

Action Points for KIIDP2 project ISM held on march 21- 31 <sup>st</sup> 2016					
Issue No.	Issue	World Bank Recommendations	Planned Latest action date	Status	Action date
1	Relocations of utilities are critical for batch 1 roads.	<ul style="list-style-type: none"> <li>• KCCA to expedite activities for batch 1 roads</li> <li>• For batch 2 to be complete before contractor comes on board.</li> </ul>	30 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>• Fairway water &amp; Electricity completed</li> <li>• Kira/ kabira- Electricity- completed, Water still on going -90% completed</li> <li>• Bwaise / Mambule road- Elect. – completed, Water on-going.</li> <li>• Makerere- Hill Rd- water on-going, Electricity. Ongoing-40% completed,</li> <li>• BNK- site handed over on 6-5-16. NWSC &amp; Umeme submitted their quotation and negotiations held.</li> <li>• Tailor the TORs for the supervising Engineer to include development of utilities relocation schemes for handover to the contractor for implementation.</li> </ul>	31-August,2016
2	Environmental and Social issues continue to be a source of delay due delayed implementation of RAP activities by KCCA and bank's internal clearances.	<ul style="list-style-type: none"> <li>• KCCA should start the process of safeguard s implementation for Batch 2 works early enough.</li> <li>• KCCA to take measures for early RAP implementation to solve major issues on the project before the contractor comes on board.</li> </ul>		<ul style="list-style-type: none"> <li>• ESIA report for batch 2 roads &amp; drainage submitted to the bank for review</li> <li>•</li> <li>• RAP report for batch 2 roads &amp; drainage are still being finalized.</li> <li>• Allowed for additional staff for social and environmental safeguards implementation</li> </ul>	
3	Delayed approvals for quarries-have no valid permits and	<ul style="list-style-type: none"> <li>• KCCA to take up issue with NEMA</li> </ul>		<ul style="list-style-type: none"> <li>• The environmental approvals for the borrow pit have been obtained and an improvement notice was also issued to</li> </ul>	

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	others have not conducted the statutory environmental Requirements.			Krma Quarry. <ul style="list-style-type: none"> <li>• KCCA supports the Contractor in following-up various approvals from NEMA.</li> </ul>	
4	Other interfacing government projects.	<ul style="list-style-type: none"> <li>• KCCA to ensure sufficient coordination with other Government departments during design and construction for harmonization of activities. MOU between UNRA &amp; KCCA should be signed.</li> </ul>	30 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>• A coordination team is in place and Deputy Director Policy and Advisory in the Legal Affairs Directorate are working on development of the MOU with UNRA.</li> <li>• Discussions with the standard Gauge Railway are ongoing in relation to improvement of Nalukolongo channel.</li> <li>• Working closely with CGV's office to fast track approvals.</li> </ul>	
	<b>Batch 1 roads construction</b>				
5	Review for street lighting and Traffic signals	<ul style="list-style-type: none"> <li>• Finalize the reviews for street lighting and Traffic signals.</li> </ul>		<ul style="list-style-type: none"> <li>• Design review of street lighting has been completed and the draft report has been submitted for KCCA's review.</li> <li>• The contractor has received all the specifications to enable them order for the traffic signals. The revised BOQ for traffic signals was finalized.</li> </ul>	18-04-2016
6	Handover BNK-road is delayed.	<ul style="list-style-type: none"> <li>• KCCA to expedite handing over of BNK to the contractor.</li> </ul>		<ul style="list-style-type: none"> <li>• Effected</li> </ul>	6-05-2016

