



PRESS STATEMENT

18th December 2019

TRANSFORMATION OF KAMPALA CITY, CLOSING 2019

The transformation of Kampala City begun over 8 and a half years ago in April 2011 with the operationalization of KCCA. KCCA's vision is to be a Vibrant, Attractive and Sustainable City and our Mission is to deliver quality services to the people of Kampala. At the beginning of 2019, we set an ambitious plan across our areas of operation starting with roads and drainage works, street lighting, waste management, revenue administration to economic empowerment of the vulnerable groups through skilling and job creation, among others.

We are happy to report that 12 months after, the journey has registered milestones though with some challenges.

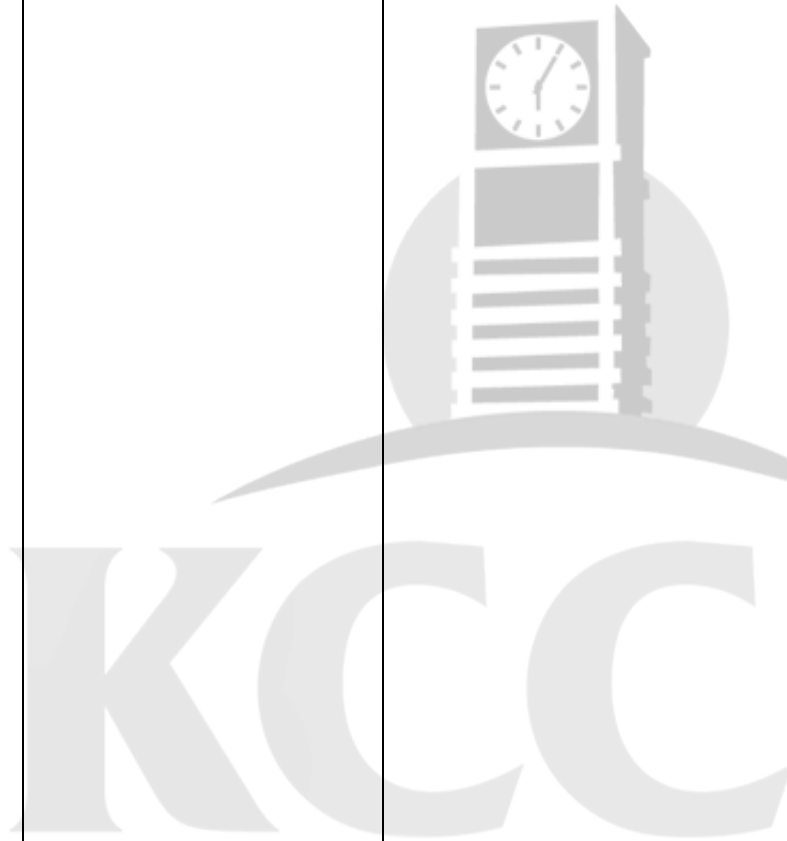
KCCA STRATEGIC OBJECTIVES	PROGRAM	PROG. RESULTS	FOCUSED OUTPUT	PROGRESS TO DATE
Improving Transport Infrastructure	KIIDP 2	Improved quality of the city road network for enhanced connectivity and Mobility, and Institutional efficiency	<p>Batch 2 roads civil works launched.</p> <p>Batch 2 Roads:</p> <ol style="list-style-type: none"> 1. Kulambiro Ring road and its extension (5.7 km) 2. Nakawa-Ntinda Road (2.8km) 3. Acacia Road (1.4km) 4. Kabusu- 	All the Batch 2 roads projects were handed over to the contractors and works are on going. Persistent rains have however constrained progress.

