, Engineering and Technical Services, Legal and Education and Social Services, Gender and Productivity The following business ideas were developed; Kampala City Lottery, Kampala Development Corporation, Divisional Community Newspaper, and Kampala TV Programme and an application to participate in the Rockefeller 100 resilient Cities was submitted to the Rockefeller foundation. KCCA was not selected in the first round but have been asked

The KIIPD project was well coordinated, managed, monitored and concluded by 31st December 2013.

to prepare for the second round selections.

PUBLIC CORPORATE AFFAIRS

Communication Strategy for KCCA was drafted and implemented. It is the PCA guiding tool for information dissemination.

A Public Relations Strategy was developed to include communication for change that included institutional rebranding.

5 Barazas were held in two Divisions

A second documentary was produced and was well-received and placed on our website and YouTube. Number of DVDs were distributed for marketing purposes.

Third documentary about KCCA at three years has been prepared, highlighting KCCA journey.

KCCA together with the help of corporate sponsors successfully organized, a city festival on 6th October 2013 that attracted over 300,000 city dwellers. The local food vendors carried out brisk business and security was elaborate.

In conjunction with Airtel and the British Council, an ICT hub was launched at Nakasero Primary School to help build capacity of KCCA teachers through accessing quality information as well as help children attain basic ICT skills.

KCCA hasmobilised various corporate entities to support the monthly cleaning exercises these include; DFCU, UBA,

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 05 Executive Support and Governance Services

Project, Programme	2013/14		2014/15
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget,
UShs Thousand	Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location)	Planned Outputs (Quantity and

Global Trust Bank, Watoto Church, Coca Cola, Centenary Bank, Warid/Airtel, UBL, Indian Association of Uganda, Orange, Stanbic, Crane Bank and many others have expressed interest to support our cause.

A number of interviews were conducted by Local and International media Houses for KCCA officials, specifically the Executive Director was interviewed by Fox5 News, an American Television Station based in New York and the New Vision on KCCA's 2014 plans.

Publishing KCCA Steward Magazine was continued in the quarter . All the 10 directorates of KCCA continue to contribute enthusiastically to the compilation of the Kampala magazine.

New Taxi Park and Wandegeya market were commissioned while Works on Jinja road, Mbogo road and Kafumbe Mukasa and other works were flagged off. PCA covered all these functions.

Information Communication Technology.

KCCA, Uganda Registration Services Bureau (URSB) in collaboration with UNICEF launched a Mobile Vital Records System (Mobile VRS) that enables the use of mobile phones at community level and internet connected computers at hospital and district level to register births and deaths.

The ICT software solution team is working with a vendor to automate revenue collection and management processes.

The department supported the improvement of IFMS systems efficiency by installing a direct connection from KCCA to the Ministry of Finance, Planning and Economic Development. The KCCA installed 6MB internet speeds and I mbps for 6 network links to the division offices. This has greatly improved communication across all KCCA branch offices through centralized control. 5,000 motorcycles operating in the City were registered between September and November with support from various stakeholders. This included other activities including development of sensitisation and advocacy materials, conducting trainings and sensitisation for stakeholders.

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Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 05 Executive Support and Governance Services

Project, Programme		2013/14	2014/15
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget,
UShs Thousand	Outputs (Quantity and	Preliminary Outputs (Quantity and Location)	Planned Outputs
Oshs Thousana	Location)		(Quantity and Location)

Public Corporate Affairs

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INFORMATION COMMUNICATIOON TECHNOLOGY.

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Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme	05 Executive .	Support and	Governance Services
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Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
Tot	tal 1,677,604	1,244,319	3,796,316	
Wage Recurre	ent 0	0	0	
Non Wage Recurre	nt 1,227,604	880,405	1,342,670	
N	TR 450,000	363,914	2,453,646	
GRAND TOTA	L 1,677,604	1,244,319	3,907,316	
Wage Recurre	ent 0	0	0	
Non Wage Recurre	nt 1,227,604	880,405	1,453,670	
	450,000	363,914	2,453,646	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 13 4936 Procurement systems development

Planned Outputs:	Inputs	Quantity	Cost
KCCA goods, services and works procured.	Bids advertisements ()	4.0	60,000
Activities to Deliver Outnuts:	Committee allowances ()	4.0	51,000

Preparing and putting procurement notices

Organising Procurement Committee meetings

Receiving and evaluating bids

Carrying out the census

coordinating contraction of service, works and supply providers

Total	111,000
Wage Recurrent	0
Non Wage Recurrent	111,000

Cost 72,500 132,500 83,749 25,000 300,000 1,204,800 8,921 146,000 340,000 482,846

Output: 13 4941 Policy, Planning and Legal Services

Planned Outputs:	Inputs	Quantity
Executive Director's office:	Assorted stationary for ED office ()	12.9
coordinated, supervised and networked KCCA programs, projects and	City festival contributions ()	1.3
activities	ED Office corporate affairs imprest ()	8.4
	ED's donations ()	4.0
Strategy Management and Business development:	Future cities forum expenses ()	4.0
Planned, Monitored and Evaluated KCCA programmes, projects and	Public & corporate DSTV subscriptions for PCA ()	100.0
activities	Start-up for Teachers and Health staff SACCO ()	4.0
Public and Cooperate Affairs	Subscriptions for DSTV, & communication ()	4.0
KCCA domain developed, communicated and protected.	Supplier for Computers and IT equip't ()	6.8
Activities to Deliver Outputs:	Supplier for IT Accessories & Microsoft licences ()	4.0
Organising and attending meetings.	Suppliers for public corporate affairs inputs ()	7.1
Initiating and responding to communication. Supervising KCCA activities .	Technical staff external travel ()	7.0
Collecting data and information for planning		

Preparing planning documents including the Five Year Strategic Plan,

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Programme 05 Executive Support and Governance Services

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Budget Framework Paper 2015\16, Budget 2015\16, Form A performance Contract and Workplans 2015\16

Preparing Project/Funding Proposal to attract funding Carrying out research

Managing, Monitoring and Evaluating Projects especially KIIDP II.