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7	Contractor is conducting work both day and night.	<ul style="list-style-type: none"> <li>KCCA to ensure adequate supervision for both day and night shifts.</li> </ul>		<ul style="list-style-type: none"> <li>Proposed to deploy KCCA's engineering officers for both day and night when the 2No. Supervising officers come on board.</li> <li>Review of the proposed Consultant's night team and additional staff has been completed. The recommended staff have been approved by the CC and the request for Bank's no objection is being prepared.</li> <li>An addendum to the contract will have to be approved by the SG once a no objection is obtained from the Bank.</li> </ul>	
	<b>Batch 2 Roads designs</b>				
8	Preparation of bidding documents for Batch 2 Group 1 is ongoing.	<ul style="list-style-type: none"> <li>Bidding documents to be finalized to enable commencement of the procurement process</li> <li>KCCA to prepare roads packages in line with available funding and to avoid over commitment.</li> <li>Prepare for procurement of construction supervision consultant</li> <li>Plan for procurement of works contractors.</li> </ul>	30 <sup>th</sup> June 2016	<ul style="list-style-type: none"> <li>Procurement of the supervising Consultant commenced when EOIs were advertized and finally evaluated.</li> <li>The RFPs are pending the agreed final list of roads that will depend on the RAP costs, cost of construction and geographical distribution among others.</li> <li>The final list will be agreed on by KCCA Management and the political leader ship.</li> <li>GRP 1 is packaged in 3 lots</li> <li>Procurement plan for GRP-1 and other priority roads is place.</li> </ul>	

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	<b>Drainages</b>				
9	Bidding process for the three drainage channels to go on following the current progress of work.	<ul style="list-style-type: none"> <li>• KCCA to expedite the bidding process for the drainages.</li> <li>• KCCA to expedite procurement of the supervising consultant without delay.</li> </ul>		<ul style="list-style-type: none"> <li>• Review of the cost estimates is on-going in view of the indicative RAP costs.</li> <li>• Evaluation of the EOIs for the supervising consultant commenced on 02-08-2016 and is to be concluded by 06-08-2016.</li> </ul>	
10	Delayed payments for consultants and contractors due to WHT and VAT interpretations	<ul style="list-style-type: none"> <li>• KCCA to urgently resolve the issues of WHT and VAT.</li> </ul>	15 <sup>th</sup> April 2016.	<ul style="list-style-type: none"> <li>• Sought for the Executive decision on this matter and that was resolved on 4<sup>th</sup> March 2016 but payments to the consultants are yet to be made due to the pending addenda to the contracts.</li> <li>• The addenda are being prepared for submission to the bank for a no objection.</li> </ul>	
	<b>Others</b>	<ul style="list-style-type: none"> <li>•</li> </ul>			
11	<b>Support to the Directorate of Engineering and Technical Services</b>	<ul style="list-style-type: none"> <li>• KCCA to develop ToR for a comprehensive city asset management and maintenance policy</li> <li>• KCCA to secure adequate budget and timely maintenance of the existing infrastructure to prolong asset life time.</li> <li>• Prepare a Multimodal transport master plan by</li> </ul>	Mid- April 2016	<ul style="list-style-type: none"> <li>• 95% percentage progress. Data collection and processing complete, road management system installed and operational.</li> <li>• Multi Modal master plan contract was signed on 20<sup>th</sup> June 2016 between KCCA and ROM Transportation Engineering Ltd ( in Joint venture with TNM limited and Cambridge Systematics)</li> <li>• The consultant has embarked on the</li> </ul>	

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		engaging a consultant firm.		work and already has carried out engagement with municipal cities bordering Kampala City, Entebbe, Kira, Mukono, Wakiso, Nansana.	
12	<b>Support to the Directorate to Physical planning</b>	<ul style="list-style-type: none"> <li>• KCCA to procure a GIS upgrading hardware and soft ware, street signage and house numbering plates</li> <li>• To recruit additional support staff</li> <li>• Recruit consulting firms for GIS and CAM/CAMV</li> </ul>	Mid April 2016	<ul style="list-style-type: none"> <li>• Bids for GIS software have been opened pending evaluation</li> <li>• Bids for signage and house numbering are being evaluated.</li> <li>• GIS hardware bid submission was differed.</li> <li>• 4no GIS staff were recruited</li> <li>• ToRs are ready for presentation to steering committee.</li> </ul>	
13	Support to Directorate of revenue	<p>KCCA to provide –</p> <ul style="list-style-type: none"> <li>• KCCA to award contract for SMS upgrade</li> <li>• Statistics on data on collection rate against billing</li> <li>• Statistics on data on the rate of and amount of non-compliance of payment and arrears</li> <li>• Actions taken for non-compliance.</li> </ul>	Next progress report	<ul style="list-style-type: none"> <li>• Contract for sms was awarded and vendor is on-board.</li> <li>• Revenue performance for the different sources has been attached in the report.</li> </ul> <p>Continuous issue of demand letters, engagement &amp; enforcement action.</p>	Monday-8-08-2016
14	Other donor support	<ul style="list-style-type: none"> <li>• KCCA to provide updated list of past and donor supported investments and studies pertaining to</li> </ul>		<ul style="list-style-type: none"> <li>•</li> </ul>	