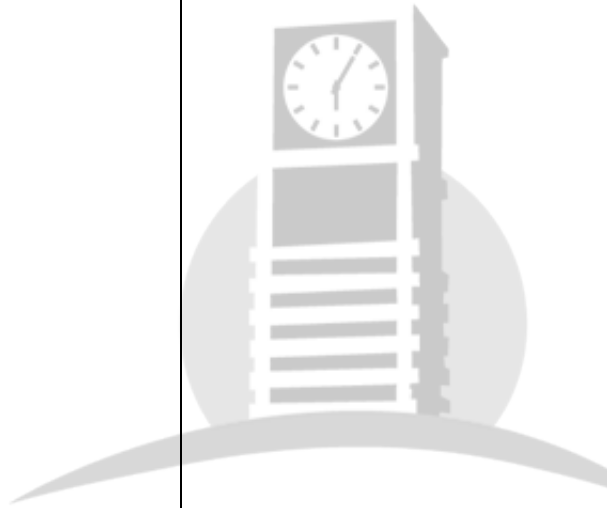
			<p>Bunamwaya roads (8.06km)</p> <p>5. Lukuli Road (7.7km)</p> <p>Recognition of people who gave free land worth UGX 4.5bn to facilitate KIIDP2 projects.</p> <p>Signalization of 13 junctions including:</p> <ol style="list-style-type: none"> 1. Ntinda Junction 2. Matyr's Way Junction 3. Ssemawata Junction 4. Ntinda 2 Junction 5. Lower Kololo Terrace 	<p>The roads were launched by Ag. ED and the President of the Republic of Uganda and due recognition made.</p>
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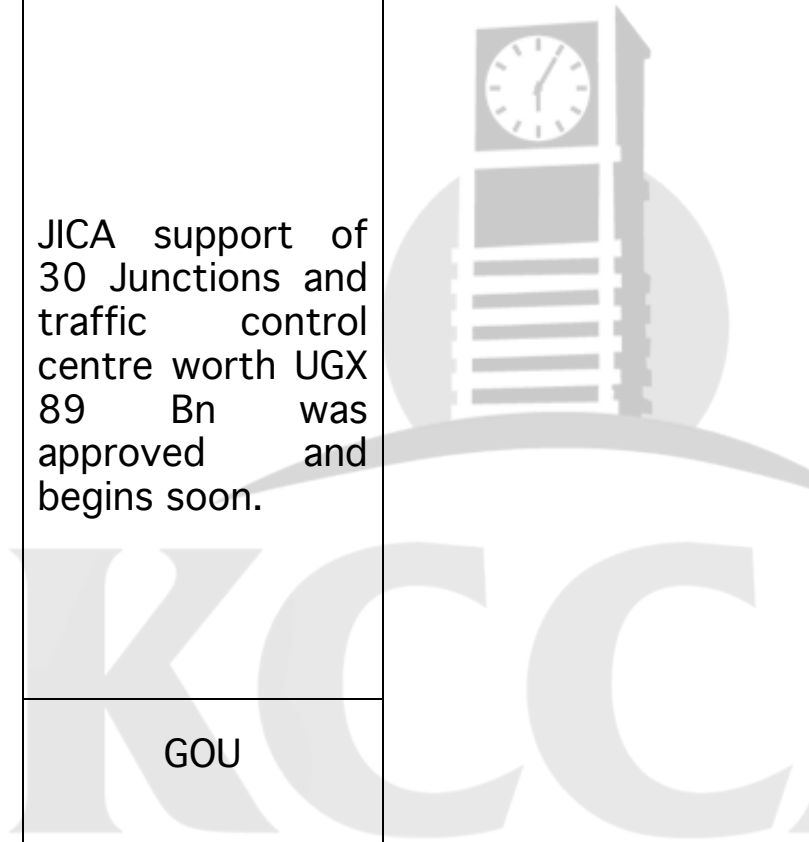
			Junction 6. Upper Kololo Terrace Junction 7. Mabua Road Junction 8. Sturrock Road 9. Acacia Avenue Junction 10. Kabusu / Masaka Rd Junction 11. Lweza/ Entebbe Junction 12. Lukuli Road/ Kayemba Junction 13. Masaka Road Junction	
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KCCA STRATEGIC OBJECTIVES	PROGRAM	PROG. RESULTS	FOCUSED OUTPUT	SIX MONTHS OUTLOOK
	Upgrading of Kampala Road Network		Launch of the DFID supported Roads rehabilitation Program	Construction and upgrade of 300km of secondary and connecting roads in the city under USD 250mn UK Export Finance Facility. Loan request is pending approval by cabinet