Total	3,796,316
Wage recurrent	0
Non wage recurrent	1,342,670
NTR	2,453,646
GRAND TOTAL	3,907,316
Wage recurrent	0
Non wage recurrent	1,453,670
NTR	2,453,646

Project Profile

Responsible Officer: Directors of Education, Health, HR and Social Development

Objectives:

- To strengthen Public Financial Management and enhance efficiency, effective, transparent and accountable use of public resources as basis to poverty alleviation
- To support local government infrastructure development, supported by Uganda Government through Local Development Grant (LDG).
- To facilitate the interface between lowest local Governments and communities to demand better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.
- To support local Government Capacity Building activities.

Outputs:

- Infrastructure provided in areas including; roads, drainage, health and education.
- Micro capital grants provided for small scale enterprises
- Staff capacities built.

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Project 0115 LGMSD (former LGDP)

better services form local Government, strengthen participatory planning processes and strengthening transparency in service delivery process.

To support local Government Capacity Building activities.

Outputs: Infrastructure provided in areas including; roads, drainage, health and education.

Micro capital grants provided for small scale enterprises

Staff capacities built.

Start Date: 01/06/2014 *Projected End Date:* 28/06/2015

Workplan Outputs for 2013/14 and 2014/15

Project, Programme 2013/14 2014/15 Vote Function Output Approved Budget, Planned Expenditure and Proposed Budget,	
UShs Thousand Coutputs (Quantity and Location) Preliminary Outputs (Quantity and Location) Outputs (Quantity Location)	
About 200 Small scale business promotion About 200 Small scale enterprises and CBOs groups promoted under CDD grant CDD grant CDD beneficiaries were as follows: 17 groups from central with 568 beneficiaries out of whom 394 were female; 53 groups from Kawempe with 1381 beneficiaries out of whom 750 were female; 61 groups from Makindye with 1482 beneficiaries out of whom 995 were female; 65 groups from Nakawa with 1754 beneficiaries out of whom 1199 were female and 59 groups from Lubaga with 1653 beneficiaries out of whom 1001 were female.	1
Total 1,376,416 1,264,980 1,376,416	
GoU Development 1,376,416 1,264,980 1,376,416	
External Financing 0 0	
10 05 72 Government Buildings Administrative Infrastructure Kabalagala Youth centre completed	
Total 0 0 350,000	
GoU Development 0 0 350,000	
GoU Development 0 0 350,000 External Financing 0 0 0	
•	
External Financing 0 0 0	

External Financi	ng v	0	U
Workplan Outputs	for 2013/14 and 2014/	15	
Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
08 07 80 Health Infrastructure Construction	; ; ;	Construction works and upgrade of Kawemp and Kiruddu Health centres to 170 bed hosp have started. By the end third quarter civil works had commenced on setting the foundations of the facilities Works on Kitebi health centre have reached with plinth and super structure walling done. The works on renovation of City Mortuary are going and are 75% completed. Kawaala Health Centre Designs and BOQs developmentage Maintenance work has been carried out on City hall, Kawaala, Kisugu, Kiswa and Komamboga Health centre Designs and Komamboga Health centre Comments and	Health centres renovated and remodelled to accommodate theatre (Komamboga-maternity & child ward, Kisugu-theatre & Kawala-maternity ward) on-

Kampala Capital City Authority

Public Sector Management

Vote Function:	13 49	Economic Policy	Monitoring.	Evaluation & Inspection
, ore I miretion.	13 17	Deditorite I ditey	11101111011115,	L'ulullon & Inspection

Proiect	0115 LGMSI	O (former LGDP)
1.0,000	OII DE CITE	(Jointel Bobi)

Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Outputs (Quantity and Preliminary Outputs		Proposed Budget, Planned Outputs (Quantity and Location)	
Tol	, , , , , , , , , , , , , , , , , , , ,	415,530 415,530	3,309,582 1,333,862	
GoU Developme External Financi		413,330	1,333,862	
GRAND TOTA	L 1,729,892	415,530	3,309,582	
GoU Developme	nt 1,729,892	415,530	1,333,862	
External Financii	ng 0	0	0	

	for 2013/14 and 2014/1			2014/15
Project, Programme		2013/14		2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantit	y and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
07 08 80Primary education infrastructure construction	Primary school teachers houses constructed Classrooms renovated	Staff houses at Kigoowa St. Lawrence and Kawempe CoU P/S were completed.	Staff quarters rer Naggulu Katali, Tuzinde P/ schoo	St. Mbaga
	Toilet stances constructed 10 Primary	Lightening conductors have been provided to East Kolol, Old Kampala,	VIP toilet with w constructed at St	2
	school provided with lighting conductors	Mpererwe, Mulago St. Martin, Kasubi CoU, Uganda Martyrs, Nsambya St. Joseph Girls, Military Police, Ntinda School for the Deaf and Bukoto Muslim primary schools. Renovation of teachers, houses at East Kololo P/S was completed. Toilets in Katwe and Ggaba Demonstration Primary schools were completed.		
Tota	al 1,000,000	665,459		840,000
GoU Developmen	nt 1,000,000	665,459		840,000
External Financin	g 0	0		0
GRAND TOTAL	L 1,000,000	665,459		840,000
GoU Developmen	nt 1,000,000	665,459		840,000
External Financing	g 0	0		0

Workplan Outputs for 2013/14 and 2014/15

Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)	
13 49 37 Human Resource Development and organisational restructuring	Staff capacities Developed	1516 staff attended internal trainings. Trainings included; Orientation (Law Enforcement), Driving Test , Energy Management, Public Procurement and contracts Management, Closing Leadership Gap, Customer Care, Law Enforcement Training.	Developed capacities for the KCCA staff. Kawempe office block completed	

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Project 0115 LGMSD (former LGDP)

Project, Programme	2013/14		2014/15	
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget, Planned	
UShs Thousand	Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location)	Outputs (Quantity and Location)	

Other internal trainings include; Occupational Health and Safety, Understanding Private Public Partnerships, TOT Leadership development (Two Programs), Monitoring and Evaluation Thought Leadership forum ESRI Conference, Legal Education in Practice Management, KISM Regional Conference, Performance management sensitization, Engineering contractors workshop and Business Skills.

Staff attended trainings in Officers Personal Skills, Supervisors Leadership Development Energy Audit Exercise, Customer care training, Records Management, Training of Trainers in Leadership and Management, Female Future Program – On going, Records Management and Information Systems, Library E- Resources, Essential Office Management, Project Planning & Management, Uganda Association of Consulting Engineers, I Till foundation level training (, PA's Secretarial Development.