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		Kampala whether or not implemented by KCCA in coordination with other Agencies.			
16	Emerging issues	<ul style="list-style-type: none"> <li>• Incomplete cadaster and access to cadaster data from land information Mgt.</li> <li>• Inadequate staffing at KCCA to undertake GIS CAM/CAMV work</li> </ul>		<ul style="list-style-type: none"> <li>• This is still a challenge and request management's intervention</li> <li>• 4 GIS support staff have been recruited</li> </ul>	
17	External Audit	<ul style="list-style-type: none"> <li>• KCCA to ensure that the project Audit for the year ending June 30, 2016 is planned and executed in time.</li> </ul>	31-12-2016	<ul style="list-style-type: none"> <li>• Not yet done however an internal audit of the project has been done and report is being prepared.</li> <li>•</li> </ul>	
18	Draft RFPS	<ul style="list-style-type: none"> <li>• For all consultants draft RFPS should be prepared and submitted to IDA for review.</li> <li>• KCCA should develop mechanism to closely monitor the procurement processes for KIIDP2.</li> </ul>		<ul style="list-style-type: none"> <li>• This is on going</li> <li>• Noted and procurement plan implementation is being monitored with HPDU's support.</li> </ul>	
19	IDA Reviews	<ul style="list-style-type: none"> <li>• KCCA to develop quality assurance mechanisms for submissions to the Bank.</li> <li>• IDA to give guidance on support documentation to KCCA to minimize delays</li> </ul>		<ul style="list-style-type: none"> <li>• Engagements have been held and more are planned.</li> </ul>	

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		for IDA's approval of the submitted documents.			
20	Stake holders engagements	<ul style="list-style-type: none"> <li>KCCA to identify stake holders for the projects to be developed and include their input to mitigate the likely risks of their exclusion.</li> <li>Stake holders could be engaged in reviewing consultants' submissions/deliverables.</li> </ul>		<ul style="list-style-type: none"> <li>Stakeholder Engagement Framework has been developed and shared with the Bank. Comments being addressed.</li> <li>Bank has been engaged in the review of the submission from the consultants and contractor. Other stakeholders are being engaged.</li> </ul>	
21	Timely acquisition of land for Civil works	<ul style="list-style-type: none"> <li>KCCA to prepare and implement a draft environmental and social safeguards plan in parallel to preparation of the tender documents.</li> </ul>		An Environmental and Social Management Plan is being implemented and a comprehensive checklist has been shared with the Contractor's Environmentalist to ease monitoring.	
22	Contract Management	<ul style="list-style-type: none"> <li>In future KCCA needs personnel as more projects come on board.</li> </ul>		Training in PRINCE 2 abridged version is being planned for the team. Assessment of the requisite personnel will be made as the projects to be constructed are agreed upon for tender.	
23	Updated Procurement plan.	<ul style="list-style-type: none"> <li>KCCA to submit a revised submission of the procurement plan by 15<sup>th</sup> April 2016.</li> </ul>	15 <sup>th</sup> April 2016	Submitted and approved on 28 <sup>th</sup> April 2016.	
24	Government and	<ul style="list-style-type: none"> <li>KCCA to develop a citizen</li> </ul>		<ul style="list-style-type: none"> <li>Stakeholder Engagement Framework</li> </ul>	On-going