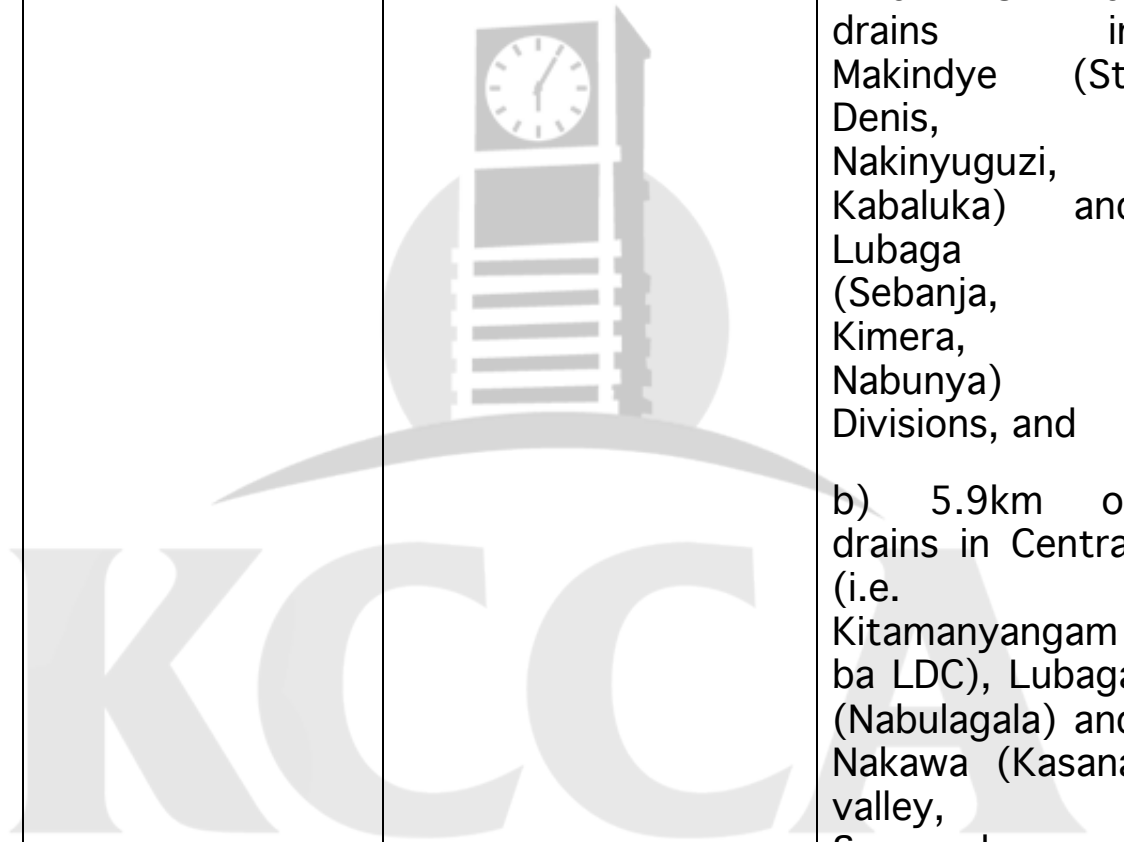
	<p>Kampala Roads Maintenance Program (URF funded)</p>	<p>Improved connectivity and mobility in the city</p>	<p>Renovation of Old Taxi park and USAFI Parks.</p> <p>Sectional repairs to be done on the following oads and Junctions:</p> <ul style="list-style-type: none"> • Binaisa road and Mulago Junctions • Bandali Rise junction with Luthuli village (<i>Village mall access</i>), • Fifth street Rehabilitation, • Port bell maintenance, • Masaka road drainage 	<p>Renovation of Old Taxi Park – works were halted due to lack of funds and land incumbrances. The, feasibilty study has commenced but emergence repaires are ongoing.</p> <p>Works on most of these roads have been completed.</p>
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			<ul style="list-style-type: none"> •Rehabilitation of Salaama Roads and accesses •Restoration of Natete Junction traffic lights. •Upgrading of Nanfumbambi and George Serwadda roads •Road marking for street parking bays. •Construction of walkways in the CBD on the following roads: Kimathi Avenue, Sir Apollo Kagwa, Parliament Avenue, Said Barre, Nile Avenue, 	<p>All works were completed.</p> <p>All works were completed.</p>
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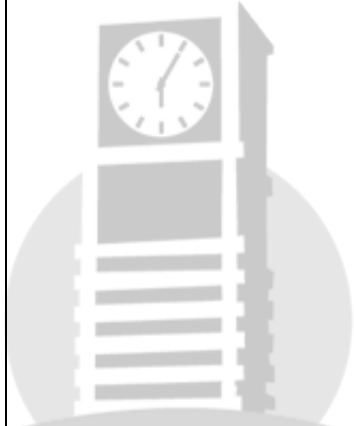

			<p>Kampala and Jinja road.</p> <ul style="list-style-type: none"> • Road marking for selected roads street parking bays in the CBD. • Junction improvements at Mawanda road/Kisingiri road, Sir Apollo and Kyadondo roads. 	
			<p>Complete procurement of consultant for supervision and contractor for construction works of Lubigi primary and Nakamiro</p>	<p>Evaluation of the bids for the supervising consultants was completed by KCCA, approved by the Bank and the draft contract sent to</p>

	JICA support of 30 Junctions and traffic control centre worth UGX 89 Bn was approved and begins soon.		secondary drainage channels	the Solicitor General for clearance.
			Complete procurement of a consultant for Daigonistic study and modelling for Nakivubo drainage system to address the flooding incidences at clock Tower, Fire Brigade, and Nsambya GAPCO areas	The contract was signed, consultant mobilised and studies are ongoing.
	GOU		Maintenance of 85km of primary and secondary drains	The team managed to desilt and maintain 7.85km of drainage network

				bringing the cumulative maintained section to 162.8km since the start of July. The weekly output also includes the output from the out sourced maintenance using Nippon
			Covering of 300 open manholes with composite perforated covers in the City.	We have covered a total of 386 manholes with perforated manhole covers to date.
			Procurement of both: a) Remaining	Works commenced and have reached 19.6% including