Total	,	505,316	1,869,763	
GoU Development	663,843	505,316	869,873	
External Financing	0	0	0	
3 49 41 Policy, Planning and Legal Services	Planning monitoring and reporting activities carried out	Consultations for various Stakeholders on preparation of KCCA Strategic Plan and Division Plans for 2013 – 2018 were carried out. The stakeholders included members of the Parish Development Committees, Parish Councils, Division Urban Councils and Division Technical Staff.	Planning monitoring and reporting activities carried out	
Total	327,686	131,185	327,686	
GoU Development	327,686	131,185	327,686	
External Financing	0	0	0	
GRAND TOTAL	991,529	636,501	2,197,449	
GoU Development	991,529	636,501	1,197,559	
External Financing	0	0	0	

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 10 0551 Small scale business promotion

Kampala Capital City Authority

Vote Function: 13 49 Economic Policy Monito	oring, Evaluation & Inspection			
Project 0115 LGMSD (former LGDP) Planned Outputs and Activities to Deliver Outputs Inputs to be purchased to deliver outputs and the				
Quantity and Location)	Input	UShs Thousan		
Planned Outputs:	Grant or Transfer		Cos	
200 Small scale enterprises and CBOs groups promoted under CDD grant	Transfers to groups ad CDD		1,376,41	
Activities to Deliver Outputs: Identifying and assessing groups to benefit from CDD Skills building for CDD recipients Disbursing funds to CDD beneficiaries Monitoring and evaluating CDD beneficiaries	m		256 416	
	Total		,376,416	
	GoU Development	I	,376,416	
Output: 10 0572 Government Buildings and Administrative Infrastru	External Financing		0	
•				
Planned Outputs:	Inputs	Quantity	Cos	
Kabalagala Youth centre completed	Contractor for build works on Kabalagal youth ctr ()	4.0	350,00	
Activities to Deliver Outputs:				
Procuring contactor for completing the Kabalagala youth centre				
Building Kabalagala youth centre to completion	Total		250.000	
			350,000 <i>350,000</i>	
	GoU Development External Financing		330,000	
	GRAND TOTAL		. ,726,416 ', <i>726,416</i>	
	GoU Development External Financing	1	,720,410	
Annual Workplan for 2014/15 - Outputs, Activities,				
Planned Outputs and Activities to Deliver Outputs	Inputs and then Cost Inputs to be purchased to deliver outputs a	nd their co	st	
Quantity and Location)	Input		s Thousand	
Output: 08 0780 Health Infrastructure Construction				
Planned Outputs:	Inputs	Quantity	Cos	
Kitebi and Kawaala provided with medical equipment	Contractor for teachers' Houses in UPE schools ()	0.8	840,00	
Health control reported and remoduled to accommodate threater	Contractor for Kawaala, Kitebi and Komamboga HCs ()	5.2	649,00	
Health centres renovated and remodeled to accommodate threater (Komamboga-maternity & child ward, Kisugu-theater & Kawala-	Landfill site procurement ()	1.0	1,585,72	
maternity ward)	Leases Kawaala, Komamboga ()	1.0	833,86	
Activities to Deliver Outputs:	Repairs of plant and machinery for garbage mgt ()	4.0	240,99	
Equipping Kitebi & Kawala with medical equipment				
Preparing BOQs, Procuring contractor, constructing health centres works(Komamboga-maternity & child ward, Kisugu-theatre & Kawala-maternity ward)				
	Total	3	,309,582	
	GoU Development		,333,862	
	External Financing		0	
	NTR	1	,975,720	
	GRAND TOTAL	3	,309,582	
		7	,333,862	
	GoU Development	1	,555,002	
	GoU Development External Financing	I	,333,602	

Inputs to be purchased to deliver outputs and their cost

Planned Outputs and Activities to Deliver Outputs (Quantity and Location)

Kampala Capital City Authority

Public Sector Management

Vote Function:	13 49	Economic Policy	Monitoring.	Evaluation & Inspection	on
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Proiect 01	15 LGMSD	(former)	LGDP)
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Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost		
(Quantity and Location)	Input	UShs Thousand	

Output: 07 0880 Primary education infrastructure construction

Planned Outputs:	Inputs	Quantity	Cost
Staff quarters renovated for Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Contractor for teachers' Houses in UPE schools ()	0.8	840,000
VIP toilet with water system constructed at St. Jude Naggulu.	Contractor for Kawaala, Kitebi and Komamboga HCs ()	5.2	649,000
,	Landfill site procurement ()	1.0	1,585,721
Activities to Deliver Outputs:	Leases Kawaala, Komamboga ()	1.0	833,862
Developing BoQs for renovation of classrooms at Naggulu Katali, St. Mbaga Tuzinde P/ schools.	Repairs of plant and machinery for garbage mgt ()	4.0	240,999

Developing BoQs for VIP toilet with water system construction at St. Jude Naggulu

Carrying out school infrastructure projects for renovating of classrooms at Naggulu Katali, St. Mbaga Tuzinde P/ schools.

Total	840,000
GoU Development	840,000
External Financing	0
GRAND TOTAL	840,000
GoU Development	840,000
External Financing	0

Annual Workplan for 2014/15 - Outputs, Activities, Inputs and their Cost

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 13 49 37 Human Resource Development and organisational restructuring

Planned Outputs:	Inputs	Quantity	Cost
Developed capacities for the KCCA staff.	Computers & equipment, furniture ()	5.2	213,843
Kawempe office block completed	Contractor KCCA premises eg Kawempe Div offices ()	4.9	1,155,920
Activities to Deliver Outputs:	Tuition fees, training materials, facilitation ()	4.0	500,000

Organizing exposure visit for key staff.

Organising Management Development program,

Team building program

Technical courses and

Customer care courses.

Organising Corporate Governance and

Apprenticeship program.

Internship program

ELearning of programs

Subscription to professional bodies.

Procuring training materials, venues and consultants for in house trainings

Completing of Kawempe office bloc

Total	1,869,763
GoU Development	869,873
External Financing	0
NTR	999,890

Output: 13 4941 Policy, Planning and Legal Services

Planned Outputs:InputsQuantityCostPlanning monitoring and reporting activities carried outLogistics for Planning ()4.0327,686

Activities to Deliver Outputs:

Organising participatory parish and other planning meetings. Organising Urban Council BFP consultation meetings.