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	citizen Engagement	<p>engagement Framework (CEF) to guide future engagements.</p> <ul style="list-style-type: none"> <li>Organize an orientation session for the incoming political leadership,</li> <li>Review the citizens /client chatter that shows entitlements, standards to expect, available remedies.</li> </ul>	30 <sup>th</sup> April , 2016	<p>and stakeholder communication plan was developed and shared with the bank. Comments being addressed.</p> <ul style="list-style-type: none"> <li>Orientation of the incoming leadership commenced on 1<sup>st</sup> July, 2016 and is still ongoing.</li> </ul>	
	<b>Environmental issues</b>				
25	Safe guards clinic between KCCA and IDA	<ul style="list-style-type: none"> <li>WB to plan date for clinic between the parties.</li> </ul>	To be agreed in April 2016.	The safeguard clinic still on plan. Awaiting the full program and actual data from the IDA	
26	First Aid kits and personnel	<ul style="list-style-type: none"> <li>CRSG to provide first AID kits and trained personnel for each active site.</li> </ul>	15 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>CRSG instructed to procure at least a First AID kit for each project sub component site.</li> <li>Two trained Safety Officers were recruited bringing a total of three of which two operate during the day and one in the night.</li> <li>The Contractor has been informed to recruit more trained safety personnel.</li> </ul>	
27	Additional Staff for	<ul style="list-style-type: none"> <li>KECC to hire additional</li> </ul>	29 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>The CC approved the recommended</li> </ul>	



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	supervising Consultant	<p>Environmental specialist (ES) on full time basis to cover day to night activities.</p> <ul style="list-style-type: none"> <li>• KECC to recruit a Social Scientist (SDS) on full time basis.</li> </ul>		<p>ES and SDS for the consultant.</p> <ul style="list-style-type: none"> <li>• The consultant has been asked to bring them on board.</li> <li>• The Materials Engineer was also approved on a full time basis. But a no objection is expected from the Bank.</li> </ul>	
28	Sanitary facilities at site.	<ul style="list-style-type: none"> <li>• CRSG to provide at least two toilets per active site to cover both male and female.</li> </ul>	15 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>• Two toilets have been established at each project site. Both male and female workers are provided for.</li> <li>• KCCA is enforcing provision of toilet paper to all toilet facilities and sanitary waste collection bins are provided in female toilets.</li> </ul>	
29	Accident and grievance logs at sites	<ul style="list-style-type: none"> <li>• Develop and maintain accident and grievance logs at all sites.</li> </ul>	15 <sup>th</sup> April 2015	Accident log was prepared. The Contractor was informed to ensure that each site has copies of accident and grievance logs.	
30	Safety and works supervision	<ul style="list-style-type: none"> <li>• KECC &amp; KCCA to closely supervise works and safety issues at the sites and use of PPE.</li> </ul>		Day-time and night-time supervision of works is done. Spot checks are carried out and non-conformance truckers prepared and shared with the Contractor, Supervising Consultant for immediate action.	

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31	Tracking schedule for batch 1 roads RAP	<ul style="list-style-type: none"> <li>• KCCA to develop a tracking schedule to track all RAP implementation.</li> <li>• KCCA to submit a supplementary valuation report for disclosure.</li> </ul>	30 <sup>th</sup> April 2016	<ul style="list-style-type: none"> <li>• Database in place</li> <li>• Supplementary valuation report for Makerere University was submitted to CGV and World Bank</li> <li>• Supplementary Valuation report for the additional PAPs on MUK hill section is ongoing and has been submitted to the CGV.</li> </ul>	
32	Grievance Redress	<ul style="list-style-type: none"> <li>• KCCA keeps track of all grievances (both social and environmental) and resolutions/disposal in an accessible log.</li> </ul>		All emerging issues including grievances are recorded and followed-up. These issues are flagged read and closed off once there is evidence of total compliance/or the issues in question are completely addressed.	
33	HIV/AIDS, gender and Child protection.	<p>KCCA &amp; CRSG to:</p> <ul style="list-style-type: none"> <li>• To share action plan with the Bank,</li> <li>• To share revised proposal of program and baseline survey.</li> </ul>	15 <sup>th</sup> April 2016	Planned engagement at CRSG was held and the plan shared with the bank and activities on-going	
	<b>Monitoring and Institutional strengthening</b>				
34	Monitoring	<ul style="list-style-type: none"> <li>• Check list by KCCA to include social mitigation plans.</li> </ul>		Social checklist submitted	

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35	Institutional Strengthening	<ul style="list-style-type: none"> <li>KCCA to prepare progress reports on institutional indicators for the 4No. Result areas under component 2.</li> </ul>		<p>KCCA revenue performance as per source indicated.</p> <p>SMS progress reports included in the report.</p> <p>Citizen's survey scheduled for FY 2016/17</p>	