			<p>construction works under Lot 2 of 2.8km of drains in Makindye (St. Denis, Nakinyuguzi, Kabaluka) and Lubaga (Sebanja, Kimera, Nabunya) Divisions, and</p> <p>b) 5.9km of drains in Central (i.e. Kitamanyangamba LDC), Lubaga (Nabulagala) and Nakawa (Kasana valley, Savannah, Muweesi, Bugolobi. UBC</p>	<p>concrete base casting at St. Dennis, Stone Pitching at Sebanja, Kimera and rock filling at Nabunya.</p> <p>689m have been completed by 11th December 2019."</p>
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			Link) Divisions	
	STREET LIGHTING	<p>Delivering safe and secure Kampala.</p> <p>With support from AFD more interventions are lined up.</p>	Street lights in the city repaired and functional	Most street lights have been repaired and where there has been cases of vandalisim, we are in the process of procuring replacement components
Enhance the city Attractiveness	Physical Planning	<p>Deliver a planned and habitable neighborhoods.</p> <p>Improved physical planning processes</p>	<p>Mud and dust Elimination Campaign. Key Focus areas:</p> <p>Landscape available road verges in the City Centre roads.</p>	<p>Greened road verges of Lumumba Avenue, Kyadondo Road, Buganda Road, Nile Avenue, Siad Barre Road, Kintu Road and Bombo Road.</p>

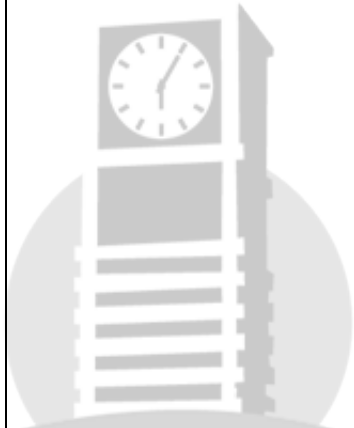

		 	<p>Upscale Paving and frontage maintenance</p> <p>Campaign for walkways and commercial properties.</p> <ul style="list-style-type: none"> • Regulate landscaping and storm water management on private properties. • Provide soft landscape and tree planting for residential plots. • Support Community Tree Planting 	<p>Verges of several other roads outside the city centre have also been greened.</p> <p>A total of 13.1 acres of land have been greened across the city.</p> <p>A total of 249 notices were served to property owners reminding them to maintain their frontages in a good state. 271 renovation permits, some of which included</p>
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			<p>initiated in Mulago to be rolled out in All divisions with support from UNFA</p> <p>Development of Online Smart Permit System</p>	<p>frontage works, have been issued to date.</p> <p>Concluded preparation of the (draft) KCCA Green Infrastructure Ordinance that will regulate how the yards/gardens of private property are treated. The ordinance was successfully presented to the Authority for first reading after which it was forwarded to the Physical Planning</p>
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			Testing of smart permit done	<p>Standing Committee for further processing.</p> <p>The ordinance will also prescribe the minimum amount of green and number of trees to be planted in various zones in a bid to control dust, absorb carbon and mitigate the urban heat island effect in our city.</p>
Improve quality of social services	Gender, Community Development and	PROGRAM IMPACT: Empowering and facilitating	1300 vendors at Kasubi Market	The construction is almost complete with

	Production	communities, particularly the vulnerable groups, to realize and harness their potential for purposeful and sustainable development.	<p>were registered for resettlement in the Market ,</p> <p>Market construction completed.</p> <p>Construction of Kitintale was launched.</p> <p>Allocate out all empty stalls in the USAFI Market.</p> <p>37 YLP projects funded in for Nakawa Division.</p>	<p>the contractor promising to hand it over before end of January 2020.</p> <p>We have continued to fill the market and with the coming of taxis to Usafi parket, 70% of stalls have been occupied.</p> <p>UGX. 747,000,000 out of UGX. 991,000,000 has been disbursed to 73 YLP projects that fulfilled all the requirements including signing</p>
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			<p>financing agreements. 38 new projects have been generated in Nakawa (12) and Kawempe (10); and 16 projects from Lubaga division are already submitted to MEC for approval. The new projects will be funded from the revolving funds.</p> <p>Rubaga 42, Makindye 35 Central 15, Nakawa 42 (Major sector: Artisans, poultry and trading). Kitintale Market</p>
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		 	<p>Launch of the UNICEF USD5mn funded program that will benefit 1500 adolescent girls in Kampala city. The support will help to prevent adolescent girls from dropping out of school, and support those that are already out of school with income generating opportunities.</p>	<p>construction commenced and works are projected to be completed by January 2020.</p> <p>The Girls empowering Girls(GEG) programme</p> <p>With support from UNICEF KCCA rolled out the 1st urban social protection programme which will benefit 1500 adolescent girls. The GEG programme works to ensure that girls transition</p>
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				<p>safely into adulthood, receive education and training and are empowered to achieve goals. The program is implemented across all the five divisions of the city. A total of 1500 adolescent girls both those in and out of school will be supported in the first phase</p>
				<p>KCCA with support from UN Women launched the safer cities project</p>