Kampala Capital City Authority

Public Sector Management

Vote Function: 13 49 Economic Policy Monitoring, Evaluation & Inspection

Project 0115 LGMSD (former LGDP)

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and	their cost
(Quantity and Location)	Input	UShs Thousand
Organising monitoring and evaluation visits to KCCA projects and activities.		
	Total	327,686
	GoU Development	327,686

 GoU Development
 327,686

 External Financing
 0

 GRAND TOTAL
 2,197,449

 GoU Development
 1,197,559

 External Financing
 0

 NTR
 999,890

Table V3.2: Past and Medium Term Key Vote Output Indicators*

		2013/14			MTEF Projections			
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17		
Vote: 122 Kampala Capital City Au	thority							
Vote Function:1349 Economic Policy	Monitoring ,Ev	valuation & Ins	spection					
Vote Function Cost (UShs bn)	25.517	60.190	59.146	96.232	108.220			
VF Cost Excluding Ext. Fin	25.517	60.190	59.146					
Cost of Vote Services (UShs Bn)	25.517	60.190	59.146	96.232	108.220			
	25.517	60.190	59.146					

^{*} Excluding Taxes and Arrears

Medium Term Plans

Mobilise resources to implement the KCCA strategy, Transformation of KCCA into an efficient ,client focused institution.

(i) Measures to improve Efficiency

Revenue sensitisation will be bases on educating the public on KCCA achievements

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Kampala Capital City Authority

Public Sector Management

(ii) Vote Investment Plans

N/A

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)				(ii) % Vote			
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	60.2	96.2	105.6	137.4	100.0%	100.0%	97.5%	98.1%
Investment (Capital Purchases)	0.0		2.7	2.7	0.0%		2.5%	1.9%
Grand Total	60.2	96.2	108.2	140.1	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over UGX 0.5Billion)

(iii) Priority Vote Actions to Improve Sector Performance

 $N \setminus A$

Table V3.6: Vote Actions to Improve Sector Performance

2013/14 Planned Actions:	2013/14 Actual Actions:	2014/15 Planned Actions:	MT Strategy:						
Sector Outcome 2: Integration of member states into the East African Community									
Vote Function: 13 49 Econom	nic Policy Monitoring, Evaluation	n & Inspection							
VF Performance Issue:									

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

		20	13/14	MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
1349 Economic Policy Monitoring, Evaluation & Inspection	25.517	60.190	59.146	96.232	108.220	140.063
Total for Vote:	25.517	60.190	59.146	96.232	108.220	140.063

(i) The Total Budget over the Medium Term

UGX. 100.136Bn, UGX 108.221Bn and UGX 140.064Bn is appropriated to be spent in the years of the medium term. The bigger portion of the budget is from Non tax Revenue, that is UGX. 65.806 Bn,73.7 Bn, 81.1 Bn for each of the years of the medium term respectively.

(ii) The major expenditure allocations in the Vote for 2014/15

Major expenditure will go to meet the wage bill.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

There are no major resourse allocation in the medium term.

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	2013/14 Approved Budget				2014/15 Draft Estimates			
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	10,219.4	0.0	49,970.5	60,189.9	30,425.5	0.0	65,806.1	96,231.5
211101 General Staff Salaries	0.0	0.0	0.0	0.0	24,096.6	0.0	0.0	24,096.6
211102 Contract Staff Salaries (Incl. Casuals, Temp	4,096.6	0.0	29,215.8	33,312.4	0.0	0.0	27,814.3	27,814.3
211103 Allowances	130.0	0.0	220.0	350.0	66.0	0.0	2,616.4	2,682.4
212101 Social Security Contributions	0.0	0.0	0.0	0.0	0.0	0.0	4,129.0	4,129.0
212105 Pension and Gratuity for Local Government	0.0	0.0	12,726.9	12,726.9	0.0	0.0	12,397.9	12,397.9
213001 Medical expenses (To employees)	0.0	0.0	0.0	0.0	0.0	0.0	870.8	870.8
213002 Incapacity, death benefits and funeral expen	0.0	0.0	72.0	72.0	0.0	0.0	41.8	41.8

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	201	2013/14 Approved Budget			2014/15 Draft Estimates			
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
213004 Gratuity Expenses	0.0	0.0	0.0	0.0	0.0	0.0	2,989.1	2,989.1
221001 Advertising and Public Relations	331.6	0.0	600.0	931.6	410.0	0.0	450.0	860.0
221002 Workshops and Seminars	32.5	0.0	288.0	320.5	32.5	0.0	483.4	515.9
221003 Staff Training	500.0	0.0	300.0	800.0	526.3	0.0	707.7	1,234.0
221007 Books, Periodicals & Newspapers	12.0	0.0	0.0	12.0	0.0	0.0	5.6	5.6
221008 Computer supplies and Information Tec	chnol 0.0	0.0	96.0	96.0	86.0	0.0	60.0	146.0
221009 Welfare and Entertainment	108.5	0.0	949.7	1,058.2	178.8	0.0	1,045.7	1,224.5
221011 Printing, Stationery, Photocopying and	Bind 197.3	0.0	951.9	1,149.2	237.5	0.0	550.0	787.5
221012 Small Office Equipment	80.0	0.0	199.2	279.2	100.0	0.0	0.0	100.0
221014 Bank Charges and other Bank related c	osts 0.0	0.0	0.0	0.0	0.0	0.0	40.2	40.2
221016 IFMS Recurrent costs	272.9	0.0	0.0	272.9	272.9	0.0	0.0	272.9
221017 Subscriptions	58.5	0.0	0.0	58.5	244.8	0.0	168.0	412.8
222001 Telecommunications	0.0	0.0	477.0	477.0	74.0	0.0	526.0	600.0
222002 Postage and Courier	6.0	0.0	0.0	6.0	0.0	0.0	0.0	0.0
222003 Information and communications techn	olog 500.0	0.0	0.0	500.0	340.0	0.0	54.0	394.0
223002 Rates	0.0	0.0	0.0	0.0	0.0	0.0	4,577.5	4,577.5
223004 Guard and Security services	180.0	0.0	444.0	624.0	167.9	0.0	554.0	721.8
223005 Electricity	270.0	0.0	0.0	270.0	300.0	0.0	0.0	300.0
223006 Water	0.0	0.0	250.0	250.0	195.0	0.0	105.0	300.0
224002 General Supply of Goods and Services	315.4	0.0	580.0	895.4	0.0	0.0	0.0	0.0
224004 Cleaning and Sanitation	0.0	0.0	0.0	0.0	0.0	0.0	256.6	256.6
224005 Uniforms, Beddings and Protective Gea	r 0.0	0.0	0.0	0.0	0.0	0.0	233.1	233.1
225001 Consultancy Services- Short term	429.4	0.0	700.0	1,129.4	449.4	0.0	482.0	931.4
226001 Insurances	200.0	0.0	0.0	200.0	200.0	0.0	0.0	200.0
227001 Travel inland	0.0	0.0	100.0	100.0	0.0	0.0	91.8	91.8
227002 Travel abroad	275.5	0.0	300.0	575.5	270.0	0.0	857.3	1,127.3
227004 Fuel, Lubricants and Oils	600.0	0.0	0.0	600.0	600.0	0.0	50.0	650.0
228001 Maintenance - Civil	150.0	0.0	1,000.0	1,150.0	206.0	0.0	1,549.9	1,755.9
228002 Maintenance - Vehicles	704.7	0.0	0.0	704.7	704.0	0.0	166.0	870.0
228003 Maintenance - Machinery, Equipment	& Fu 163.8	0.0	0.0	163.8	163.8	0.0	266.0	429.8
228004 Maintenance - Other	75.0	0.0	0.0	75.0	0.0	0.0	300.0	300.0
282101 Donations	0.0	0.0	0.0	0.0	25.0	0.0	105.0	130.0
282102 Fines and Penalties/ Court wards	0.0	0.0	0.0	0.0	0.0	0.0	56.0	56.0
282104 Compensation to 3rd Parties	529.7	0.0	500.0	1,029.7	479.0	0.0	1,206.0	1,685.0
Grand Total:	10,219.4	0.0	49,970.5	60,189.9	30,425.5	0.0	65,806.1	96,231.5
Total Excluding Taxes, Arrears and AIA	10,219.4	0.0	0.0	10,219.4	30,425.5	0.0	0.0	30,425.5
***where AIA is Appropriation in Aid								