				<p>Free of Sexual harassment and Violence against women and girls project is geared towards strengthening the city's response to sexual harassment and other forms of sexual violence against women and girls (SVAWG) in the city's public spaces by implementing interventions that are comprehensive, coordinated and integrated.</p>
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				<p>16 Days of activism against gender based violence</p> <p>As part of the activities to commemorate the 16 days of activism against Gender based violence, KCCA conducted community walk about in all the five divisions of Kampala to identify the hot spots in the city where violence occurs. The exercise was spear headed by the Division</p>
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			<p>mayors, the directorate of Gender Community production and the Towns Clerks, A total of 42 black spots where profiled. The team identified what needs to be done to enhance safety in these places and the mayors compile them, made recommendations and committed to support the project. Lighting was identified as a critical aspect of safety. The city lighting master plan has</p>
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			<p>been developed and the hot spots will specifically be targeted at the time of project implementation</p> <p>Expansion of the Agricultural grant</p> <p>In 2019, KCCA received additional funds from government under the agricultural grant and this has enabled the city authority to increase the number of farmers benefiting from the government grant from 12</p>
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			<p>per parish to 35 per parish</p> <p>Expansion Kyanja Agricultural Resource Centre</p> <p>KCCA established Kyanja Agricultural Resource center in 2013 for purposes of demonstrating Urban farming technologies and production and supply of inputs to farmers (e.g. Seedlings, Piglets and brooded chicks). Demand for seedlings and other inputs is ever expanding</p>
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			<p>and the center is no longer able to keep up with increased demand</p> <p>In December 2017 KCCA entered into a cooperation with the Government of Netherlands to fund detailed feasibility study on the expansion of the Centre The expansion of Kyanja centers includes:</p> <ul style="list-style-type: none"> • Construction of bulk warehouses to link the producers
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				<p>to the market.</p> <ul style="list-style-type: none"> • Expansion of existing vegetable production unit, the piggery, poultry and fish production buildings. • Construction of aquaculture and mushroom (oyster & button) demonstration units. • Internal paved access road network (3 km.). • Construction
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			<p>n of a training hall with offices.</p> <ul style="list-style-type: none"> • Development of 'soft infrastructure' such as a marketing platform, an app and a certification system. <p>After an International bidding process The Contract for the study was awarded to MS Mahindra consulting Engineers Limited and works will</p>
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			<p>start in January 2020. The work which will be conducted in 3 phases will last 14 months. At end of the study and contractor will produce tender documents for works and supplies to be undertaken.</p> <p>Markets</p> <p>As part of the strategy to increase the numbers of workspaces in the city KCCA plans to construct</p>
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			<p>/redevelop at least 6 markets in the city over the next five years depending on availability of funds. In line with this plan, 3 markets are under construction and are now at different stages of completion as summarized below:</p> <p>Kasubi</p> <p>The project was launched in March 2019. The</p>
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			<p>contract to construct market was awarded to CK associates at contract sum of 1.6 Bn</p> <ul style="list-style-type: none"> • The new market will create more than 1,200 work spaces in the area which shall provide employment opportunities to vendors and other service providers. • The new market will also provide improved working conditions for the vendors which
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			<p>will attract more customers.</p> <ul style="list-style-type: none"> • The market will provide safe working conditions away from speeding vehicles and will reduce on traffic congestion in the area. <p>Market will be handed over to KCCA by the contractor in January 2020</p> <p>Kitintale</p> <p>The market site measures approximately</p>
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			<p>1.96 acres. Architectural designs for the new facility were developed in-house and comprise of two main zones. The market area and the youth innovation center. The Market area comprises of three levels and shall provide 1,600 workspaces, parking and other facilities.</p> <p>The Contract for construction of the first phase market has been</p>
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			<p>awarded to M/S Sarjan Construction at a construct price of 3,740,239,304/ =</p> <p>The first phase of the market will be ready for occupation by July 2020</p> <p>The innovation center to be constructed at a much later stage when funds become available will be four level facility and will provide affordable shared workspaces for youth for various</p>
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			<p>applications eg. Value addition and e-commerce.</p> <p>Busega</p> <p>Busega Market is being redeveloped under the Markets and Agricultural Trade Improvement Program -1 with funding from Arab Bank for Economic Development in Africa (BADEA). Development of the market is being undertaken by Ministry of Local Government on</p>
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				<p>behalf of KCCA.</p> <p>Construction of the Market started in February 2015, after the site was handed to the contractor, M/S Arab Contractors (u) Limited. However works stalled due to inadequate funding. The project however resumed during the current financial year with funding from Government of Uganda. Construction works are currently being</p>
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				<p>undertaken by M/S Complaint. it is estimated that it will be completed by August 2020</p> <p>The structure under construction has 3 levels and will accommodate about 1720 vendors on approximately 22,350 square meters and has a roof top parking of 120 cars</p>
	Public Health and Environment	Program IMPACT: Improved Health services and clean habitable environment	Streets cleared of Garbage and silt. Kiteezi Landfill extended to	Average of 1184 tons of garbage collected per day

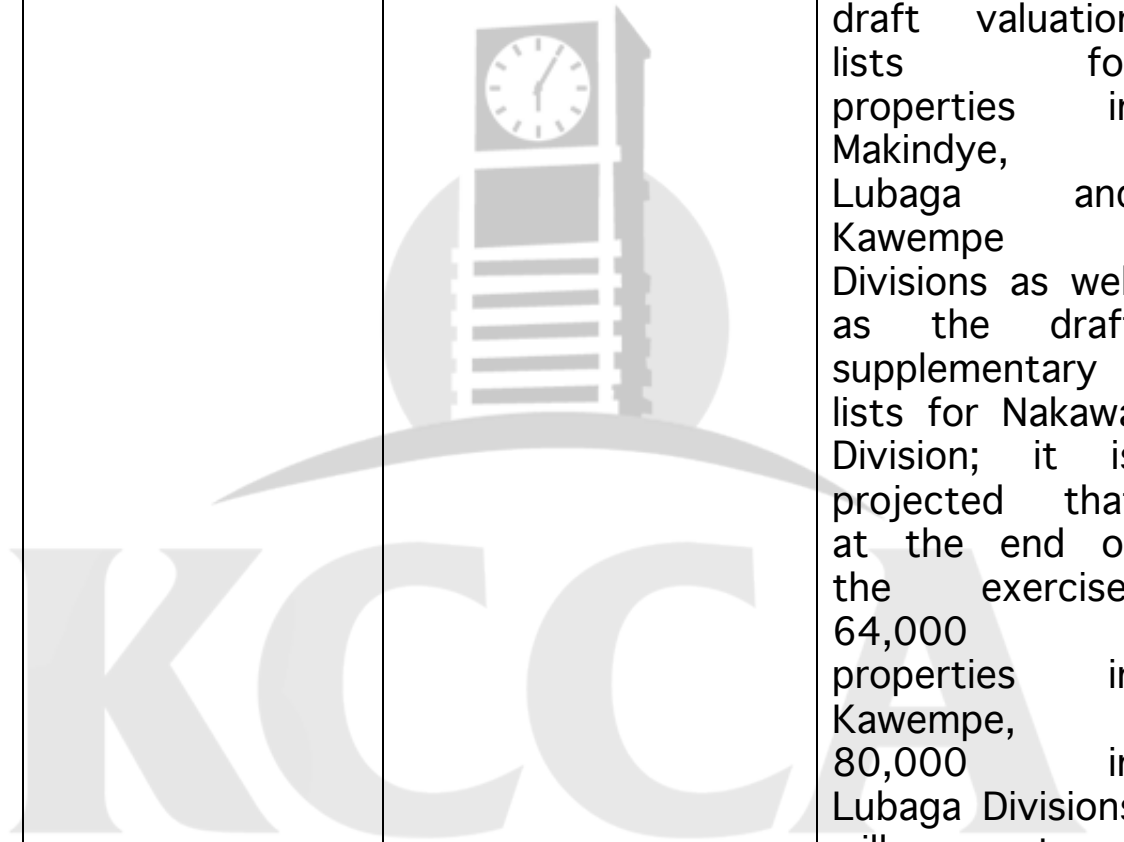
			increase its useful life.	
			Enforce noise pollution in Bugolobi, Kololo and Nakasero	<p>14 bar facilities inspected</p> <p>Renovated Kisenyi and Kisugu HCs.</p> <p>22 nuisance notices issued to noisy bars: Monot Bar –Bugolobi Nakawa, Comfort zone Hotel-Luzira Nakawa, DeVibez-Luzira Nakawa, Labamba Spice and Bar Gayaza – Kawempe, Los Angeles Palace Bar and Restaurant, Zone</p>