V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) ross-cutting Policy Issues

(a) ender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance

Public Sector Management

household incomes

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the stakeholders on

Issue of Concern:

Proposed Interventions

Budget Allocations UGX billion

Performance Indicators

(b) HIV/AIDS

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Interventions

- 1. Providing ARVs, treatment and care to AIDS patients.
- 2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counselling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counselling on HIV|AIDS.

Issue of Concern: Expand public health services

Proposed Interventions

Increase coverage area

Budget Allocations UGX billion 0

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(c) environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in neighbourhoods

Proposed Interventions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX billion 1.395749982

Performance Indicators Number of open space covered

Public Sector Management

Objective: 1. Collecting solid waste in the five divisions of the city.

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Interventions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Verified Outstanding Arrears for the Vote

(iii) Tax Revenue Collections

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel Actual		2014/15 Projected
Miscellaneous receipts/income					0.000	94.473
	Total:				0.000	94.473

Accountability

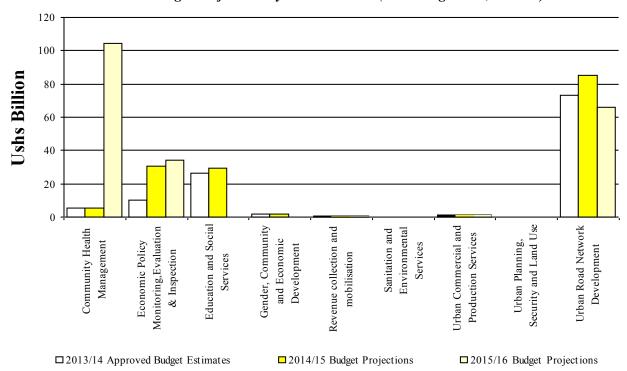
V1: Vote Overview

(i) Summary of Past Performance and Medium Term Budget Allocations

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2012/12	2013/14		MTEF Budget Projections		
(i) Excluding	Arrears, Taxes	2012/13 Outturn	Approved Budget	Rel. by End Mar	2014/15	2015/16	2016/17
	Wage	0.000	0.000	0.000	0.000	0.000	
Recurrent	Non Wage	0.103	0.434	0.249	0.434	0.442	0.462
Developmer	GoU	0.000	0.000	0.000	0.000	0.000	
Developmen	Donor	0.124	0.000	0.000	0.000	0.000	
	GoU Total	0.103	0.434	0.249	0.434	0.442	
		0.227	0.434	0.249	0.434	0.442	
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.000	0.000	0.000	0.000	N/A	N/A
	Total Budget	0.227	0.434	0.249	0.434	N/A	N/A
(iii) Non Tax	Revenue	0.124	2.184	0.675	3.310	3.641	4.005
	Grand Total	0.350	2.617	0.924	3.744	N/A	N/A
Excluding '	Taxes, Arrears	0.350	2.617	0.924	3.744	4.083	

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (Excluding Taxes, Arrears)



Accountability

(ii) Vote Outcomes and Outcome Indicators

The table below sets out the vote outcomes and outcome indicators

Table V1.3: Vote Outcomes and Outcome Indicators

V2: Vote Performance for FY 2013/14 and Planned Outputs for FY 2014/15

This section describes past vote performance and planned Outputs, in terms of key vote outputs

(i) Past Vote Outputs

Preliminary 2013/14 Performance

- UGX, 64,088,287,696 has been collected against the annual target of UGX. 68,164,053,055, representing a performance of 94% as at the end of May, 2014.
- 43 sensitizations were conducted in the five Divisions of the city. These were to enlighten taxpayers and staff on the different sources of revenue. Participants included Revenue officers, Market leaders, Hotel managers and employers; teachers in Lubaga Division, Supervisors and team leaders in the Directorate of Revenue collection; residents of Kawempe Division together with their local leaders and Trade links (U) Ltd.
- UGX 88,535,200 was spent on procuring of specialized revenue stationary including BAFs. The funds were as well spent on purchase of seals and tags used in the enforcement of Trading License requirements. Automation of Taxi collection fees started and System analysis, Development plan and database designs have been done. Integration of different modules has been done and a demonstration of the project to the sponsor, owner and management was carried out. Other activities carried out include; Re-aligning business processes relating to the registration phase, Installation, configuration and testing of project equipment, documentation of Electronic payment business processes, Completion of System design and Quality Assurance of Registration Business processes
- Reviewed and made contribution to the amendment of the Local Government rating Act 2005, the Trade Licensing Act, and development of the Street parking, Property Standards and Commercial Road Users regulations.
- The following developments have been registered; the Trade Licensing Amendment Bill was presented to
- parliament, the draft Statutory instrument for street parking was forwarded to the Minister for Kampala, the Commercial Road users and Property Standards instruments were forwarded to Directorate of Legal Affairs for further review, the Trade Licensing Amendment Bill was presented to parliament while the draft Statutory Instrument for street parking was forwarded to the Minister for Kampala.
- 34 audits have been carried out, from which UGX. 1,226,828,639 was identified for collection.
- Six tax payers registers were Cleaned/ updated to expand the taxpayer base. These are; Trading License, Property rates, Ground rent, Local Service Tax, Local Hotel Tax and Taxis.