			<p>7 Mutungo Nakawa, and H2O Lounge and Restaurant located at acacia avenue Kololo</p> <p>7 stopping notices issued to bars: Rumour bar Bukoto- Nakawa, Uganda museum-Central, Attic Bar- along Ggaba Rd in Makindye division</p> <p>3 discontinue notices issued to selected bars</p> <p>4 impoundments made from facilities:kifumbila local bar Kamwokya, Fifi's</p>
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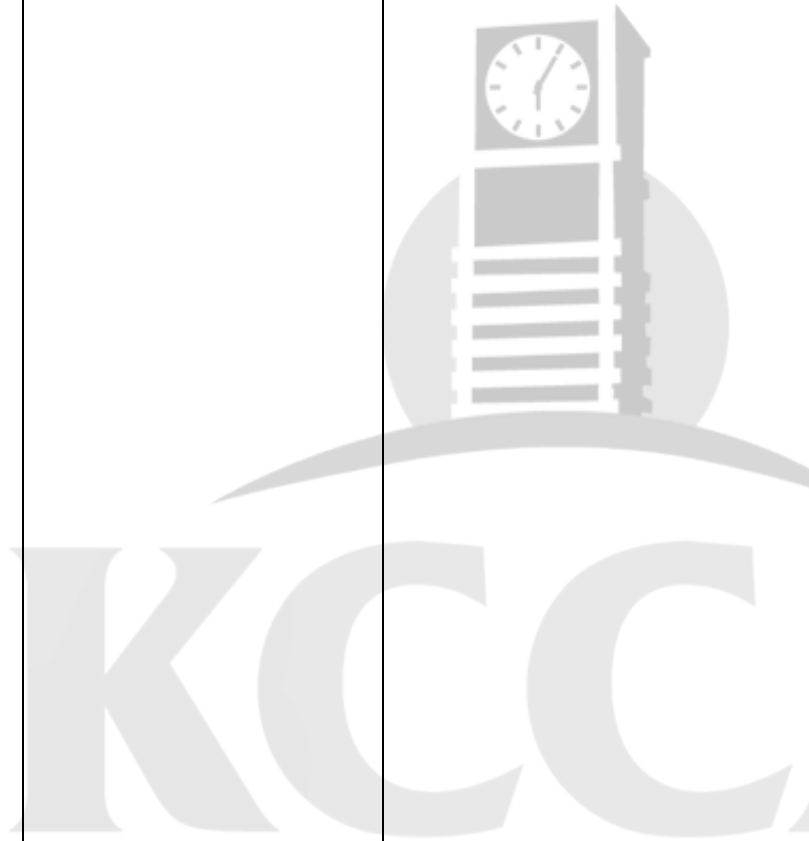
				<p>Bar Makindye</p> <p>5 arrests made</p> <p>392 sites visited and 382 sites monitored"</p>
	<p>Education and social services</p>	<p>Improved Education service delivery</p>	<p>Kansanga Seed School commissioned. Removal of Asbestos from Nakivubo Blue and Makerere University. Construction of Impala and Gorilla Monuments</p>	<p>Phase III of the construction of a 9 classroom block at Kansanga Seed Sec. School is about 98% complete, with the classrooms in use for the 2019 UCE. The remaining compound works will be completed after the</p>

				<p>examinations.</p> <p>For works funded from KCF and TPC and done in-house, the renovation of both the 3 classroom block and the administration block have been completed.</p> <p>Renovation of Makerere University P/S with funding from NSSF is about 98% complete, as seen in the annexed photos.</p> <p>Construction of the two</p>
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			<p>monuments of the Impala and the Gorilla in partnership with UWA (Bronze casting ongoing and works currently at 85% completion)</p> <p>Completion of Tourism Information Centre.</p> <p>The works were halted momentarily at 95% completion pending approval of extra works to cater for renovation of the outside toilets</p>
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	Revenue Collection		<p>Publish and display the draft valuation lists for properties in Makindye, Lubaga and Kawempe Divisions as well as the draft supplementary lists for Nakawa Division; it is projected that at the end of the exercise; 64,000 properties in Kawempe, 80,000 in Lubaga Divisions will generate of UGX 30B. The draft</p>	<p>As at November 2019 property valuation was concluded;</p> <p>The valuation list for Kawempe Division contained 61,052 properties with a ratable value of UGX 260.84Bn and a projected collectable value of UGX 13.9Bn Lubaga Division valuation lists contain 67,589 properties with a ratable value of UGX 264.72Bn and projected collectable value of UGX 12.3Bn</p>
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			<p>supplementary list for Nakawa Division has 6,000 properties from which UGX 1bn is anticipated. Revenue target achievement level. Putting in place revenue compliance programs to achieve the monthly targets i.e. by end of 1st 3 months UGX 34.5 is planned for collection.</p> <p>Implement the collection of the new approved Outdoor</p>	<p>Makindye Division valuation process was completed with 71,555 properties and a collectable value of UGX 20.6Bn"</p> <p>By the end November 2019;</p> <p>The assessment for supplementary valuation list for Kawempe Division contained 5,201 properties with a ratable value of UGX 10.1Bn. Rubaga Division supplementary valuation list contain 15,796 properties with a</p>
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			<p>Advertising and building fees rates; This expected to raise revenue source collections by 75% i.e. UGX 1.3Bn over the next three months.</p> <p>Implement the Authority decision to waive interest on outstanding property rates and request property owners to pay the principle amount; This is projected to cause voluntary</p>	<p>ratable value of UGX 58.4Bn.</p> <p>Makindye Division assessments for the supplementary valuation list was completed with 9,101 properties with a ratable value of UGX 23.1Bn.</p> <p>The supplementary valuation list for Nakawa Division was completed with a total of 8,880 properties and projected revenue collection of UGX 4.1Bn</p>
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			<p>compliance and realize ugx 30Bn.</p> <p>Conduct 30 public engagements to publicize the property rates interest waiver, viewing of the draft valuation lists and Roll out of the automated market fees payment process.</p> <p>To ensure that processes and systems put in place are complied with; Conduct process</p>	<p>The implementation of new approved outdoor advertsing rates has been hampered by a court injunction dated 1st July 2019 by NOACA. This meant that the new rates could not be implemented fully and measured as planned.</p> <p>By the end of November 2019, the authority council approved that moving forward effective August 2019 all rates as at June</p>
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			<p>inspections aimed at ensuring that staff and the public adhere to the set procedures and guidelines i.e. 6 inspections and audits</p>	<p>2016 were waived and deemed not collectable. Works arrangements are being put in place to ensure all arrears removed.</p> <p>155 public sensitizations/engagements have been held with total attendance standing at 12,365 people. These have been conducted across all divisions in Kampala</p> <p>13 audits have been carried out targeting improving</p>
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				adherence to set standards and over UGX 100Mn recovered.
Physical Planning				<p>(i) Mitigating mud and Dust</p> <p>At the beginning of 2019 it was promised that road verges in the city centre would be landscaped not only to add beauty to the city but also</p>