Table V2.1: Past and 2014/15 Planned Key Vote Outputs

Tuvie v 2.1. Tusi unu	2014/13 Flannea Key voie C	ouipuis	
Vote, Vote Function	20	2014/15	
Key Output	Planned outputs	Achievements by End March	Planned Outputs
Vote: 122 Kampala Cap	ital City Authority		
Vote Function: 1409 Rev	enue collection and mobilisation		
Output: 140901	Registers for various revenue so	ources developed	
Description of Outputs:	Develop registers for the five major revenue sources.	All registers for revenue sourses have been updated. The major six being; Trading License, Property rates, Ground rent, Local Service Tax, Local Hotel Tax and Taxis.	NA
Output: 140902	Local Revenue Collections		
Description of Outputs:	68.19Bn Mobilised and collected as NTR.	UGX 22,593,728,778 was collected against the target of UGX. 15,666,322,013.	94.47Bn mobilised and collected as NTR

Vote: 122

Kampala Capital City Authority

Accountability

V3: Detailed Planned Outputs for FY 2014/15

2014/15 Planned Outputs

Operationalization of the Revenue Public Transport Management system which is being developed, Design, develop and

and incorporate a trade license module in the Revenue Management system

Engage in intensive tax awareness campaigns stressing KCCA achievements.

Enhance the participation of Division leaders in revenue mobilization.

Expand the tax base through identification and registration of new taxpayers.

Strengthen further the revenue enforcement activities.

Table V3.1: Vote Function Profiles, Programme/Project Profiles and Workplan Outputs

Vote Function: 1409 Revenue collection and mobilisation

Vote Function Profile

Responsible Officer: Director Revenue Collection

Services: Plan and review all revenue collection programs in the authority.

Develop guidelines for revenue management. Mobilise, sensitise and collect Non Tax revenue

Plan and manage objections and appeals against assessment in line with

Departmental guidelines.

Monitor and evaluate revenue assessment and collection strategies and generate

weekly, monthly and bi-annual projection reports.

Vote Function Projects and Programmes:

Projec	ct or Programme Name	Responsible Officer
Recur	rent Programmes	
06	Revenue Management	Director Revenue Collection

Programme 06 Revenue Management

Programme Profile

Responsible Officer: Director Revenue Collection

Objectives: To Improve Revenue Business Process Management, To Enhance Revenue Collection, To Improve the

revenue regulatory framework, To Improve quality of revenue services, To Enhance Revenue staff competences, To Improve Revenue staff motivation, To Improve Revenue staff motivation, To Improve

internal and external communication

Outputs: Programme Outputs: Increased revenue collection: Up to date revenue register and data bases

developed: Increased staff productivity; Improved communication

Workplan Outputs for 2013/14 and 2014/15

Project, Programme		2013/14	2014/15
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Expenditure and Preliminary Outputs (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location)
14 09 02Local Revenue Collections	UGX 68.2bn mobilised and collected	UGX. 51,998,601,023 was collected in the first three quarters as compared to UGX 47,090,002,437 which was the total target for the quarters. This was a performance of 110%. 34 sensitizations were conducted in the five Divisions of the city. These were to enlighten taxpayers and staff on the different sources of revenue.	UGX 94.47 Bn mobilised and collected form the following revenue sources; Business Licenses, Property Rates, Rent and Rates, Street Parking, Vehicle/ motor cycle Fees, Advertisements, Markets, Land Fees, Local Service Tax, Hotel Tax, Buildings Fees, Other Revenue Sources

Accountability

Vote Function: 1409 Revenue collection and mobilisation

Programme 06 Revenue Management

Project, Programme		2013/14	2014/15
Vote Function Output	Approved Budget, Planned	Expenditure and	Proposed Budget,
UShs Thousand	Outputs (Quantity and Location)	Preliminary Outputs (Quantity and Location)	Planned Outputs (Quantity and

Participants included Revenue officers, Market leaders, Hotel managers and employers; teachers in Rubaga Division, Supervisors and team leaders in the Directorate of Revenue collection; residents of Kawempe Division together with their local leaders and Trade links (u) Ltd.

UGX 88,535,200 was spent on procuring of specialized revenue stationary including BAFs. The funds were as well spent on purchase of seals and tags used in the enforcement of Trading License requirements.

Automation of Taxi collection fees started and System analysis, Development plan and database designs have been done. Integration of different modules has been done and a demonstration of the project to the sponsor, owner and management was carried out. Other activities carried out include; Re-aligning business processes relating to the registration phase, Installation, configuration and testing of project equipment, Documentation of Electronic payment business processes, Completion of System design and Quality Assurance of Registration Business processes

Reviewed and made contribution to the amendment of the Local Government rating Act 2005, the Trade Licensing Act, development of the Street parking, Property Standards and Commercial Road Users regulations. The following developments have been registered; the Trade Licensing Amendment Bill was presented to parliament, the draft Statutory instrument for street parking was forwarded to the Minister for Kampala, the Commercial Road users and Property Standards instruments were forwarded to Directorate of Legal Affairs for further review, the Trade Licensing Amendment Bill was presented to parliament while the draft Statutory Instrument for street parking was forwarded to the Minister for Kampala.

19 hotel audits were commenced of which 6 were concluded. The audited hotels include Ivy's, Sojovalo, College Inn, Hotel Ruch, Nob View Hotel, Emerald Hotel, Silver springs, Fang Fang, Capital palace hotel and Mosa courts apartments. Other two audits were concluded.

Programme 06 Revenue Management

Project, Programme	2013/14		2014/15	
Vote Function Output UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location) Expenditure and Preliminary Outputs (Quantity and Location)		Proposed Budget, Planned Outputs (Quantity and Location)	
Tota	al 1,917,300	884,710	3,743,768	
Wage Recurren	nt 0	0	0	
Non Wage Recurred	nt 433,768	209,646	433,768	
NT	R 1,483,532	675,064	3,310,000	
GRAND TOTA	L 1,917,300	884,710	3,743,768	
Wage Recurren	nt 0	0	0	
Non Wage Recurred	nt 433,768	209,646	433,768	
NT	R 1,483,532	675,064	3,310,000	

Accountability

Vote Function: 1409 Revenue collection and mobilisation

Annual Workplan for 2014/15 - Outputs, Activities, In

Planned Outputs and Activities to Deliver Outputs	Inputs to be purchased to deliver outputs and their cost	
(Quantity and Location)	Input	UShs Thousand

Output: 14 09 02 Local Revenue Collections

Planned Outputs:
UGX 94.47 Bn mobilised and collected form the following revenue
sources; Business Licenses, Property Rates, Rent and Rates, Street
Parking, Vehicle/ motor cycle Fees, Advertisements, Markets, Land
Fees, Local Service Tax, Hotel Tax, Buildings Fees, Other Revenue
Sources

Activities to Deliver Outputs:

Mobilising and collecting UGX 94.47. Bn

Operationalising the Revenue Public Transport Management system which is being developed.

Developing and incorporating a trade license module in the Revenue Management system

Organising and carrying out intensive tax awareness campaigns.

Enhancing the participation of Division leaders in revenue mobilization. Identifying and registering new taxpayers.

Strengthening further the revenue enforcement activities

Inputs	Quantity	Cost
Adverts and media programs for tax mobilisation ()	4.0	100,000
Assorted accountable stationery ()	2.9	143,668
Contract staff()	30.0	80,000
facilitation for Boda Boda streamlining activities ()	4.0	210,000
Revenue management system, Business Licence module ()	1.0	100,000
Software for Revenue Mgt. system. ()	0.4	2,700,000
specialised items eg. Seals, ()	3.6	90,100
Venues meals stationery refunds ()	32.0	320.000

Total	3,743,768
Wage Recurrent	0
Non Wage Recurrent	433,768
NTR	3,310,000
GRAND TOTAL	3,743,768
Wage Recurrent	0
Non Wage Recurrent	433,768
NTR	3,310,000

Table V3.2: Past and Medium Term Key Vote Output Indicators*

		2013/	14	MTEF Pro		
Vote Function Key Output Indicators and Costs:	2012/13 Outturn	Approved Plan	Releases Prel. Actual	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Au	ıthority					
Vote Function: 1409 Revenue collect	ion and mobilisa	ıtion				
Proportion of targeted revenue collected	N/A	68.19	22.6	94.47		
Vote Function Cost (UShs bn)	0.227	2.617	0.924	3.744	4.083	
VF Cost Excluding Ext. Fin	0.103	2.617	0.924			
Cost of Vote Services (UShs Bn)	0.227	2.617	0.924	3.744	4.083	
	0.103	2.617	0.924			

^{*}Excluding Taxes and Arrears

Accountability

Medium Term Plans

Revenues management processes re-engineered and automated, Properties in the city revalued, NTR legislation reviewed and improved .Quality of revenue services improved, staff competences enhanced, Revenue staff motivation improved, Internal and external communication improved.

(i) Measures to improve Efficiency

Introduction of the Revenue Management system module which will reduction staff handling funds and easy payment by KCCA clientele. Adopt the tax payers' sensitizations which involve giving the public information regarding KCCA's achievements in order to promote the benefits of paying taxes, educating taxpayers about how to comply, and increasing the perception of risk for non-compliance.

Table V3.3: Key Unit Costs of Services Provided and Services Funded (Shs '000)

Unit Cost Description	Actual 2012/13	Planned 2013/14	Actual 2013/14	Proposed 2014/15	Costing Assumptions and Reasons for any Changes and Variations from Plan
Vote Function:1409 Reven	ue collection and	d mobilisation			
Revenue software					software will capture data base for all local revenue sources.
Revenue register					Various revenue sources identified and corresponding registers updated
Revenue mobilisation					Field revenue staff facilitated and
revaluation of a rating zone.					All properties in CBD, commercial and

(ii) Vote Investment Plans

Computerisation of the revenue management function will limit staff interface with the actual revenues funds and enhance prudence in reporting and accounting for revenues. KCCA will invest heavily in developing and procuring revenue enhancement softwares for enhancement.

Table V3.4: Allocations by Class of Output over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote				
Billion Uganda Shillings	2013/14	2014/15	2015/16	2016/17	2013/14	2014/15	2015/16	2016/17
Consumption Expenditure(Outputs Provided)	2.6	3.7	4.1	4.5	100.0%	100.0%	100.0%	100.0%
Grand Total	2.6	3.7	4.1	4.5	100.0%	100.0%	100.0%	100.0%

Table V3.5: Major Capital Investments (Outputs of class Capital Purchases over UGX 0.5Billion)

Accountability

(iii) Priority Vote Actions to Improve Sector Performance

N/A

Table V3.6: Vote Actions to Improve Sector Performance

2013/14 Planned Actions:	2013/14 Actual Actions:	2014/15 Planned Actions:	MT Strategy:
Sector Outcome 0:			
Vote Function: 14 09 Revenue	collection and mobilisation		
VF Performance Issue: Inade	equate Automated Revenue Mana	gement Systems	
Document all the existing revenue processes; Review & update the existing	Document all the existing revenue processes; Review & update the existing	Integrate the Business Licence portfolio on the revenue management system	Acquire a revenue management IT system & the supporting IT hardware Update the tax payers database
processes;	processes;		Integrate GIS in revenue Management
Acquire a revenue management IT system & the supporting IT hardware;	Acquire a revenue management IT system & the supporting IT hardware;		
Update the tax payers database Integrate GIS in revenue Management.			
VF Performance Issue: Non .	Integrated Processes		
			Capacity building for revenue mobilisation and collection staff.
Sector Outcome 2: Complianc	e to accountability policies, serv	vice delivery standards and regu	lations.
Vote Function: 14 09 Revenue	collection and mobilisation		
VF Performance Issue: Incor	nplete and inaccurate taxpayer re	egister	
Building a database on: - Properties in theCity - Taxis in the city - Business license payers	Building a database on: - Properties in theCity - Taxis in the city - Business license payers		Training and recruitment of staff to manage the database for revenue management
- Hotel tax payers - Local services tax payers	- Hotel tax payers - Local services tax payers		Tax education for compliance to pay NTR. Carry out property