			<p>mitigate the amount of mud and dust in the city. To this end, over the past year we have greened road verges of Lumumba Avenue, Kyadondo Road, Buganda Road, Nile Avenue, Siad Barre Road, Kintu Road and Bombo Road. Verges of several other roads outside the city centre have also been greened. A total of 13.1 acres of land have been greened across the city as of</p>
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			<p>12th December 2019.</p> <p>Related to this, we also promised to enhance maintenance of frontages by private property owners as mandated by law. A total of 249 notices were served on property owners reminding them to maintain their frontages in a good state. 271 renovation permits, some of which included frontage works, have been issued to date</p>
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			<p>(ii) Tree Planting</p> <p>At the beginning of the year we also highlighted strengthening of our tree planting campaigns. I am pleased to report that against an annual target of 6,000 trees to be planted in the city, we have so far planted a total of 5,871 trees as of 12th December 2019. With nearly 200 holes awaiting planting by then. With this, we are confident that we</p>
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			<p>shall surpass the target of 6,000 trees. I would like to take this opportunity to thank the various partners that have supported us in our tree planting efforts. These include Ministry of Water and Environment, Ministry of Finance Planning and Economic Development, Uganda Human Rights Commission, Golf course Holdings, National forestry Authority, Planta Panta/KACITA, Straight talk</p>
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			<p>foundation, Advocates for Open space, Roke Telecom, Catholic Relief Services, World Wide Fund for Nature (WWF), and the communities of Butabika Hospital Village, Naguru Godown, Kamwokya II, Kira Road Police Barracks Community and Shauri Yako. Special thanks to the European Union (EU) and Covenant of Mayors of Sub-Saharan Africa (com SSA) who have also</p>
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				supported us in tree planting by supporting the implementation of the KCCA Climate Change Action Strategy.
				<p>(iii) Regulating Landscaping and Storm Water Management on Private Properties</p> <p>Our technical team concluded preparation of the (draft) KCCA Green Infrastructure Ordinance that</p>

			<p>will regulate how the yards/gardens of private property are treated. The ordinance was successfully presented to the Authority for first reading after which it was forwarded to the Physical Planning Standing Committee for further processing. I call on the citizens of Kampala to fully support this ordinance that strives to control storm water runoff from properties that is</p>
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			<p>a source of flooding, though aggravated by settlement in drainage corridors. The ordinance will also prescribe the minimum amount of green and number of trees to be planted in various zones in a bid to control dust, absorb carbon and mitigate the urban heat island effect in our city.</p>
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Going forward;

1. We are gearing up for more infrastructure works in 2020 with funding from GOU and Development Partners such as ADB, JICA, World Bank, DFID among others.
2. Staffing matters. We are working with Public Service Commission to validate staff and conclude the exercise so that people can settle in their respective job roles to deliver services.
3. More economic empowerment programmes to boost the wellbeing of our communities are lined up during the year.
4. We are looking forward to a brighter 2020 in all our areas of operation.

For any queries, please contact us on 0800990000 or info@kcca.go.ug