V4: Proposed Budget Allocations for 2014/15 and the Medium Term

This section sets out the proposed vote budget allocations for 2014/15 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V4.1: Past Outturns and Medium Term Projections by Vote Function*

	·	20	13/14	MTEF Budget Projections		
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17
Vote: 122 Kampala Capital City Authority						
1409 Revenue collection and mobilisation	0.227	2.617	0.924	3.744	4.083	4.467

		20	13/14	MTEF Budget Projections			
	2012/13 Outturn	Appr. Budget	Releases End Mar	2014/15	2015/16	2016/17	
Total for Vote:	0.227	2.617	0.924	3.744	4.083	4.467	

Accountability

(i) The Total Budget over the Medium Term

In the medium term KCCA will spend a total of UGX 3.74 ,UGX 4.081 and UGX 4.465 Billion in 2014/15,2015/16 & 2016/17 respectively. In each of the years in the medium term, about UGX. 0.430Bn will be contribution from the government treasury.

(ii) The major expenditure allocations in the Vote for 2014/15

Investment in software development, acquisition and information Technology and paying the 2nd instalment for the revenue management system i.e. UGX. 2.7 Billions in F/Y will consume the bigger share of the Revenue directorate budget. All these will be geared toward better data bases and hence enhance revenue mobilization and collection.

(iii) Major planned changes in resource allocations within the Vote for 2014/15

No major change in resource allocation is planned from that of last year given the limited resource basket...

Table V4.2: Key Changes in Vote Resource Allocation

Table V4.3: 2013/14 and 2014/15 Budget Allocations by Item

	201	3/14 Approv	ed Budget		2014/15	5 Draft Esti	mates	
Million Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class: Outputs Provided	433.8	0.0	2,183.5	2,617.3	433.8	0.0	3,310.0	3,743.8
211102 Contract Staff Salaries (Incl. Casuals, Temp	0.0	0.0	0.0	0.0	0.0	0.0	80.0	80.0
211103 Allowances	0.0	0.0	100.0	100.0	0.0	0.0	0.0	0.0
221001 Advertising and Public Relations	0.0	0.0	100.0	100.0	0.0	0.0	100.0	100.0
221002 Workshops and Seminars	0.0	0.0	220.0	220.0	100.0	0.0	220.0	320.0
221008 Computer supplies and Information Techno	0.0	0.0	863.5	863.5	100.0	0.0	0.0	100.0
221011 Printing, Stationery, Photocopying and Bind	433.8	0.0	200.0	633.8	143.7	0.0	0.0	143.7
221012 Small Office Equipment	0.0	0.0	0.0	0.0	90.1	0.0	0.0	90.1
222003 Information and communications technology	0.0	0.0	0.0	0.0	0.0	0.0	2,700.0	2,700.0
225001 Consultancy Services- Short term	0.0	0.0	700.0	700.0	0.0	0.0	210.0	210.0
Grand Total:	433.8	0.0	2,183.5	2,617.3	433.8	0.0	3,310.0	3,743.8
Total Excluding Taxes, Arrears and AIA	433.8	0.0	0.0	433.8	433.8	0.0	0.0	433.8
***where AIA is Appropriation in Aid								

V5: Vote Cross-Cutting Policy and Other Budgetary Issues

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

(i) Cross-cutting Policy Issues

(a) Gender and Equity

Objective: Enhance survival skills and knowledge for youth and women

Issue of Concern: Youth & women empowerment

Proposed Interventions

Provide trainings for the youth and women on survival skills and knowledge

Budget Allocations UGX billion 0.460658017

Performance Indicators Number of youth & women trained

Objective: Provide funds under different government initiatives to vulnerable groups to enhance household

incomes

Accountability

Issue of Concern: Poverty alleviation

Proposed Interventions

Community economic empowerment

Budget Allocations UGX billion 2.596434849

Performance Indicators No. of Groups facilitated with development Grants and tools.

Objective: To empower the vulnerable groups of society. To create awareness on gender issues among the

stakeholders on

Issue of Concern : Proposed

Interventions

Budget Allocations UGX billion

Performance Indicators

(b) HIV/AIDS

Objective: Increase Out reach

Issue of Concern: Expand and ease accessibility of AIDs treatment & care in HCs

Proposed Interventions

1. Providing ARVs, treatment and care to AIDS patients.

2. Providing PCMTC services to expecting mothers.

Budget Allocations UGX billion 1.340943564

Performance Indicators ANC Visits in HCIIIs & HC IVs and Number of patients on

ARVs and counselling.

Objective: Caring out HIV/AIDS sensitisation in KCCA health centre including counselling on HIV|AIDS.

Issue of Concern: Expand public health services

Proposed Interventions

Increase coverage area

Budget Allocations UGX billion 0

Performance Indicators Increase in HIV testing Kits(Kits per HCIV & HC III per month

(c) Environment

Objective: 1. Planting trees, grass and gardens in the city.

2. Paving walk ways and pedestrian path in the city.

Issue of Concern: Sensitizing stakeholders on landscaping and promoting tree planting in neighborhoods

Proposed Interventions

Redesigning the roads islands and the City open spaces

Budget Allocations UGX billion 1.395749982

Performance Indicators Number of open space covered

Objective: 1. Collecting solid waste in the five divisions of the city.

Accountability

2. Providing cess pool services and constructing community toilets in the city.

Issue of Concern: Improve in solid waste collection.

Proposed Interventions

Effective management of solid waste in the city.

Budget Allocations UGX billion 9.766359162

Performance Indicators Solid waste tonnes collected and City cleanliness maintained

(ii) Verified Outstanding Arrears for the Vote

(iii) Tax Revenue Collections

Source of NTR	UShs Bn	2012/13 Actual	2013/14 Budget	2013/14 Prel Actual		014/15 Projected
Miscellaneous receipts/income				(0.000	94.473
	Total:			(0.000	94.473

